Closure of San Juan Generating Station: Energy Paradigm Shift Impacts on Health Care

Economic and Rural Development Committee Legislator Briefing August 14, 2018

Dr. Todd J. Bille, Ed.D.
Vice President Strategic Planning and
Business Development
San Juan Regional Medical Center

What Will We Cover

 Findings from Community Health Needs Assessment

 Implications of Energy Paradigm Shifts on Health Care

Let's Talk About Community Health

Community Health Needs Assessment

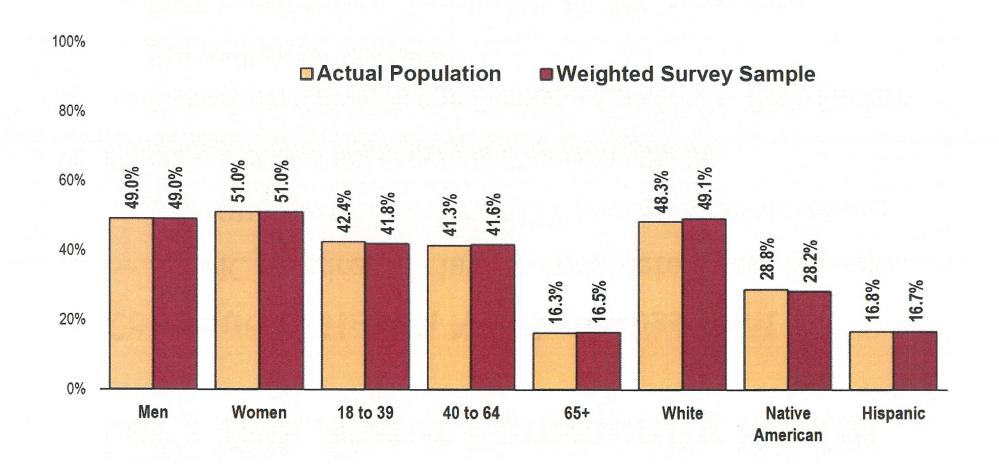
- SJRMC required by law to complete every 3-years
- Last one completed in 2017 (available on SJRMC website)

Professional Research Corporation

- Based on Centers for Disease Control's Risk Factor Surveillance System
- 95% confidence level with ±3.1% error rate

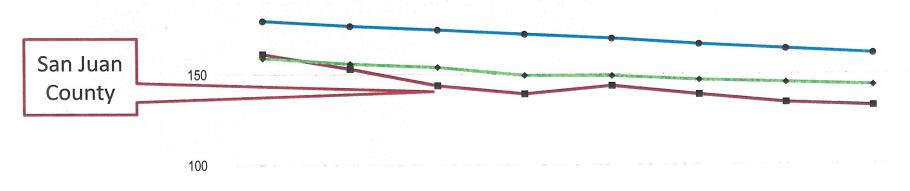
Population & Survey Sample Characteristics

(San Juan County, 2017)



San Juan County Trends Below State and National Average: Cancer [Age-Adjusted Mortality Trends]

(Annual Average Deaths per 100,000 Population)



| 50 | 2006-2008 | 2007-2009 | 2008-2010 | 2009-2011 | 2010-2012 | 2011-2013 | 2012-2014 | 2013-2015 |
|-----------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| San Juan County | 161.2 | 153.1 | 143.9 | 139.2 | 143.6 | 138.7 | 134.2 | 132.3 |
| → NM | 159.0 | 155.8 | 153.9 | 149.4 | 149.1 | 146.8 | 145.3 | 143.7 |
| US | 179.2 | 176.4 | 174.2 | 171.8 | 169.4 | 166.2 | 163.6 | 161.0 |

Sources:

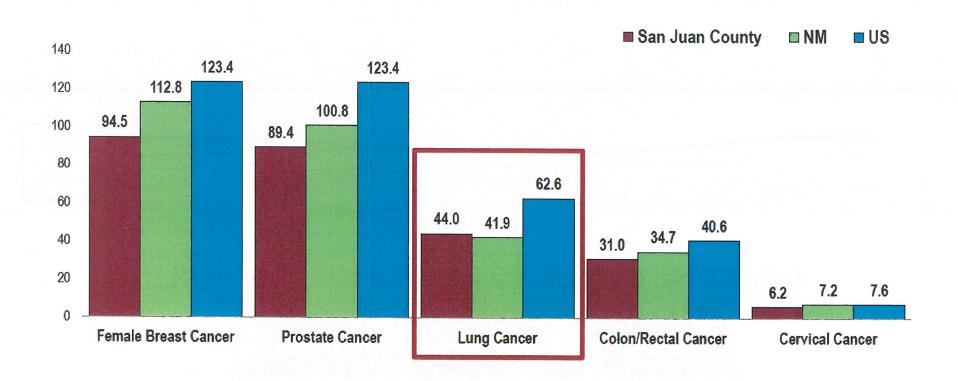
- CDC WONDER Online Query System. Centers for Disease Control and Prevention, Epidemiology Program Office, Division of Public Health Surveillance and Informatics. Data extracted April 2017. -US Department of Health and Human Services. Healthy People 2020. December 2010.

http://www.healthypeople.gov [Objective C-1]

Mortality and incidence compare favorably to state and US for leading types of cancers.

Cancer Incidence Rates by Site

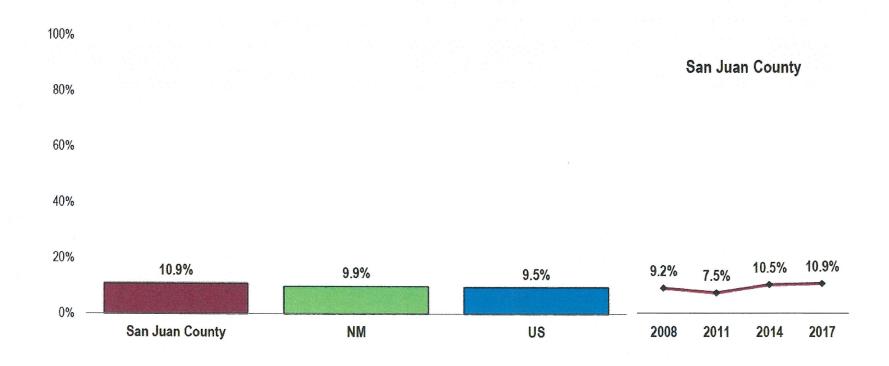
(Annual Average Age-Adjusted Incidence per 100,000 Population, 2009-2013)



Sources:

- State Cancer Profiles.
- Retrieved April 2017 from Community Commons at http://www.chna.org

Asthma: Current Prevalence



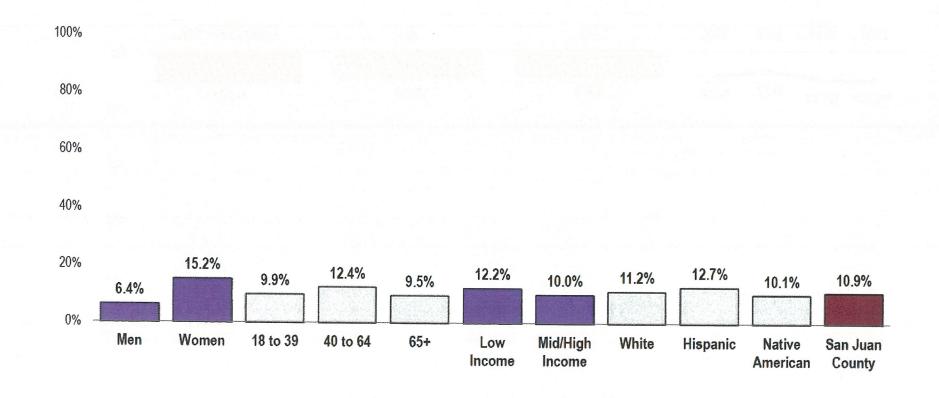
Sources:

- 2017 PRC Community Health Survey, Professional Research Consultants, Inc.
- 2015 PRC National Health Survey, Professional Research Consultants, Inc.
- Behavioral Risk Factor Surveillance System Survey Data. Atlanta, Georgia.
 Centers for Disease Control and Prevention: 2015 NM data.

- Similar to the statewide and national prevalence.
- TREND: The prevalence has not changed significantly since 2008.

Currently Have Asthma

(San Juan County, 2017)

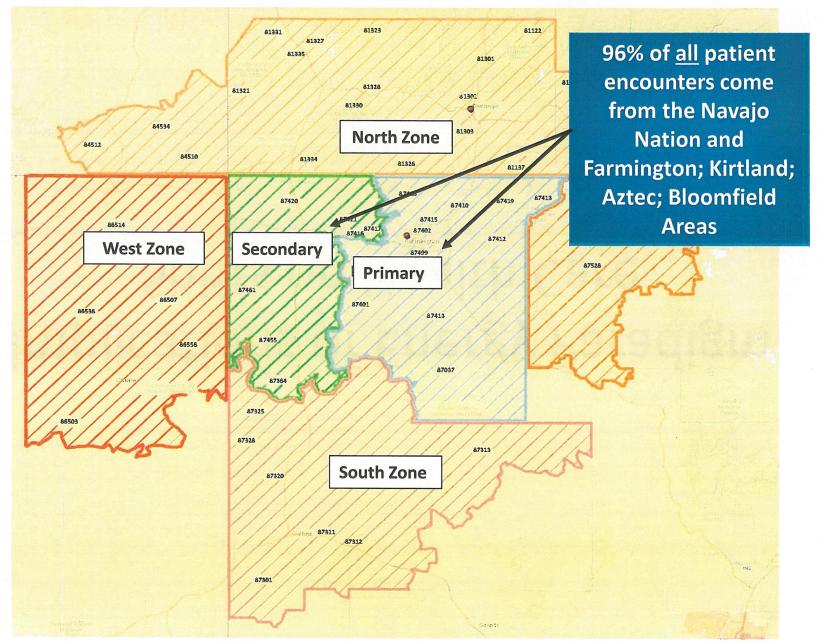


Sources:

- 2017 PRC Community Health Survey, Professional Research Consultants, Inc.
- Asked of all respondents.
- income categories reflect respondent's household income as a ratio to the federal poverty level for their household size. "Low Income" includes households with incomes up to 200% of the federal poverty level; "Mid/High Income" includes households with incomes at 200% or more of the federal poverty level.

Implications of Energy Paradigm Shifts on Health Care

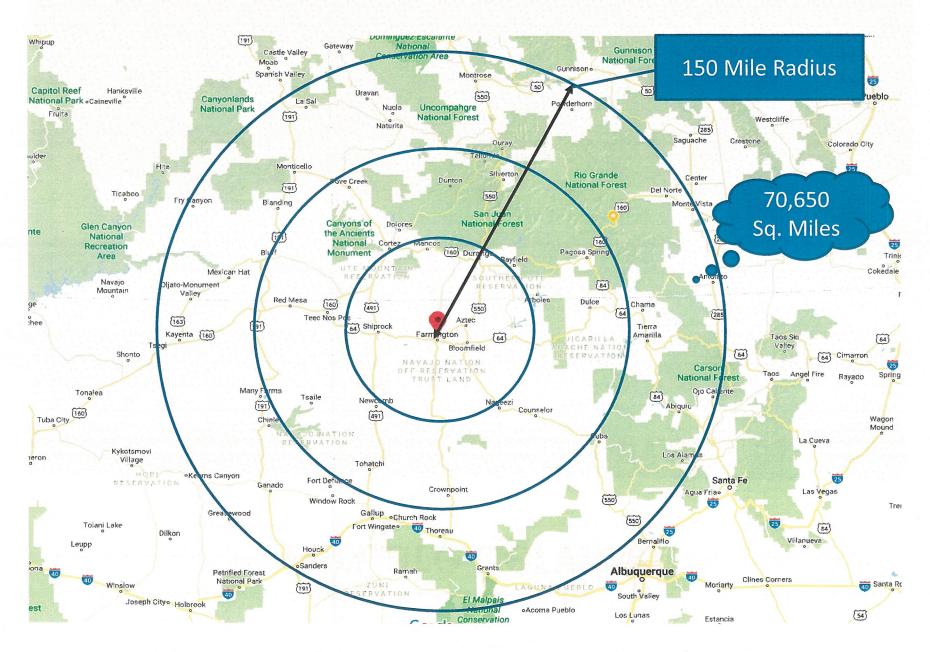
SJRMC Patient Origin



AirCare Service



SJRMC's Extended Area

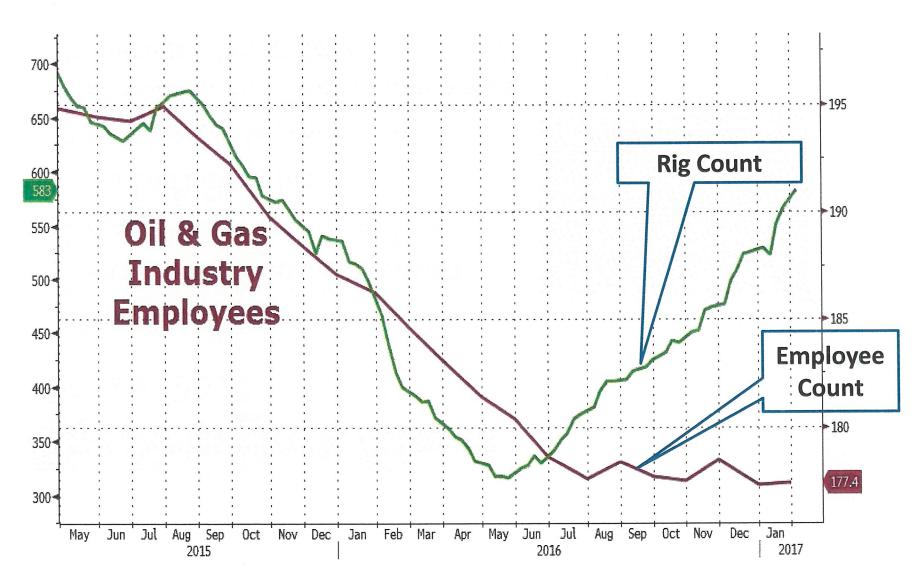




Automated Iron Roughneck



A Paradigm Shift In One Chart



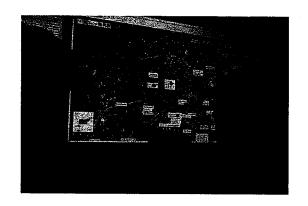
The New York Times

Feb. 19, 2017

ENERGY & ENVIRONMENT

Texas Oil Fields Rebound From Price Lull, but Jobs Are Left Behind

The industry is embracing technology, and finding new ways to pare the labor force.



The New Oil/Gas Paradigm

Old (2014)

- Crew of 20-25
- 46-52 days to drill a well
- 4,500 foot horizonal line
- 15-18 wells
- Breakeven \$60 a barrel
- A rig drills 8-10 wells per year
- Predominantly manual jobs

Today

- Crew of 5-8
- 6-8 days to drill a well
- 9,000+ foot horizonal line
- 1 well, with 8-10 lines
- Breakeven \$35 a barrel
- A rig drills 16-20 wells per year
- New jobs & skills: Data analysts, math scientists, and robotic design engineers
- Central location can monitor 900+ wells

SOURCE: T. Greg Merrion, NY Times, Mauldin Economic Report

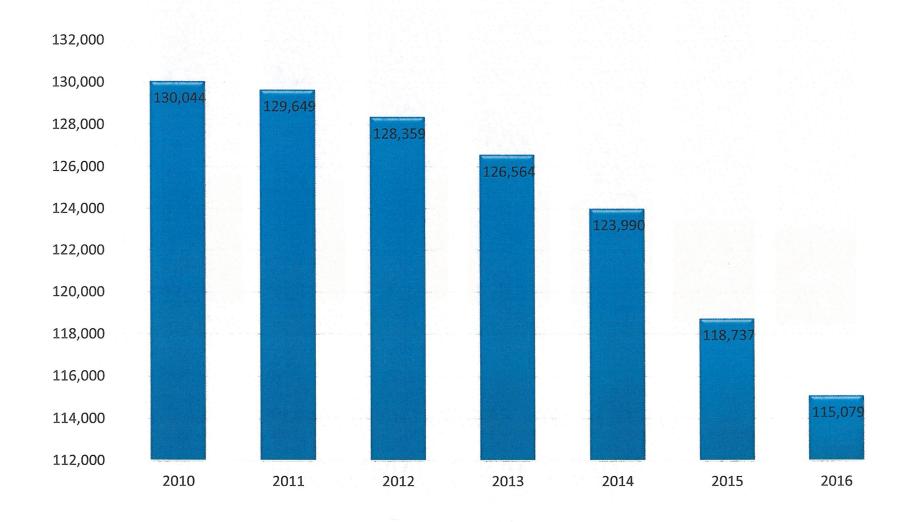
Farmington Daily Times

San Juan County in top 10 for population decline

Leigh Black Irvin, lirvin@daily-times.com Published 6:10 p.m. MT March 23, 2017

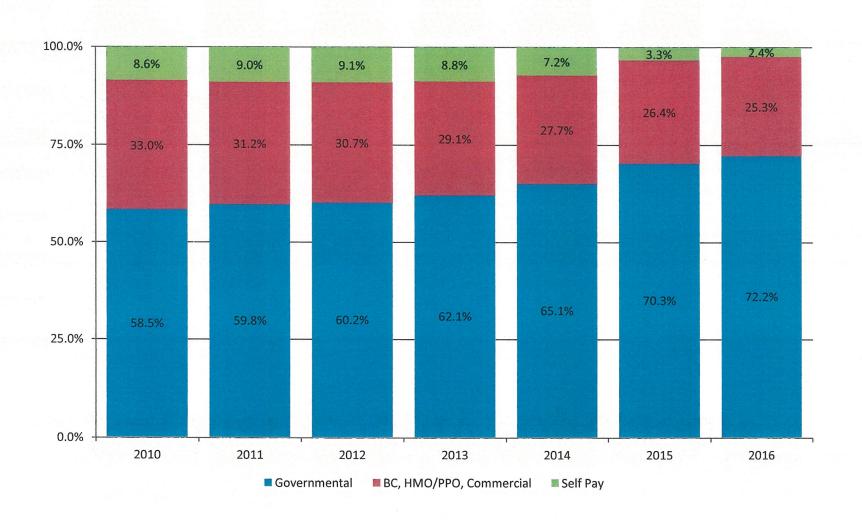
Nearly 13,000 people have moved away from county since 2011

San Juan County Population



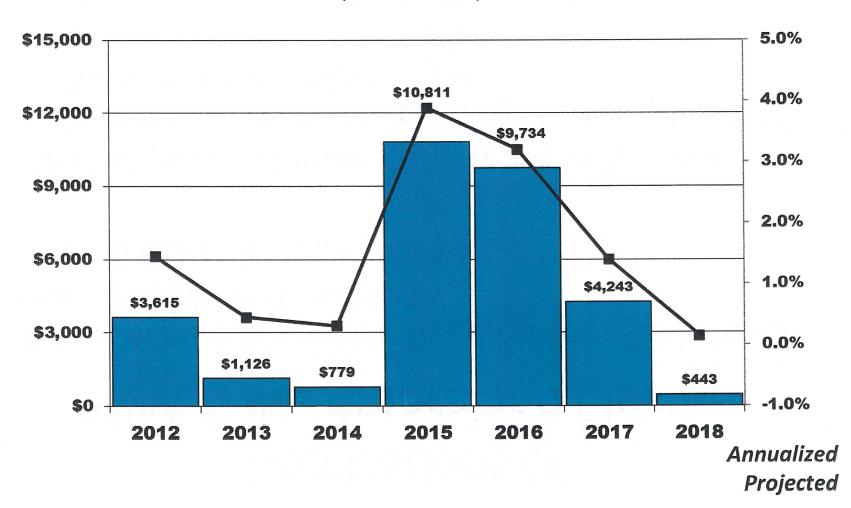
Source: U.S. Census Bureau

SJRMC Payer Mix (Based on Gross Revenues)



SJRMC Consolidated Operating Income

with Operating Margin % (In Thousands)



Implications of PNM & Westmoreland Closure

- Four Corners Economic Development Estimates over 1500 jobs impacted
 - $-\approx 2.3$ dependents per worker
- Total impact re health care, N ≈ 4,808 souls
 - Impact on primary care providers potential loss of 4 primary care providers
- Average age of workforce 47 Anticipate continued exodus