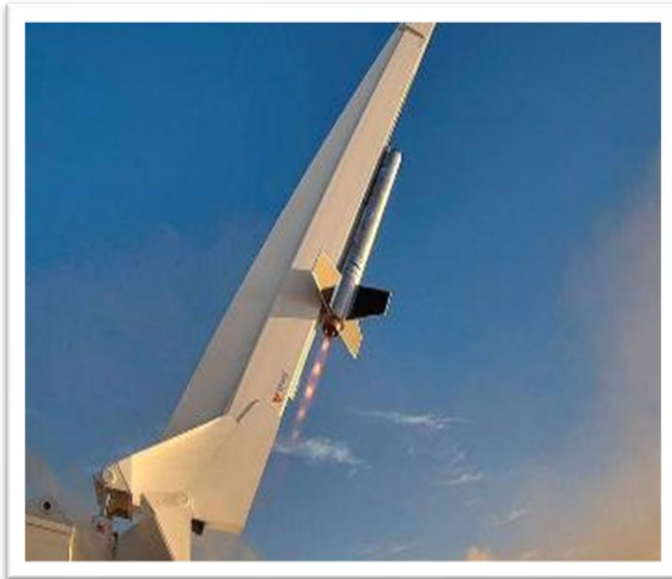


Spaceport America Status



Transportation Infrastructure Revenue Subcommittee (TIRS)

Truth or Consequences

Scott McLaughlin, Executive Director

July 14, 2026

THE SPACE TO BE...

Outline

- Spaceport Background
- Site Activities
- Update on Virgin Galactic
- Economic Impact
- NMSA Budget
- Capital Improvements
- Outreach
- Space Marketplace Update
- Next 5 years..



U.S. SPACEPORTS AND LAUNCH/REENTRY SITES*



MAP LEGEND

- States with Current Spaceports
- FAA-Licensed Horizontal Launch Site
- FAA-Licensed Vertical Launch Site
- FAA-Licensed Horizontal and Vertical Launch Site
- FAA-Licensed Reentry Site

★ U.S. Federal Site

◆ Exclusive Use Site

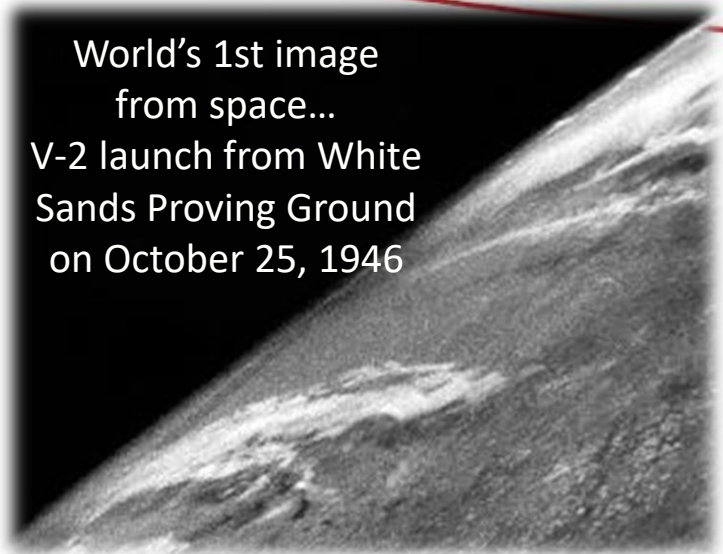
* Locations licensed by the FAA or currently hosting FAA-licensed activity.

- There are 14 FAA-licensed commercial spaceports
- Each has its own governance model and is owned by various entities, such as city, county, or state governments
- Some are on federal ranges, some are near federal ranges
- Sites in development include: Alaska (Poker Flat), Arizona (Yuma), California (Paso Robles), Guam, Hawaii, Maine, Nevada (Las Vegas), Puerto Rico, Texas (Brownsville, Midland, Waco), and Utah

New Mexico's Space Legacy

- 1930s** – **Robert Goddard** conducts pioneering liquid-fueled rocket tests in Roswell
- 1940s** – **V-2** testing begins at **White Sands Proving Ground**; **Los Alamos** and **Sandia National Labs** expand aerospace-related research; **Sunspot Solar Observatory** is established
- 1950s** – **White Sands Missile Range** continues rocket development; **Holloman** advances high-speed testing and aerospace medicine research
- 1960s** – NASA's **White Sands Test Facility** supports Apollo-era materials and propulsion testing; astronaut training also takes place in New Mexico
- 1970s** – **Space Shuttle**-related R&D and training expand, including White Sands Space Harbor support capabilities (
- 1980s** – The **Very Large Array** opens near Socorro; **KAFB** deepens its space R&D role; Space Shuttle landing at White Sands, **Apache Point Observatory** is established
- 1990s** – The NM **Space Office** begins state-level spaceport siting and development efforts
- 2000s** – **Spaceport America** is developed as a purpose-built commercial spaceport, with users including UP Aerospace and Virgin Galactic
- 2010s** – Kirtland strengthened New Mexico's role in national security space through the **Air Force Research Laboratory**, the **Space Rapid Capabilities** Office, and related missions
- 2020s** – **Virgin Galactic's** 2021 mission makes New Mexico the third U.S. state to launch humans into space; **Space Valley Foundation** forms; **Boeing Starliner** lands for the second time at WSMR, **Spaceport America** activity continues to grow

New Mexico has contributed to every era of the U.S. space story: research, astronomy, propulsion, testing, training, landing, commercialization, and national-security space



World's 1st image from space...
V-2 launch from White Sands Proving Ground on October 25, 1946



Important Spaceport America Dates



- **1984 U.S. Commercial Space Launch Act** (amended 1988, 2004)
- **1990-1993 Phase I: Spaceport Startup**
 - NM has natural advantages (low population density, high ground elevation, favorable weather, low corrosion, and uncongested airspace)
 - Seed funding for the spaceport development, and started courting capsule landing and space launch
- **1994-2003 Phase II: Southwest Regional Spaceport (SRS)**
 - Continued studies and establishment of the **NM Office of Space Commercialization** and eventual selection of an area for a spaceport (along with EIS and FAA license)
 - Shift to orbital launch site instead of capsule reentry (e.g., LM VentureStar)
 - SoNM started working with WSMR, BLM, FAA, SHPO, SLO, ranchers, counties, etc.
 - The 1996 **X-Prize** is a technology driver...
- **2004-present Phase III: Spaceport America**
 - Scaled Composites wins \$10M **Ansari X-Prize** (Oct. 4, 2004)
 - Passage of the **NM Spaceport Development Act** (2005) and begin negotiations with **Virgin Galactic**
 - The NM Legislature passed funding authorization (2006), conditional upon: 1) signing a **major customer**, 2) passage of a tax increase by at least **two counties**, and 3) securing an **FAA license**
 - **Now design and build a small city**
 - **2006** – First flight by UP Aerospace
 - **2021** – **Virgin Galactic** sends humans to space

Funded by the State of New Mexico and the citizens of Doña Ana and Sierra counties (~\$250 million)

New Mexico Spaceport Development Act, 2005

The New Mexico Spaceport Authority shall:

- A. Encourage and foster development of the state and its cities and counties by **developing spaceport facilities** in New Mexico;
- B. Actively promote and assist public and private sector infrastructure development to **attract new industries and businesses**, thereby **creating new job opportunities** in the state;
- C. **Create the statutory framework** that will enable the state to **design, finance, construct, equip and operate spaceport facilities** necessary to ensure the timely, planned and efficient development of a southwest regional spaceport; and
- D. Promote educational involvement in spaceport activities and **education and training of the workforce** to develop the skills needed for spaceport operations.

We are open to use by commercial and governmental entities,
including those from other countries.

A growing Space Valley

'Los Alamos to El Paso and Beyond'



SANDIA NATIONAL LABORATORIES

The nation's premier science and engineering lab:

- Nuclear weapons and defense systems
- Energy and climate
- Global security

- Bioscience
- Computing and information science
- Electromagnetics, nanotechnology, materials science



PHYSICAL SCIENCES LABORATORIES

Provides expertise in sub-orbital platforms, information modeling for predictive decision-making, specialized intelligence community support, advanced NASA scientific exploration and experimentation, homeland security sensing and detection technologies, and advanced weapons and countermeasures.



Los Alamos National Laboratories

Delivers science and technology to protect the nation and promote world stability. Boasts a rich network of local research and business partnership programs.

- Energy
- Biotechnology
- High-energy physics
- Advanced computing



- UTEP Aerospace Center**
- Leader in STEM workforce development
 - Aerospace manufacturing
 - Work in space applications,

robotic lander, hypersonic technologies, Space Domain Awareness and energy technologies



White Sands Missile Range

The DoD's largest open-air test range. Provides Army, Navy, Air Force and private sector customers with services for:

- Experimentation
- Research
- Development
- Testing
- Assessment
- Training



NASA - White Sands Test Facility

WSTF is a component of the Johnson Space Center in Houston. WSTF's role is to conduct hazardous testing, focused around six core capabilities:

- Rocket Propulsion Testing
- Oxygen System Testing
- Hypervelocity Impact Testing
- Composite Pressure System Testing
- Aerospace Fluids Testing
- Flight Acceptance Standard Testing



The Air Force Research Laboratory

Housed at Kirtland Air Force Base, leading the way in laser, optical and space supremacy technologies.

- Directed energy
- Space vehicles
- Technology Engagement Office connects private sector and academia with resources



Spaceport America

The world's first purpose-built commercial spaceport. Shares access to White Sands Missile Range restricted airspace. Home to four on-site tenants

- Virgin Galactic
- UP Aerospace
- HAPSMobile/ AeroVironment
- SpinLaunch



El Paso INNOVATION FACTORY



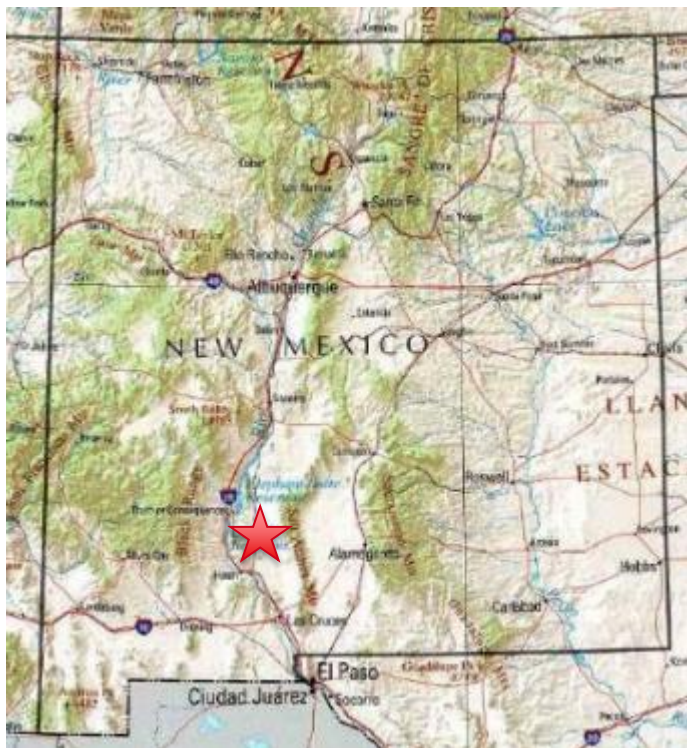
El Paso Innovation Hub
A project of the El Paso Community Foundation

Major Educational Institutions

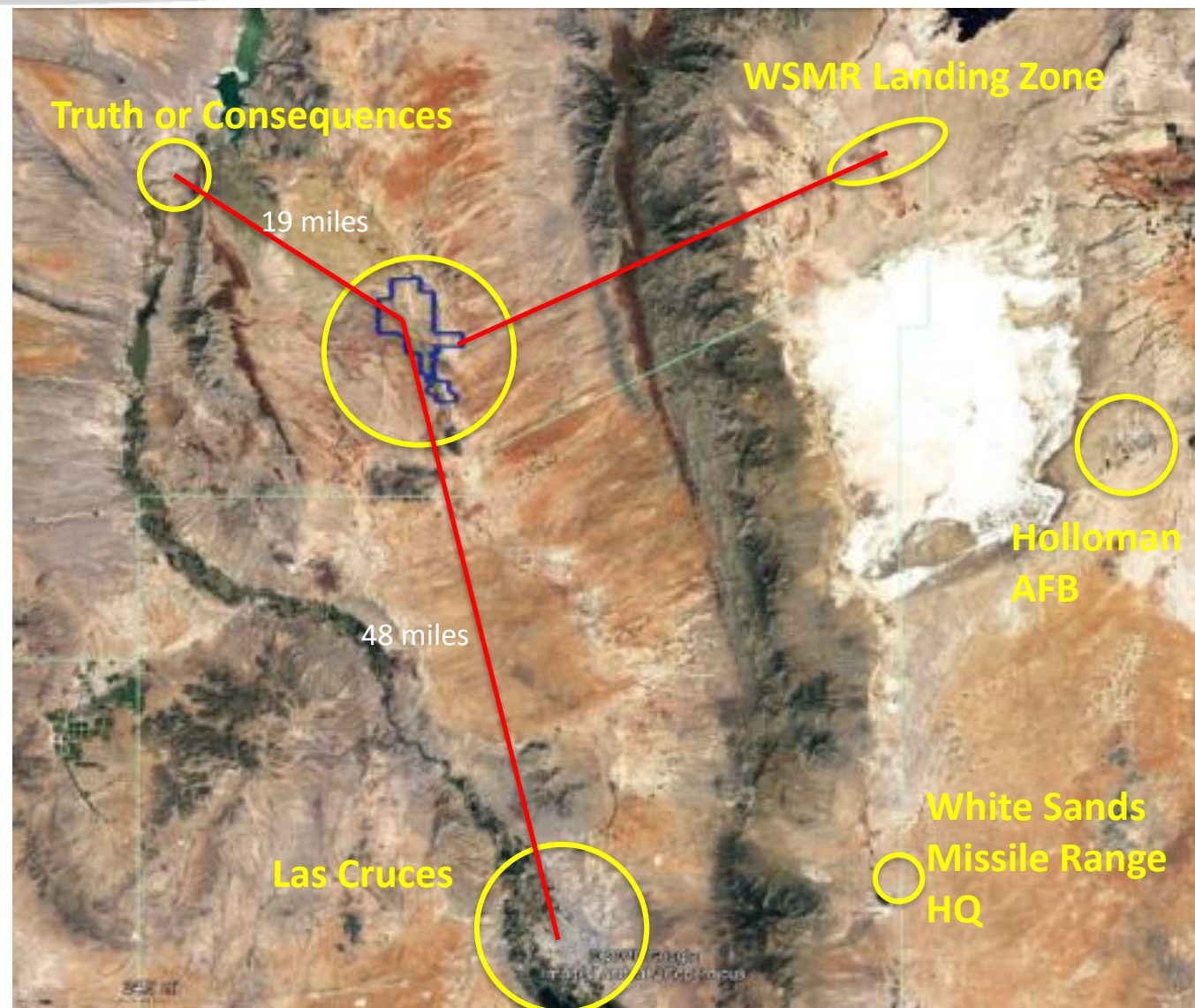


El Paso Space Innovation Hub (with SCIF)

SPACEPORT AMERICA LOCATION IN NEW MEXICO



- Facilities across **18,000 acres** in Sierra County, New Mexico
- Adjacent to U.S. Army White Sands Missile Range (WSMR)
- Easy road access to I-25 and I-10
- No rerouting of air traffic



SPACEPORT AMERICA®

-
- A map of the White Sands Missile Range (WSMR) area in New Mexico. The map shows the WSMR land border in red and the WSMR airspace in blue. Key locations include Magdalena, Socorro, Alamogordo, and Las Cruces. The map also shows various flight paths and areas, such as Area 1, Area 2, Area 3, Area 4, Area 5, Area 6, Area 7, Area 8, Area 9, Area 10, Area 11, Area 12, Area 13, Area 14, Area 15, Area 16, Area 17, Area 18, Area 19, Area 20, Area 21, Area 22, Area 23, Area 24, Area 25, Area 26, Area 27, Area 28, Area 29, Area 30, Area 31, Area 32, Area 33, Area 34, Area 35, Area 36, Area 37, Area 38, Area 39, Area 40, Area 41, Area 42, Area 43, Area 44, Area 45, Area 46, Area 47, Area 48, Area 49, Area 50, Area 51, Area 52, Area 53, Area 54, Area 55, Area 56, Area 57, Area 58, Area 59, Area 60, Area 61, Area 62, Area 63, Area 64, Area 65, Area 66, Area 67, Area 68, Area 69, Area 70, Area 71, Area 72, Area 73, Area 74, Area 75, Area 76, Area 77, Area 78, Area 79, Area 80, Area 81, Area 82, Area 83, Area 84, Area 85, Area 86, Area 87, Area 88, Area 89, Area 90, Area 91, Area 92, Area 93, Area 94, Area 95, Area 96, Area 97, Area 98, Area 99, Area 100. The map also shows the location of Spaceport America, which is highlighted in orange. The map includes a scale bar and a north arrow. The map is titled "WSMR Airspace (in blue)" and "WSMR land border (red outline)".

Example Airspace Flight Pattern

- The 'time lapse' image of commercial air traffic shows how airlines must fly around WSMR airspace, including Spaceport America
- With WSMR's partnership, the airspace allows for considerable flexibility for different flight vehicles and usage
- Note that SpA customers must pay for scheduling of the airspace



Spaceport America

Spaceport America Area Descriptions

Horizontal Launch Area (HLA)

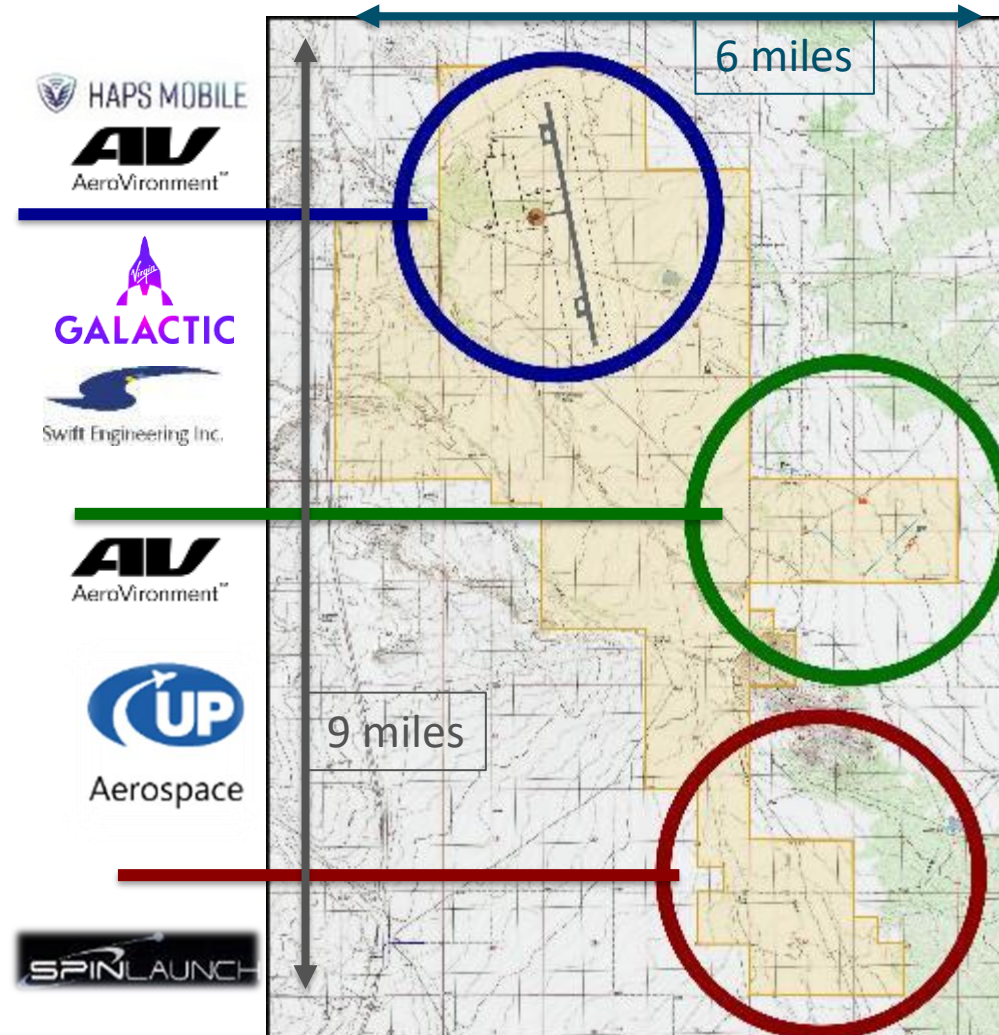
- 12,000-ft long, 200-ft wide runway
 - Horizontal and air launch operations
 - Space tourism
 - Conventional aircraft operations
 - Unmanned aircraft operations
 - High-altitude balloon operations
- **Tenants: Virgin Galactic, HAPS Mobile**

Vertical Launch Area (VLA)

- Suborbital launch vehicles & R&D
 - Solid, liquid, and hybrid propellant support
 - Rocket motor manufacturing and testing
 - Commercial and academic customer support
 - Launch from SA, land on WSMR
 - Small UAVs
- **Tenants: UP Aerospace, AeroVironment**

Advanced Technology Area (ATA)

- Emerging technology R&D
 - Isolated environment
- **Tenant: SpinLaunch**



CUSTOMERS AND EVENTS



TIRS Committee Meeting, T or C

VENUS AEROSPACE LAUNCH (MAY 14, 2025)



- First U.S. flight test of a next-generation Rotating Detonation Rocket Engine (RDRE)
- Used SpA rocket launch rail built with capital improvement funds (example of “build it, and they will come”)
- Good press for NM in the aerospace world
- Venus is developing a hypersonic vehicle, and plans other tests at SPA
- <https://www.venus aero.com>



Concept hypersonic vehicle



Prismatic/BAE Systems



- Prismatic completed a successful stratospheric test flight of their PHASA-35 HAPS/UAV glider in late June of 2023
- PHASA-35 exceeded 66,000 feet in test flight
- Potential applications in intelligence, surveillance, recon, and communication network delivery
- Successful trial is the first in a series to confirm system performance with the intent of making it available globally
- Prismatic was acquired by BAE Systems in 2019. BAE is Great Britain's largest manufacturer and is one of the six largest suppliers to the US Department of Defense

UP AEROSPACE CORP.

- Launched Nov. 19, 2025, two launches in the last half of 2024: SL-15 on Oct. 1, 2024, and SL-20 on Nov. 8, 2024
- Recent payloads were from Los Alamos National Laboratory
- Foundational tenant of SpA since 2006 (15+ launches, motor manufacturing and testing)
- Several suborbital launches planned for the next few years



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January 14, 2026

Los Alamos conducts rocket launch to test new concepts

Researchers work with multiple partners to reach new heights in high-cadence, low-cost experiments



FOURTH YEAR FOR USAF THUNDERBIRDS (2025)

NETFLIX

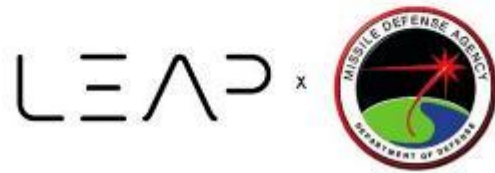


**AIR FORCE ELITE
THUNDERBIRDS**
Released May 23, 2025

- <https://www.youtube.com/watch?v=hl23PfGOWoY>



LEAP Awarded
SHIELD IDIQ Contract by Missile
Defense Agency



The suborbital **Bullfrog**
system will launch from the
spaceport later this year.





HERMEUS

- Working on uncrewed hypersonic vehicle designs
- Built their own hangar, with expansion in the future
- Might expand to other facilities in NM
- Shows growing acceptance of the spaceport by the defense sector



Quarterhorse Mk 2.1



CASTELION



“Spaceport America represents a strategic asset for New Mexico’s advanced aerospace and defense economy. Its purpose-built infrastructure and national profile help position the state competitively for companies that require speed, security, and technical certainty.

*In Castelion’s case, **the spaceport helped move the conversation from possibility to execution** by reducing barriers to entry and accelerating the company’s testing and speed-to-market capability. This is exactly the kind of asset that allows New Mexico to win and retain next-generation defense technology and aerospace investments.”*

Chad Matheson, CEcD, President and CEO,
Albuquerque Regional Economic Alliance



WSMR DoW HYPERSONICS MISSION

- Although we cannot discuss the details at this time, Spaceport America's infrastructure, round-the-clock operational capability, and experienced staff were decisive factors in its selection for this effort.
- This represents an important milestone, demonstrating that Spaceport America is becoming an integral part of the DoW test and evaluation ecosystem.



VIRGIN GALACTIC UPDATE

- Previously, 11 commercial spaceflights occurred in New Mexico with *VSS Unity*
- First new spaceship should arrive in Q3
- NMSA and VG are in negotiations for a new hangar that VG wishes to build, as well as renewal of the SPA lease
- Latest VG updates:
<https://investors.virgingalactic.com/overview/default.aspx> and
<https://www.youtube.com/@VirginGalactic>



First Delta Spaceship in Mesa, AZ

Illustrative operating scenario: Two spaceships conducting approximately 125 flights per year could carry about 600 private astronauts and attract an estimated 12,000 related visitors to the region. Assuming these visitors generate approximately 60,000 visitor-nights and spend an average of \$180 per visitor per night on lodging, meals, transportation, and other local purchases, their visits would generate approximately **\$10.8 million in direct annual spending in the regional economy.**

VIRGIN GALACTIC NEAR-TERM

FLIGHT TEST PROGRAM

(ILLUSTRATIVE TIMELINE)

Q2 2026

Q3 2026

Q4 2026

Unity Glide Flights

New SpaceShip Glide Flights

Rocket-Powered Flights

FLIGHT TESTING

From March 30, 2026, 2025 Q4 and Year-End Earnings Report

Economic Impact, 2019 - 2024

- Performed by NMSU **Center for Border and Economic Development** (<https://cbcd.nmsu.edu/>)
- Impacts include tenant employment (direct, indirect, induced), privately funded construction, out-of-state visitor spending, and spaceport customer revenues.

Will have an analysis performed for 2025

Impact	2019	2020	2021	2022	2023	2024
Direct Jobs	242	487	221	549	431	313
Total Jobs	396	896	609	811	985	790
Economic Output	\$72,265,317	\$196,511,257	\$168,920,735	\$138,080,756	\$266,020,386	\$239,784,359
Value-Added Production	\$31,756,350	\$91,988,529	\$74,519,634	\$60,435,345	\$122,419,195	\$110,769,271
Labor Income	\$22,273,071	\$59,209,861	\$52,648,224	\$45,845,649	\$81,428,508	\$73,118,968
Total Taxes:	\$7,335,456	\$19,058,128	\$16,535,240	\$12,907,325	\$27,192,833	\$24,405,576
Federal	\$4,818,874	\$13,223,950	\$11,044,930	\$9,161,760	\$18,425,948	\$16,646,473
New Mexico	\$2,239,220	\$5,834,178	\$5,490,310	\$3,745,475	\$8,766,885	\$7,759,103



Est. total of \$492 million of “new” money to the region

Example for 2023: VAP: \$122M ÷ (GF: \$4M + CAPEX: \$7M) = eROI: 11x

NMSA Budget Background, Page 1



- The number of customer operations continues to increase each year
- Increased operations require additional staff and spaceport services
- Operating expenses include fixed costs that cannot be cut (e.g., maintenance and 24/7 site operations) – and include services that the SoNM is contractually obligated to provide
- In 2024, Virgin Galactic utilized a 2018 Letter Agreement provision that allowed them to reduce User Fee payments from \$188,888 a month to \$50,000, i.e., a reduction of \$1.66M over 12 months; note that Gateway to Space (GTS) rental and land payments remain the same at about \$3M a year
- VG originally stated that full payments would resume in the second half of calendar year 2025; however, VG extended this to at least the second half of 2026
- The reduction of VG User Fee payments over two years (instead of one) has created significant NMSA budget issues, but revenue should increase in Q3 or Q4

NMSA Budget Background, Page 2

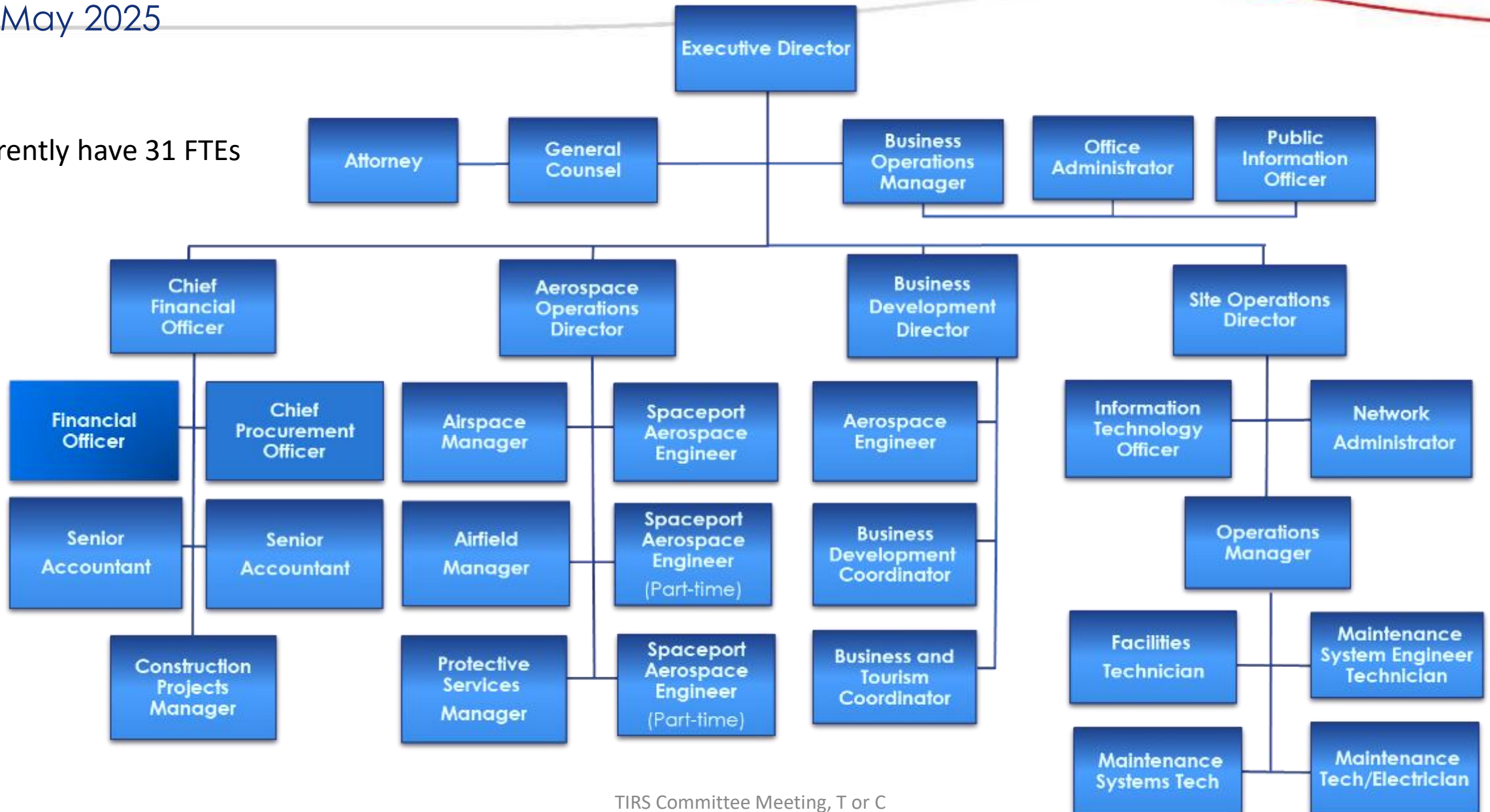


- Despite reduced revenue from Virgin Galactic, Spaceport America requires seven additional FTEs to support growing customer activity, operate and maintain new facilities, and position the spaceport for continued growth.
- Deputy Director
- STEM / Workforce Coordinator
- Facilities Technicians (2 needed)
- Customer / Project Managers (2 needed)
- IT Network Administrator

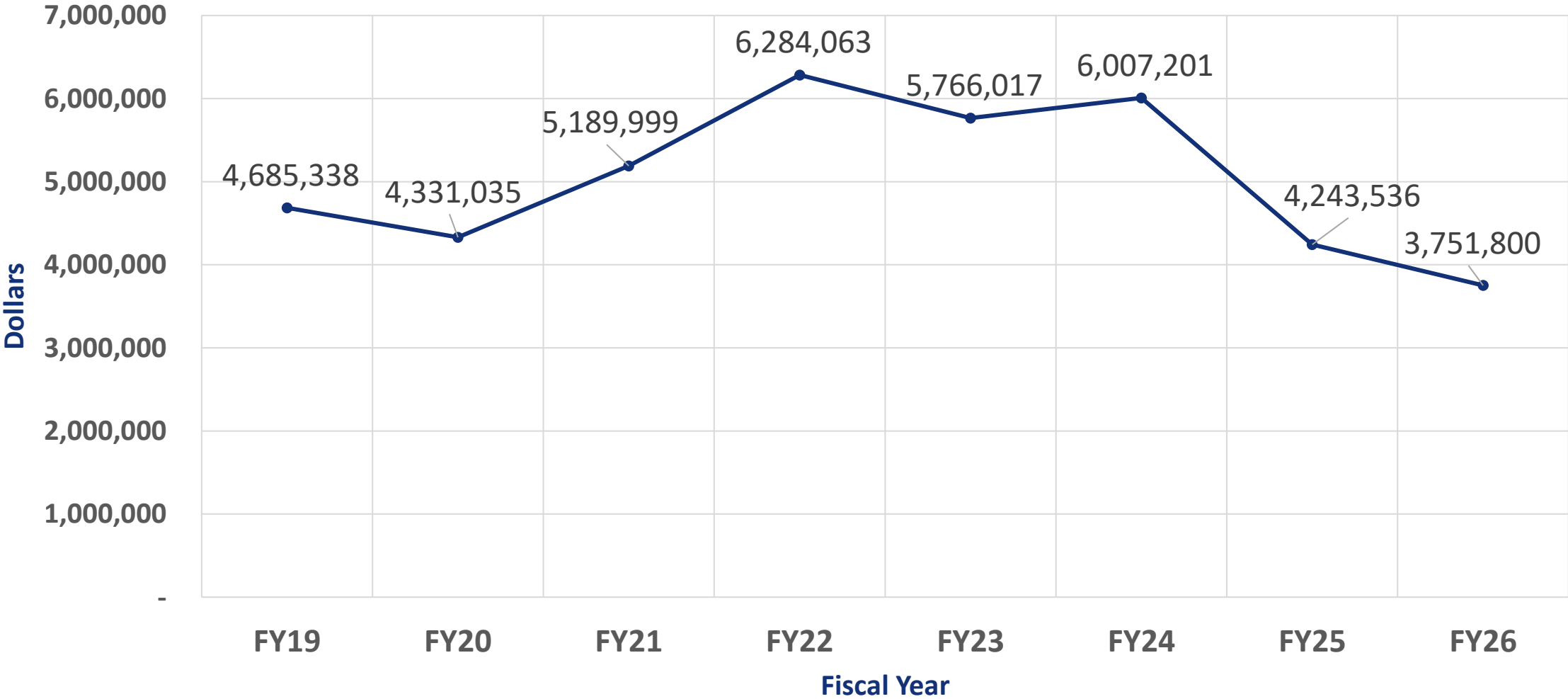
Organizational Chart, Working Titles

May 2025

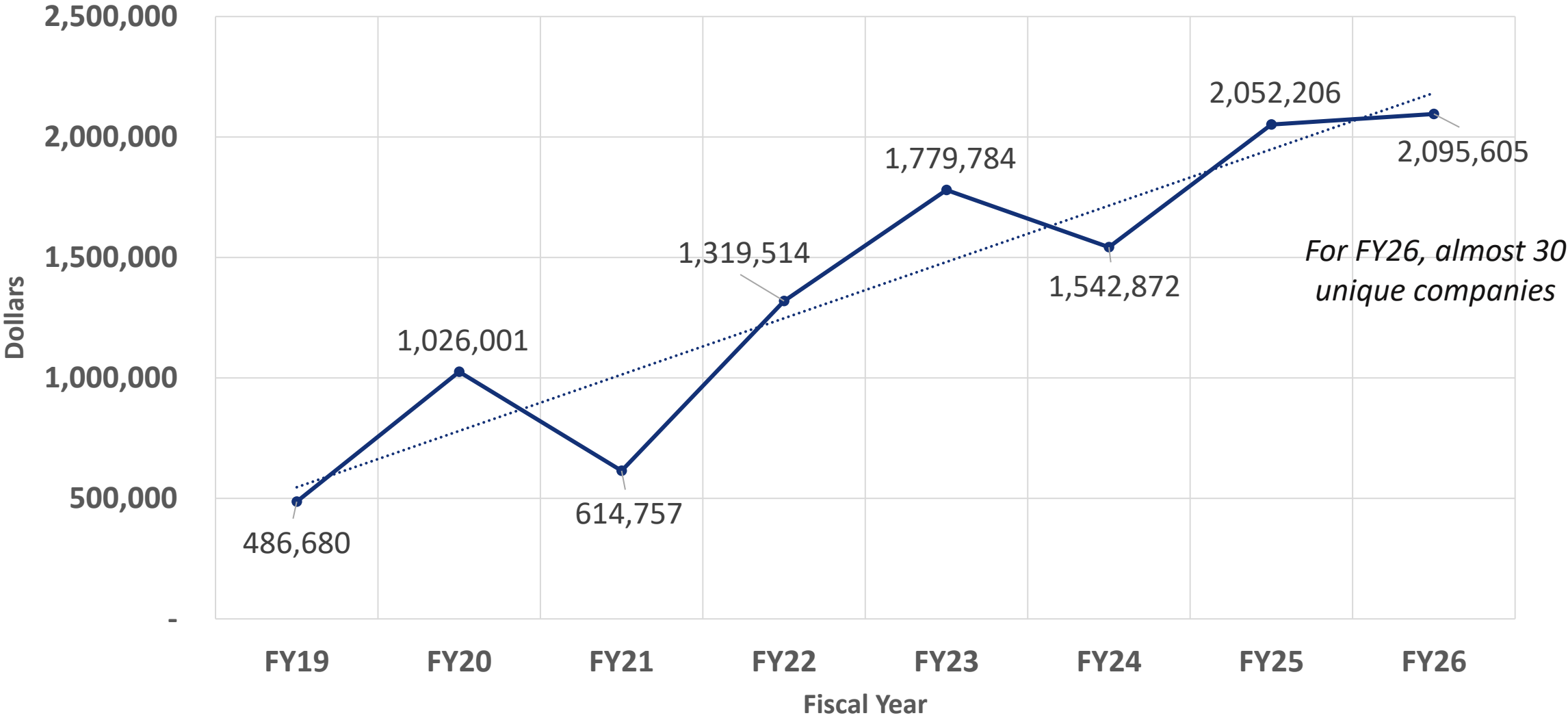
Currently have 31 FTEs



Revenue from Virgin Galactic, FY19-FY26



Total Customer Revenue (non-VG), FY19-FY26



NMSA Budget, as of March 26, 2026 (in thousands)

	FY24	FY25	FY26	FY26	
	Audited	Audited	Budgeted	Projected	Comments
Operating Revenue	\$8,874	\$6,250	\$8,162	\$6,147	Customers (fees, leases, utilities, fuel)
General Fund	4,247	4,071	4,264	4,264	GF Appropriation & salaries increase
Revenue Total	13,121	10,321	12,426	10,411	
200 Personal	3,189	3,767	3,895	3,963	
300 Contract	5,074	5,237	6,352	7,037	WSMR fees, IT
400 Other Costs	2,466	2,428	2,679	3,357	Fuel, SLO, maintenance
Expense Total	10,729	11,432	12,926	14,357	
Operating Net	2,392	(1,111)	(500)	(3,946)	
Fund Balance Transfer		1,111	500	3,296	
Supplemental	0	0	0	650	
Net Result	\$2,392	\$0	\$0	\$0	
Footnotes:					
(1) VG user fees decreased \$1,670M for FY25 & projected decrease \$1,416M FY26.					
(2) Ending Fiscal Year 2026 Fund Balance projected to be \$1,429M after transfers.					
(3) Fund balance has been used to handle revenue recognition delay and site emergency repairs.					

CAPITAL PROJECTS UNDERWAY

(UPDATED, APRIL 6, 2026)



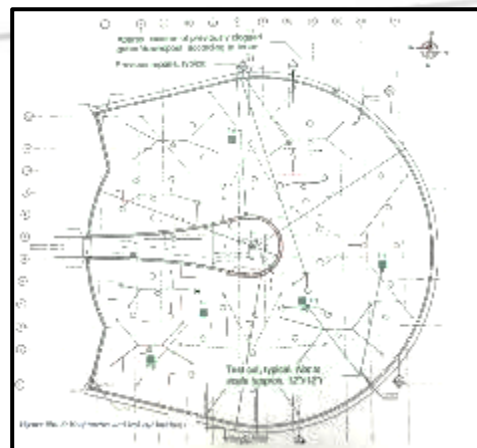
Legend
Planning
RFP/Procurement
A/E
Construction
Close-Out/Closed

ACTIVE PROJECTS			FY26			
PROJECT	AMOUNT	NOTES	Q1	Q2	Q3	Q4
SPA Pavement Maintenance Engineering	\$106,685	Project report completed reviewed. Construction Procurement underway				
HLA North/NE Road and Utility Improvements (Civil Design)	\$117,828	Design documents completed Procurement phase currently in progress.				
SPA Rancher Grazing Mitigation and Access Control	\$500,588	Mobilization in progress; submittal phase underway.				
Fabric Hangar/Payload Facility Including Apron and Taxiway	\$16,815,791	Sitework and utility installation currently in progress.				
Site Electrical (Fabric hangar/ Payload Facility)	\$527,865	Sitework and utility installation currently in progress.				
Mechanical/ Plumbing (Fabric hangar/ Payload Facility)	\$1,082,853	Sitework and utility installation currently in progress.				
Interior Electrical (Fabric hangar/ Payload Facility)	\$1,083,493	Sitework and utility installation currently in progress.				
Fire Suppression System(Fabric hangar/ Payload Facility)	\$937,606	Sitework and utility installation currently in progress.				
CA Services Material Testing/QA/QC – Hangar	\$352,068	Material testing and quality control services ongoing.				
HLA S. Access Road and Water Utilities Extension	\$2,414,474	Archaeological work completed. Construction activities currently underway.				
N. Sanitary Sewer Planning and Engineering	\$56,720	60% Design documents Underway				
STARC Building Design Build	\$16,000,000	Sitework and foundation construction underway.				
GTS Roof Design - Architecture and Engineering	\$164,181	Mobilization in progress; submittal phase underway.				
ACTIVE PROJECTS TOTAL	\$40,160,157					

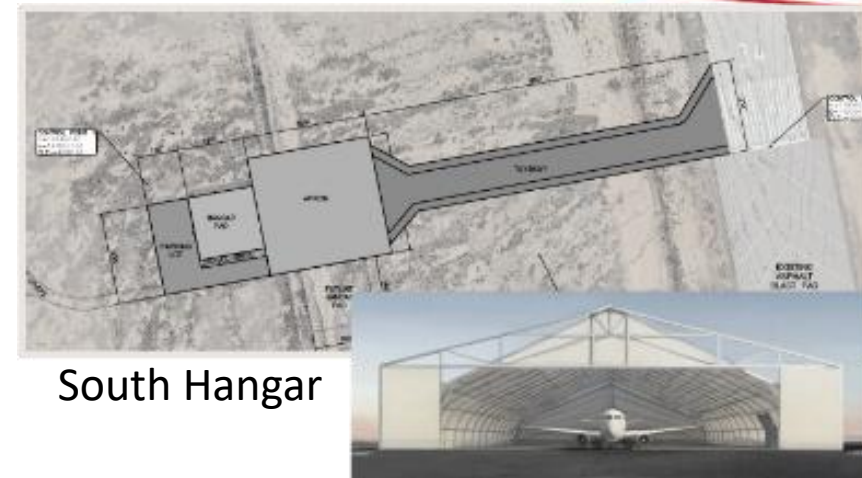
ONGOING CAPITAL PROJECTS



STARC Building



GTS Roof



South Hangar



North HLA Road and Utilities



Pavement Repairs



EIS Update



South HLA Road and Utilities

STARC – Front view, facing to the east



STARC – Back of building, facing to the west.



STARC – Entrance



STARC – Flex Space



Recent STEM and other Outreach (Total 6,096 for FY26)

Friday, March 13-Sunday, March 15, | Great American Flag

Saturday, March 21, | Bataan Memorial Death March volunteer

Wednesday, March 25, | Junior Leadership Las Cruces site visit

Wednesday, March 25, | NASA Space Projects and Partnerships Branch site visit

Thursday, March 26, | Belen Consolidated Schools site visit

Thursday, March 26, | New Mexico Airport Managers Association Board of Directors site visit

Friday, March 27, | ARES Learning site visit

Saturday, March 28, | NMSU Atomic Aggies rocket launch event

Thursday, April 2, | Hillrise Elementary School STEAM Night (Las Cruces, N.M.)

Thursday, April 9, | New Mexico Tech engineering students visit

Sunday, April 12, | South Central Chapter of the American Association of Airport Executives site visit

Tuesday, April 14, | Smith Engineering Company site visit

Friday, April 17, | Elevate New Mexico Energy + Career Expo (at New Mexico State University)

Saturday, April 18, | Legacy of Liberty Airshow outreach (Holloman AFB)

Thursday, April 30, | O'Donnell Intermediate School Career Fair (Fabens, Texas)

Friday, May 1, | Doña Ana Community College engineering students site visit

Monday, May 4, | Southwest Indian Polytechnic Institute visit

Tuesday, May 5, | Film Las Cruces site visit

Saturday, May 9, | Space Race event

Tuesday, May 12, | Albuquerque Talent Development Academy visit

Thursday, May 14, | Conlee Elementary School Career Fair (Las Cruces)

Wednesday, May 20, | Mesilla Valley Community School STEM Outreach (Las Cruces, N.M.)

Thursday, May 21, | Sonoma Elementary School STEM Outreach (Las Cruces)

Thursday, June 4, | Soules Aero-Knowledge Center Aviation Camp site visit

Thursday, June 11, | Soules Aero-Knowledge Center Aviation Camp site visit

Thursday, June 11, | UNM Engineering Student Success Center rocket launches and site visit

Wednesday, June 24, | Cooley Comics STEM outreach (Albuquerque)

Friday, June 26, | New Mexico State Police vehicle photo shoot

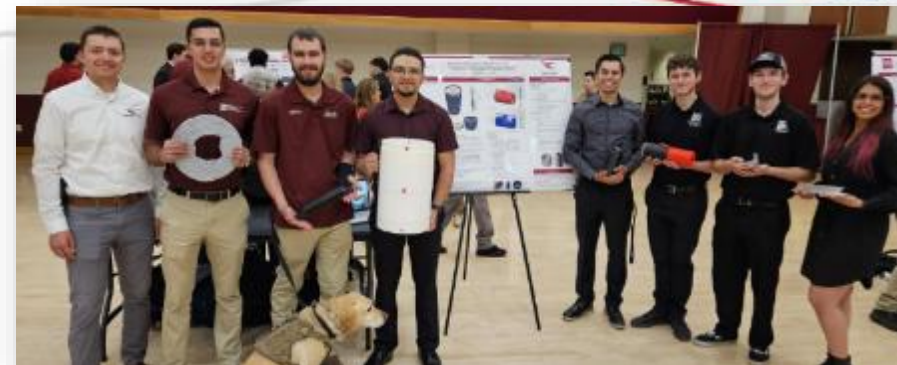
OUTREACH AND STEM, EXAMPLES



T or C Holiday Parade



Col. Alvin Drew Space Camp



NMSU Engineering Capstone Projects



International Council on Monuments and Sites (ICOMOS)



Restart of the Museum of Space History partnership



2025 Open House

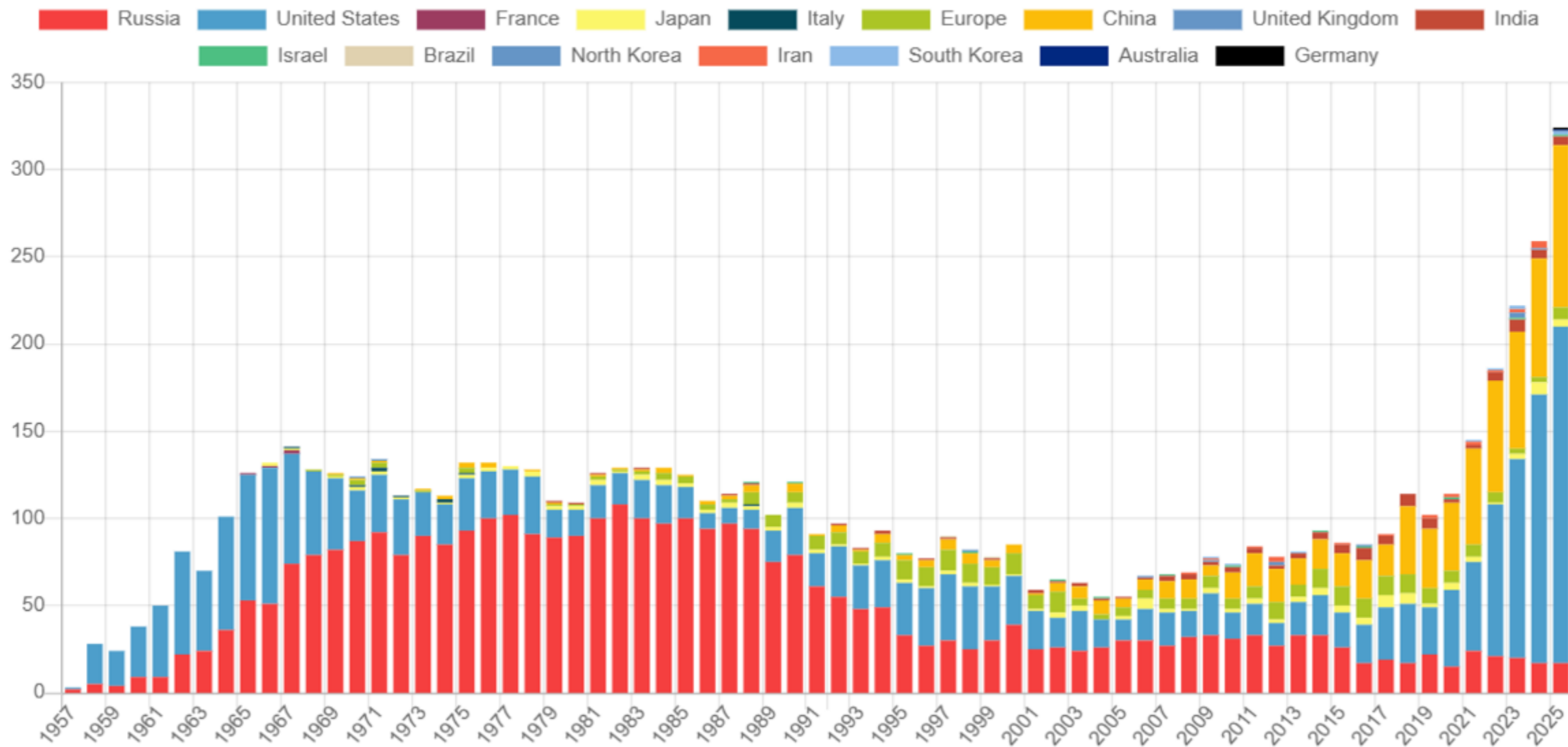
OPEN HOUSE, THIS YEAR IS SEP. 26, 2026



- Community event
- Over 2,200 attendees in 2025
- A chance to be on the concrete apron in front of the Gateway to Space
- Guest speakers include NASA Astronauts
- Up-close view of Virgin Galactic vehicles



Orbital Launches by Year and Country

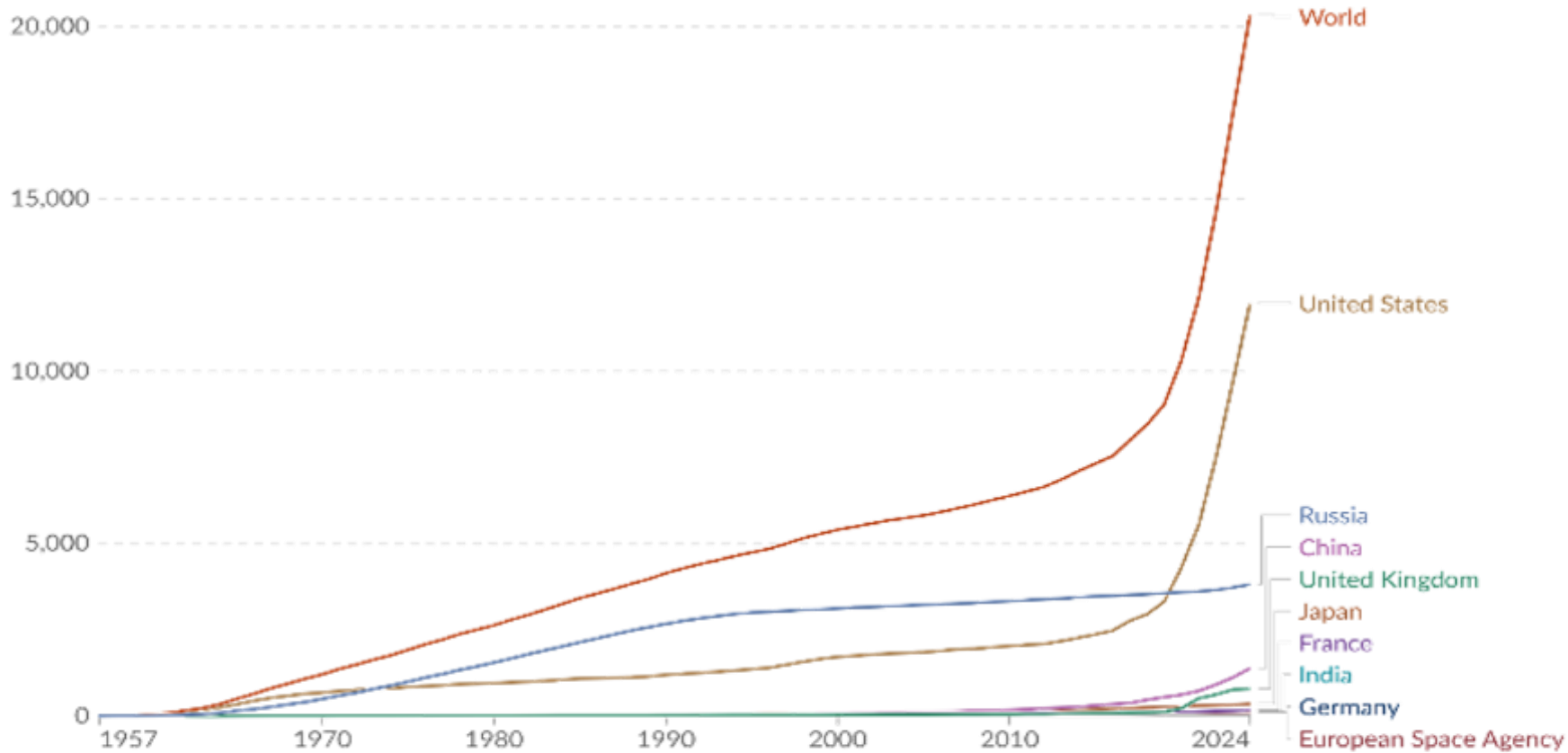


Objects in Space

Cumulative number of objects launched into space

This includes satellites, probes, landers, crewed spacecrafts, and space station flight elements launched into Earth orbit or beyond.

Our World
in Data



60,000 – 100,000
Active Satellites
by 2030?

<https://ourworldindata.org/grapher/cumulative-number-of-objects-launched-into-outer-space>

Data source: United Nations Office for Outer Space Affairs (2025)

OurWorldinData.org/space-exploration-satellites | CC BY

Note: When an object is launched by a country on behalf of another one, it is attributed to the latter.

Strategy – Next five years

- Continue working with **Virgin Galactic** to maximize the economic impact of its space tourism flights and broader operations at Spaceport America
- Strengthen **regional economic growth** through collaboration with economic development organizations throughout Space Valley
- Continue strategic **infrastructure improvements** to ensure Spaceport America remains site-ready for new tenants and customers
- Obtain an FAA **orbital reentry license** and advance toward **orbital launch** capability, including future point-to-point flight testing and operations
- Strengthen partnerships with **White Sands Missile Range** and the **Department of War**, positioning Spaceport America as a **catalyst** for attracting aerospace and defense companies to New Mexico





**SPACEPORT
AMERICA®**

Spaceport America is becoming a statewide aerospace and defense infrastructure asset. To fully realize that opportunity, NMSA must maintain 24/7 operational readiness, complete strategic infrastructure improvements, and add the staff needed to support growing customer demand.

Scott McLaughlin
Executive Director
New Mexico Spaceport Authority

www.spaceportamerica.com
scott.mclaughlin@spaceportamerica.com

*NASA Adaptable Deployable Entry and
Placement Technology (ADEPT) Test
Launched by UP Aerospace in 2018*

