New Mexico Taxation and Revenue Department (TRD)

Collections Overview



New Mexico Taxation & Revenue Department (TRD) (responsibilities & authority)

The Taxation and Revenue Department administers 40 *tax programs, surcharges* and *fees* under the Tax Administration Act.

(Chapter 7, Article 1, Section 2, NMSA 1978



New Mexico Taxation and Revenue Department Audit & Compliance Division (ACD)

The *Audit & Compliance Division*, is responsible for:

- Audit: Performs Tax Audits (i.e. generates Assessment Revenues)
- Compliance: Collects Assessment Revenues



Audit and Compliance Division Collections: Staffing

- Compliance (Collections) has 159.5 Authorized Positions [Current Vacancies: 21.5 Positions = 13%]
 - 1. QRU/Bankruptcy: 31 Positions [1]
 - 2. Call Center: 37 Positions [4]
 - 3. Revenue Agents/Collectors: 90.5 Positions [16.5]



14-Year Collections History

Fiscal	Total Collections	Fiscal	Total Collections
Yr.	(\$ Millions)	Yr.	(\$ Millions)
FY 04	\$137.2M	FY 11	\$200.2M
FY 05	\$143.3M	FY 12	\$253.9M
FY 06	\$148.2M	FY 13	\$197.4M
FY 07	\$176.5M	FY 14	\$214.1M
FY 08	\$177.3M	FY 15	\$234.0M
FY 09	\$197.3M	FY 16	\$238.5M
FY 10	\$191.9M	FY 17	\$219.9M
7 Year Average: \$167.4M		7 Year Aver	age: \$222.6M
(2004 through 2010)		(2011 through 2017)	



Accounts Receivable

Fiscal <u>Yr.</u>	Outstanding A/R (\$ Millions)	ACD <u>Staff</u>
FY 12	\$537M ∧	322 🔨
FY 13	\$667M	324
FY 14	\$687M	316
FY 15	\$733M	318
FY 16	\$761M	266
FY 17	\$789M 🗸 47% Ir	crease 268 J 17% Decline

Outstanding A/R 10/27/2017 \$656M



Collection Comparison YTD vs. Prior Year 7/1/2017 through 10/25/2017

	FY18 Goal	YTD Results	% of Goal	Prior YTD Results	
Collection Totals	\$229,000,000	\$85,253,485	37%	\$59,864,526	
To date, Collections have Increased 42% Over the Prior Year					



Collections from Levy Enforcement 7/1/2017 through 10/25/2017

What does "Levy Enforcement" mean?

- Seizure of Taxpayer's Property to Collect outstanding Taxes (NMSA 1978, § 7–1–31)
- Types of Levies:
 - 1. Bank Levy (Bank Accounts, CDs, Safety Deposit Boxes, Retirement funds (except: PERA and Social Security)
 - 2. Wage Levy
 - 3. Third Party Levy (any person or entity holding property owned by the delinquent Taxpayer)



Collections from Levy Enforcement 7/1/2017 through 10/25/2017

Total Levy Recoveries YTD

FY18	FY17	% of Increase
\$ 4,328,262	\$ 4,121,449	5%





Current Collection Strategies (New uses of Technology)

Lien Activities, new uses of Technology to:

- Identify delinquent Accounts eligible for lien action 90 days past assessment.
- > Identify Periods not covered by a lien greater than \$200.00.
- Final Warning Notices sent out notifying *Delinquent* Taxpayer of Intent to Lien.

Levy Activities, new uses of Technology to:

- Identify Delinquent collection accounts greater than \$400.00 with no payment plan in place.
- > Identify Payment plans that have defaulted, where a lien exists.
- > Final Warning Notices sent out *before* Seizure of Property.



Current Collection Strategies (New Uses of Technology)

Non–Filer Discovery, new uses of Technology to:

- Identify 3 or more consecutive non-filed periods from 2010 thru 2017.
- > 30 day Notices sent notifying *Delinquent* Taxpayer of intent to suspend their NM registration.



Current Collection Strategies (Call Center Management & Modernization)

- > Highly Experienced Call Center Manager hired.
- Staff Vacancy rate reduced from 24% to 14% (additional staff now focusing on outgoing *collection calls*).
- Outbound Dialer now operating (increased staff now focusing on outgoing *collection calls.*
- Performance Matrix implemented related to Call Center efficiency (new Contact Management System implemented).
- Weekly Meetings and Training encompassing "best practices" is on-going.
- All Outlying District Office calls now routed through the Call Center (frees up District Office employees to focus on *collection related activities.*



Current Collection Strategies

(New Uses of Technology and Information Sharing)

Out of State Collections:

- New Data Sources imported from DWS and IRS help to identify out-of-state *Delinquent* New Mexico Taxpayers.
- Will be Training Collections Employees in understanding the Enforcement of Foreign Judgment Act:
 - 1. How to Record New Mexico "Claim of Lien" in another state.
 - 2. Vendors who facilitate E-Recording Technology.
 - 3. Includes Electronic Signature Technology.



Current Collection Strategies

Outsourcing *some* Collection Activities to Private Collection Agencies:

- Five private collection agencies are being reviewed.
- Collection fees range from 8.4% to 15%.
- Some *Delinquent* CRS and PIT accounts will be outsourced.



On-going Technology Projects that will enhance Current and Future Collections

- Lien & Levy Project
- CIT Nexus Audit Selection Project
- > PIT Tape Match Project
- PIT Revenue Agent Report Project
- Refund Case Project
- Combined Fuel Tax Project
- > CP 2000 Project



New Mexico Taxation and Revenue Department



THANK YOU COMMITTEE MEMBERS

