



UNIVERSITY OF MARYLAND, BALTIMORE  
**TRAINING INSTITUTES**

JULY 25-28, 2018 | WASHINGTON, D.C.

# The Role of Children's Cabinets in Advancing and Sustaining Systems of Care

Thursday, July 26, 2018  
10:30-12:00

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**Moderator: Denise Sulzbach, JD, Deputy Director, TA Network**

**Faculty:**

**Sandra Wilkniss, PhD, Program Director, Center for Best Practices' health Division, National Governor's Association**

**Keri Virgo, MPM, Director – System of Care Across Tennessee, Tennessee Department of Mental Health and Substance Abuse Services, Division of Mental Health, Office of Children, Young Adults, and Families**

**Sirrilla Blackmon, LCSW, LCAC, Deputy Director, Indiana Family and Social Services Administration, Division of Mental Health & Addiction, Office of Youth Services**

# Has your System of Care been successful in: Making policy, regulatory, and partnership changes that infused and institutionalize the system of care philosophy?

Yes

No

Not Sure

# Has your System of Care been successful in: Developing or leveraging interagency structures, agreements and partnerships for coordination and financing?

Yes

No

Not  
Sure

# Has your System of Care been successful in: Linking with and building on other system change initiatives?

Yes

No

Not  
Sure

# Has your System of Care been successful in: Expanding family and youth involvement at the policy level?

Yes

No

Not  
Sure

# Has your System of Care been successful in: Creating or in the process of creating or expanding the use of evidence-informed and promising practices and practice-based evidence approaches?

Yes

No

Not Sure

# Has your System of Care been successful in: Creating or expanding the array of home and community based services and supports?

Yes

No

Not  
Sure





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## Participant Experiences

What challenges have you experienced in organizing and/or leveraging coordinating bodies to advance and sustain your System of Care efforts?

# About NGA



- NGA Office of Government Relations (OGR): Serves as the collective voice of the nation's governors in Washington, DC
- NGA Center for Best Practices (NGA Center): A hybrid think tank/consultancy that works directly with governors on specific policy projects and provides support to OGR. The NGA Center is comprised of five divisions:
  - Economic Opportunity Division
  - Education Division
  - Environment, Energy & Transportation Division
  - Health Division
  - Homeland Security & Public Safety Division

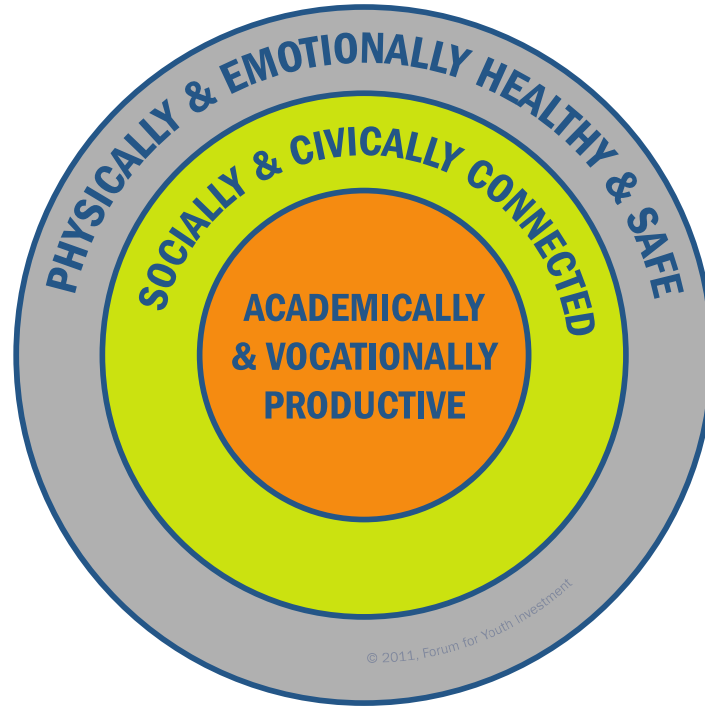


# Ready by 21<sup>®</sup>

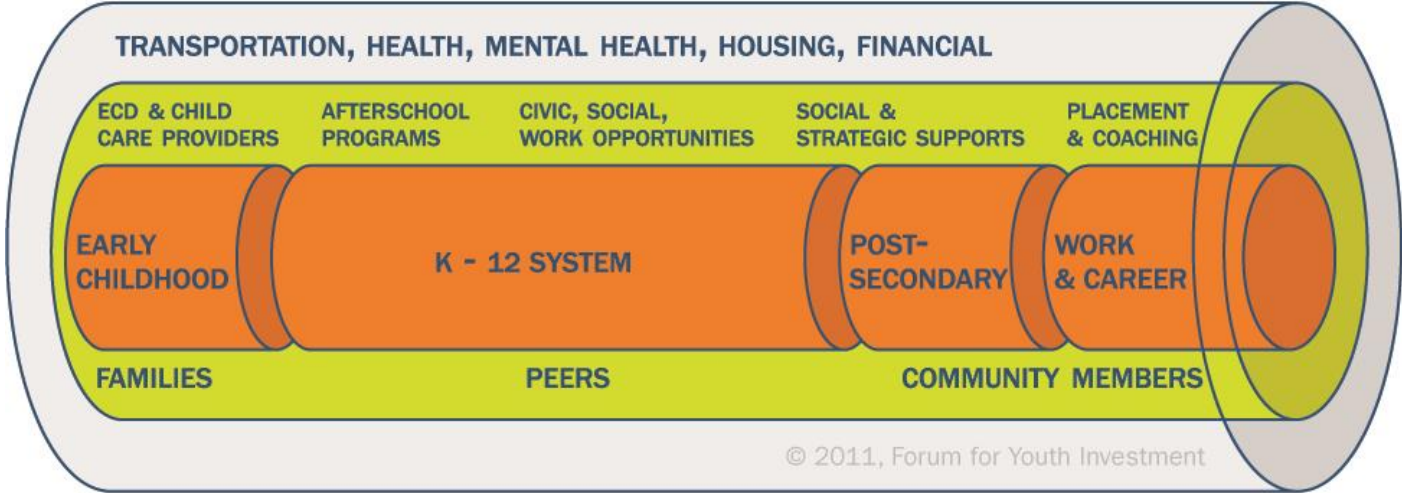
all youth ready for college, work & life

Elizabeth Gaines

# The Child and Youth Readiness Target



# Family, School and Community Supports: The Insulated Education Pipeline



Moving the small gear makes a **BIG** difference

## The Ready by 21 Theory of Change



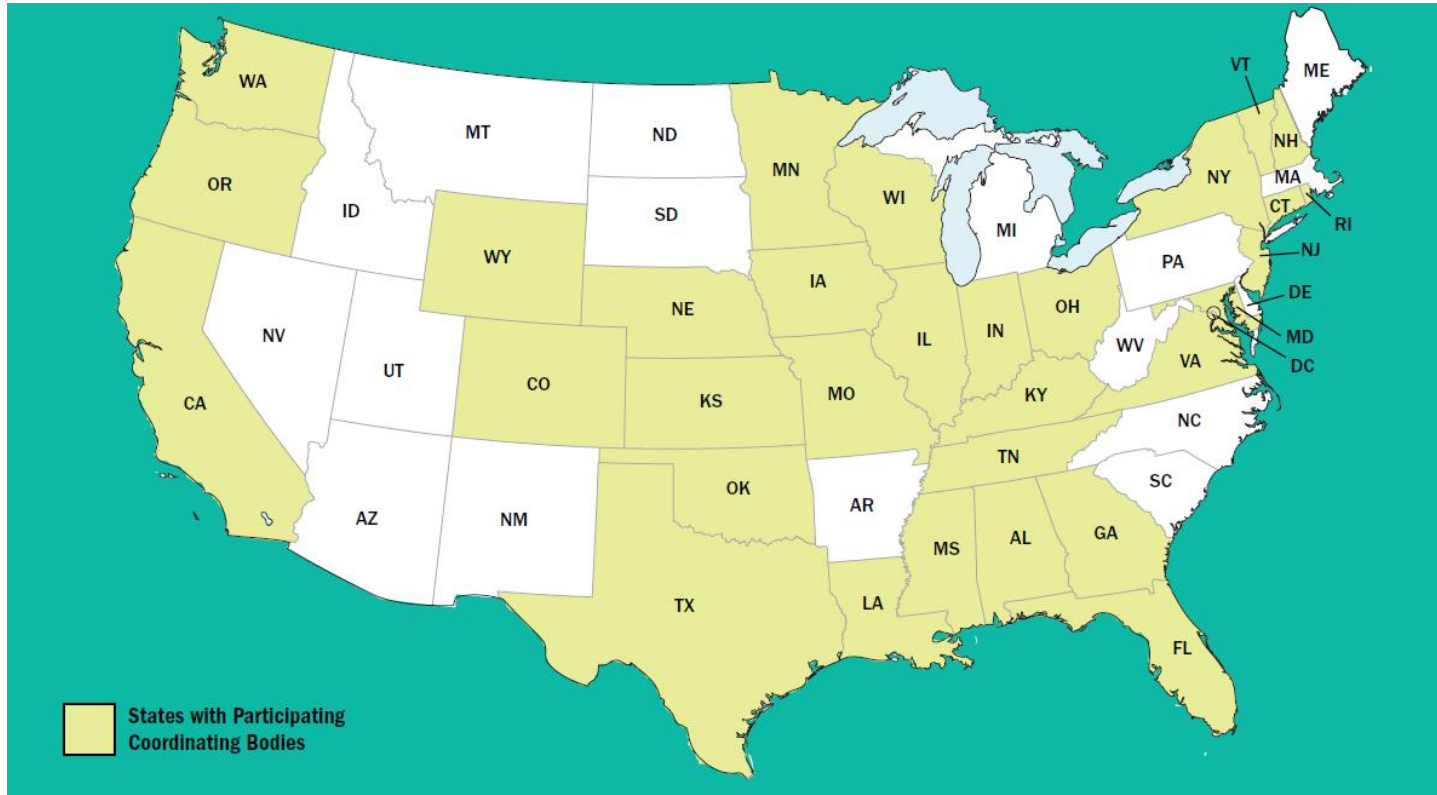


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Child and Youth Policy Coordinating Bodies in the U.S.

<http://forumfyi.org/content/2017-state-policy-surv>

# Children's State Policy Coordinating Body Survey



States with Participating Coordinating Bodies

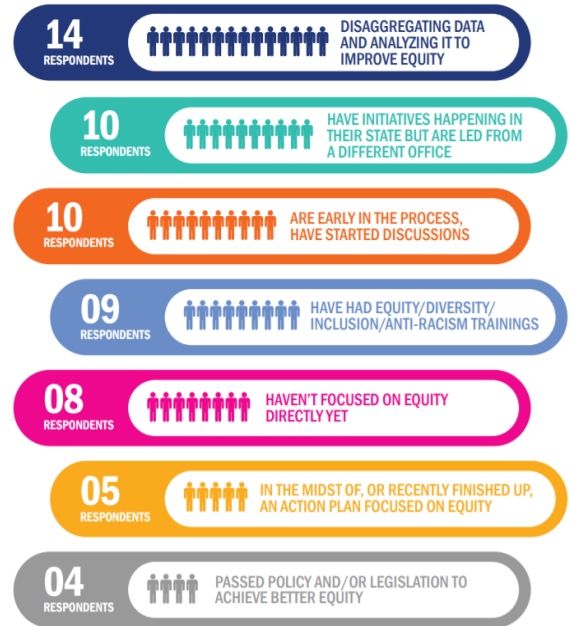


# Children's State Policy Coordinating Body Survey

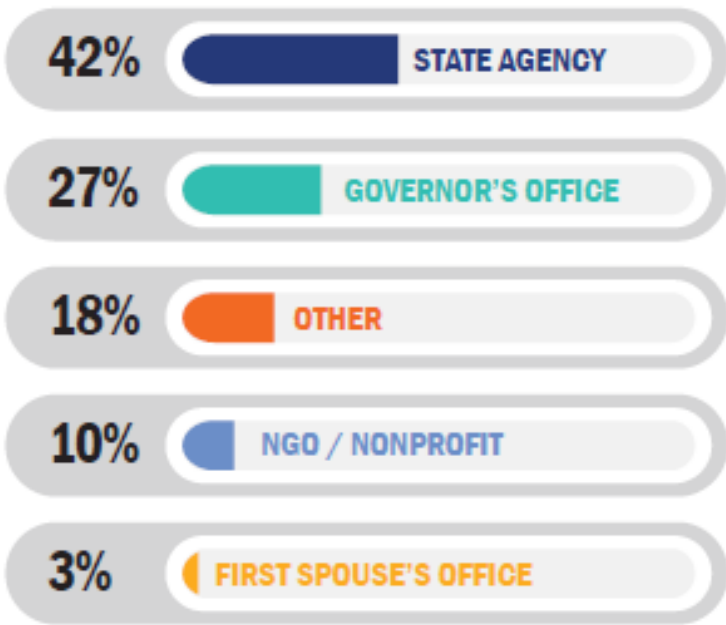
## Key findings:

- Incorporation of equity into efforts to support youth
- Use of data and evidence to drive results and goals
- Shifts in challenges reported by states
- Wider spread of states, fewer responses per state indicate increased coordination

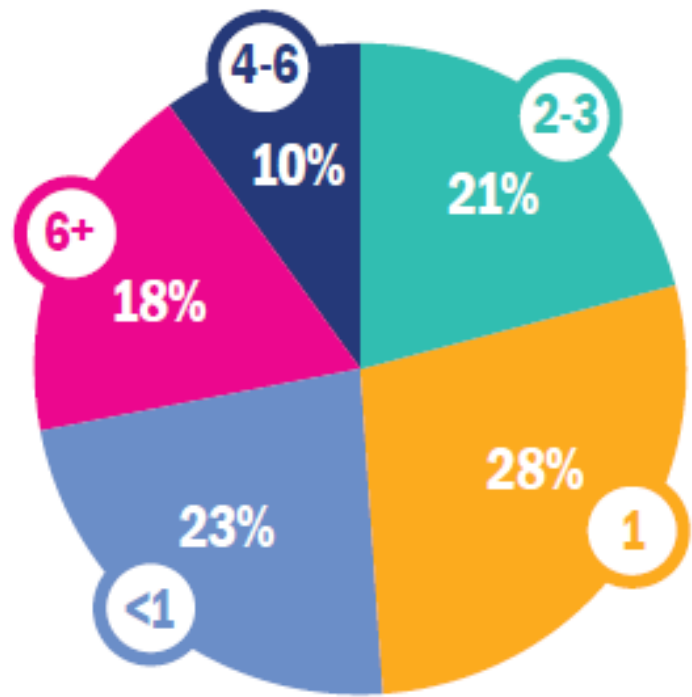
### WAYS CHILDREN'S CABINETS ARE EMBEDDING EQUITABLE PRACTICES



# Children's State Policy Coordinating Body Survey



Where It Is Housed



Full Time Staff

# Collective Impact Public Policy Considerations

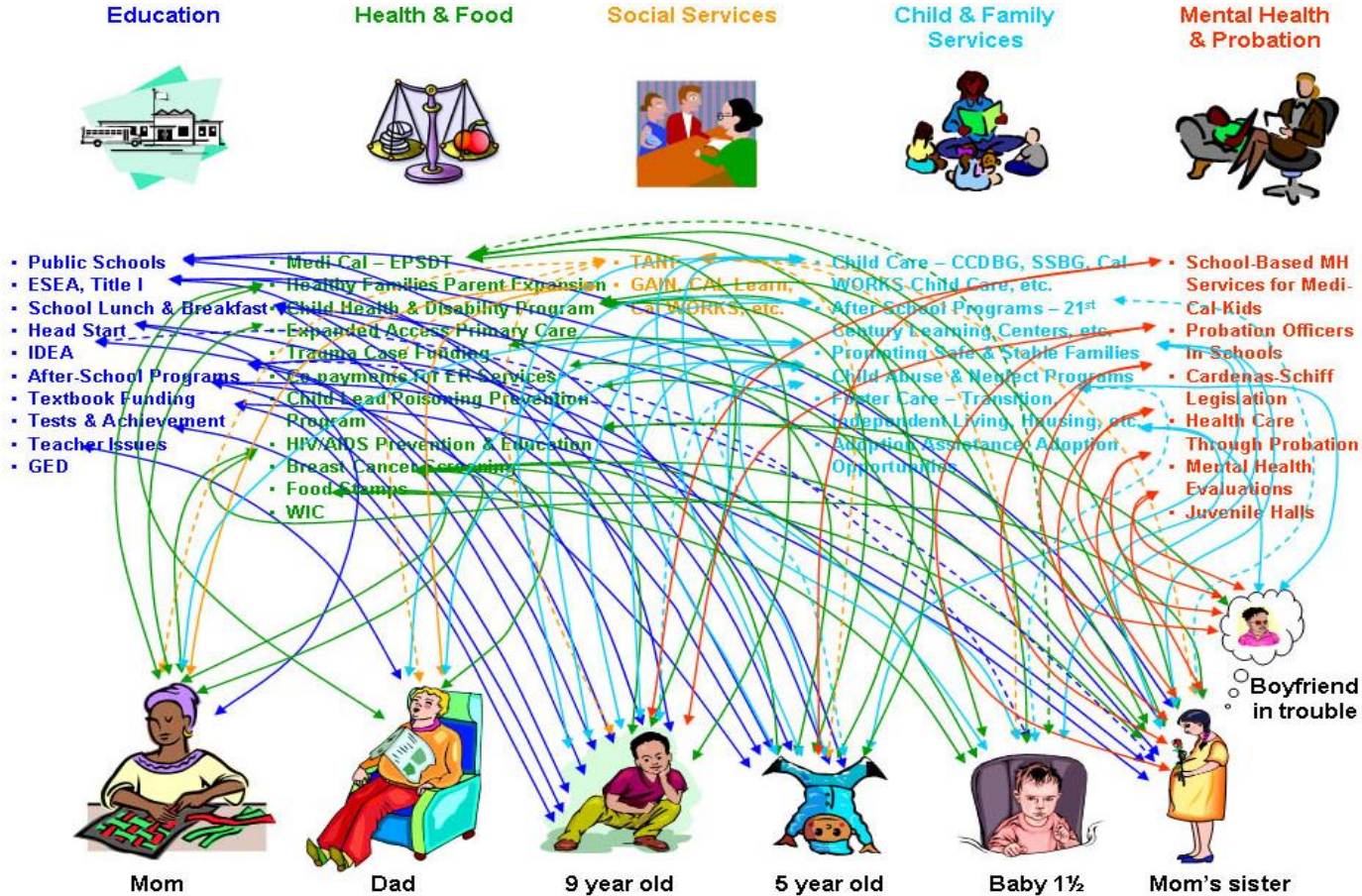
1. Use a Children's Cabinet or coordinating body to align policies and funding.
2. Provide flexibility with funding coupled with accountability for results.
3. Reform auditing and accounting guidelines.
4. Provide funding for backbone functions.
5. Arm backbones with the data systems they need.
6. Fund research and evaluations about partnerships.
7. Explicitly allow new coordinating bodies, strategic plans and data systems to use and build upon existing ones.

# Political Sustainability - Keep the Connections

- Summative Assessment of Coordinating Body
- External Stakeholder Engagement
- Transition Report
- Communications and Messaging



# Why create a fiscal map?



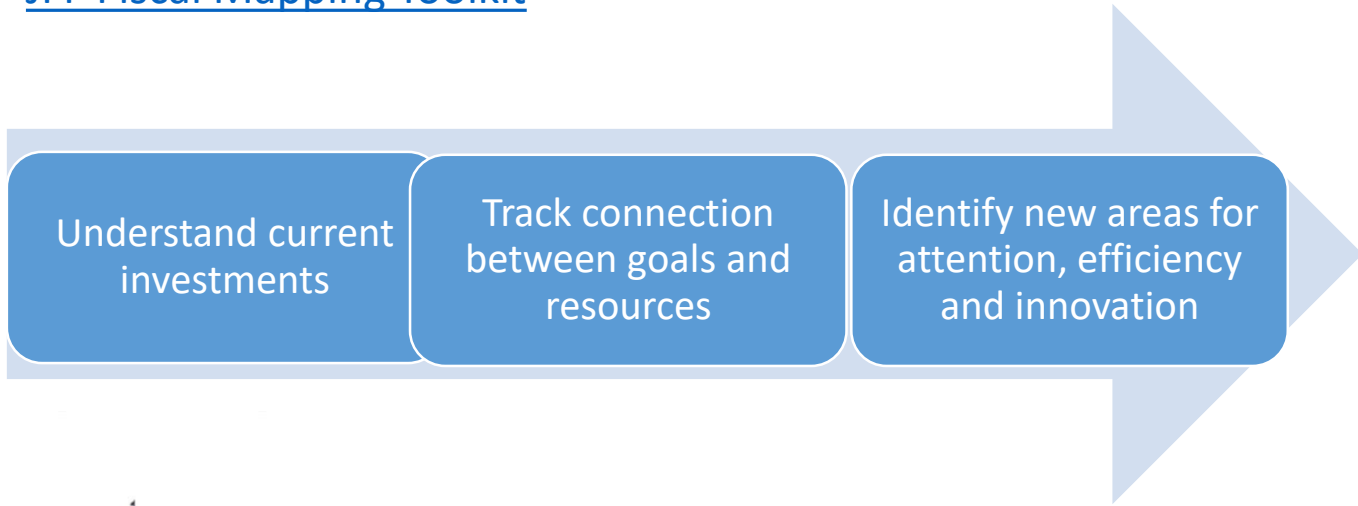
Children's Services in Los Angeles County

SOURCE:  
Margaret Dunkle

# Why Create a Fiscal Map?

It shines a light on what the real priorities are and gets people talking to one another about how they focus their resources.

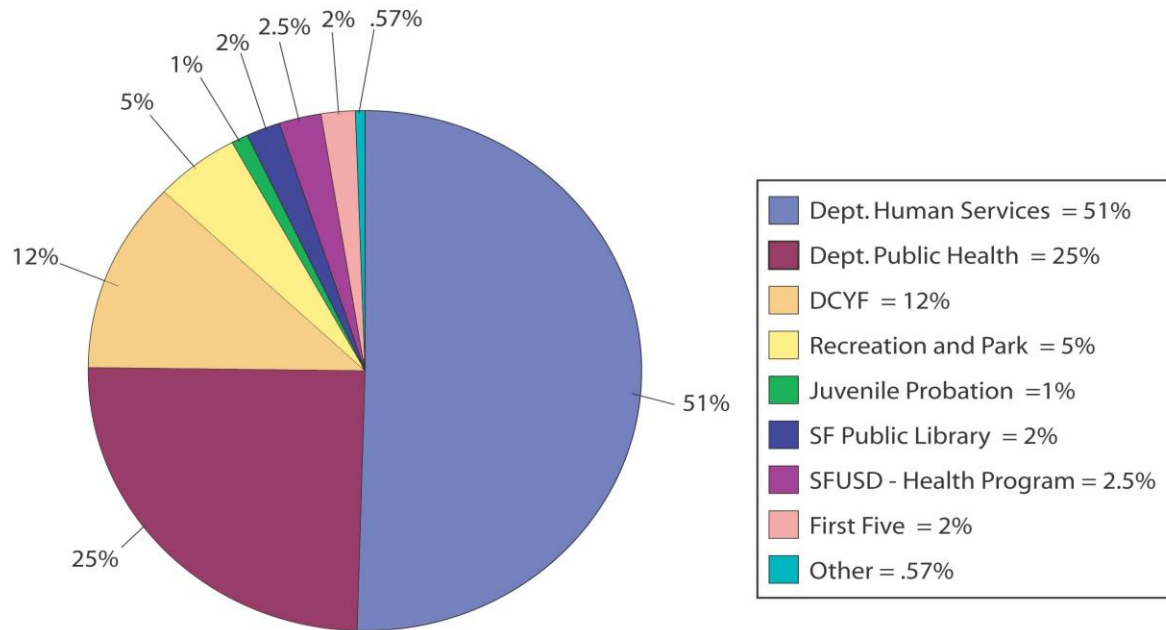
[JFF Fiscal Mapping Toolkit](#)



# The Typical Government Centered Approach: what portion of department funds are spent on young people?

## Allocation of Funds by City Department

### Allocation by City Department



Source: [www.dcyf.org/Pubs/csap/CSAP\\_final\\_1125.pdf](http://www.dcyf.org/Pubs/csap/CSAP_final_1125.pdf) (November 2003)



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*With thanks to Elizabeth Gaines, Forum for Youth Investment and Ready by 21*





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## The Role of Children's Cabinets in Advancing and Sustaining Systems of Care: Tennessee's Governor's Children's Cabinet





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Co-chaired by the Governor  
and the First Lady



## Commissioners Child-Serving Departments





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## Executive Order No. 10

“The Children’s Cabinet is charged with coordinating, streamlining, and enhancing the state’s efforts to provide needed resources and services to Tennessee’s children. The Children’s Cabinet shall take such action as is necessary to fulfill its charge. In performing its work, the Children’s Cabinet shall focus on a broad range of issues, including but not limited to children’s physical health; mental health; education; safety; and overall well-being” *-signed on January 30, 2012*

## Two Children's Cabinet initiatives specifically support System of Care in Tennessee:



# Multiple Agency Collaboration (MAC)

- Develop pilots for Single Team/Single Plan Approach
  - Populations:
    1. Families engaged with the Department of Children's Services (DCS) where a baby has been born with Neo-natal Abstinence Syndrome (NAS) or drug exposed (Pilots launched in September 2015)
    2. Families where school-aged child is living with their birth family or a relative, receiving services through DCS, and considered at-risk for entering custody (Pilots launched in July 2016)

# Kidcentraltn.com

- State's one-stop shop for families to connect with important state information and resources.
- Site pulls and organizes content from across state departments, making it easier for families to find what they need.
- In addition to articles about health, education, development, and support, kidcentraltn.com features a comprehensive directory of state-operated and state-funded services for children and families.

# Three Branches Institute

- Leadership of the Executive, Legislative and Executive Branches of Government
- Invited by the Governor to form a common agenda to advance child welfare and realign the Juvenile Justice System
- Has become the oversight body to whom the ACEs Initiative holds itself accountable

## Three Branches Institute (continued)

- Initiated in August 2012, to form common agenda to advance child welfare and juvenile justice
- Growing awareness of ACEs activities across Tennessee 2013/2014
- Call for Summit, July 2015
- Established ACEs as lead agenda, November 2015



## **T.C.A. 37-3-110 through T.C.A. 37-3-155**

Establishes “ Council on Children’s Mental Health” co-chaired by the Commissioner of the Department of Mental Health and Substance Abuse Services and the Executive Director of the Tennessee Commission on Children and Youth.



# System of Care Across Tennessee (SOCAT)

- Built on 19 years of experience with System of Care (SOC).
  - Five SOC demonstration grants
  - Two SOC Expansion grants
- Presence in 38 counties
- Plans to work with the Children's Cabinet on data-sharing agreements and universal screening and assessment tools.





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**Division of Mental  
Health and Addiction**

**The Role of Children's Cabinets in Advancing and Sustaining Systems of Care:  
Indiana's Commission on Improving the Status of Children**

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# Overview of the Indiana Family Social Services Administration

The Division of Mental Health and Addiction (DMHA) is one of six agencies that are within Family and Social Services Administration umbrella.

- Bureau of Developmental Disabilities Services (BDDS)
- Department of Family Resources (DFR)
- The Office of Early Childhood and Out-of-School (OECOSL)
- Office of Medicaid Policy and Planning (OMPP)
- Division of Developmental Rehabilitation Services (DDRS)



# Key Events That Moved The System

DMHA restructured the agency in which Child and Adolescent Services became it's own bureau.

- Senate Bill 125 went into law effective July 1, 2013. The Commission on Improving the Status of Children (CISC) became a multi-branch statewide commission aimed at improving the status of children in Indiana. This mandate was spearheaded by Justice Loretta Rush.
- The CISC, in cooperation with other stakeholders and commission members were tasked with studying issues concerning vulnerable youth, review and make recommendations concerning pending legislation and promote information sharing and best practices.
- Developed Enhanced Multidisciplinary Disciplinary Teams (EMDT) across state agencies.
- In 2014, received System of Care Implementation Sustainability Grant.



# The Commission on Improving the Status of Children (CISC) Mission and Vision

**Mission:** To improve the status of children in Indiana.

**Vision:** Every child in Indiana will have a safe and nurturing environment and be afforded opportunities to grow into a healthy and productive adult.





# Commission Members

- Executive Director, Indiana Department of Correction, Division of Youth Services
- State Senator District 34
- Indiana State Health Commissioner
- State Representative District 93
- Indiana Attorney General
- Executive Director, Indiana Public Defender Council
- Director, State Budget Agency
- Policy Director, Office of the Governor
- State Senator, District 47
- Indiana Superintendent of Public Instruction
- Chief Probation Officer, Henry County Probation Department
- Executive Director, Indiana Prosecuting Attorneys Council
- Chief Justice of Indiana
- Chief Administrative Officer, Indiana Supreme Court
- Director, Department of Child Services
- State Representative, District 99
- Secretary, Family and Social Services Administration
- Director, Division of Mental Health and Addiction





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## CISC Task Forces

**Child Safety and Services**

**Juvenile Justice and Cross-System Youth**

**Mental Health and Substance Abuse**

**Educational Outcomes**



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## CISC Committees

**Child Oversight**

**Communication**

**Trauma Informed**

**Data Mapping  
and Sharing**

## Leveraging Support for Sustaining System of Care Take Away

- Take opportunities to educate and raise awareness of the System of Care.
- Identify shared goals and interests across child serving agencies and how that aligns with the goals and strategies of the System of Care.
- Identify key stakeholders and champions to support system change.
- Utilize your sphere of influence in positions and roles.
- Utilize the framework from the System of Care grant to develop the infrastructure at the division level and then across child serving agencies.
- Have a complete understanding of the state system infrastructure.
- Create opportunities for youth and family voice to the commission and key stakeholders.
- Identify gaps, strengths and barriers within and across systems.





# Working Indiana State Infrastructure

CISC Executive Leadership

CISC Executive Director

CISC Committee Members

Mental Health  
& Substance  
Abuse

Child Safety  
and  
Services

Cross Systems  
& Juvenile  
Justice

Educational  
Outcomes

Child  
Oversight  
Committee

Data  
Mapping  
& sharing

Trauma  
Informed Care  
Committee

State Interagency Child Collaboration

DMHA

DOC

DCS

DOE

DWD

BDDS

ISDH

ICJI

JDAI

OMPP

INSOC Advisory

Youth and Family



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**Division of Mental  
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<https://www.in.gov/children/files/cisc-strategic-plan-2017.pdf>