

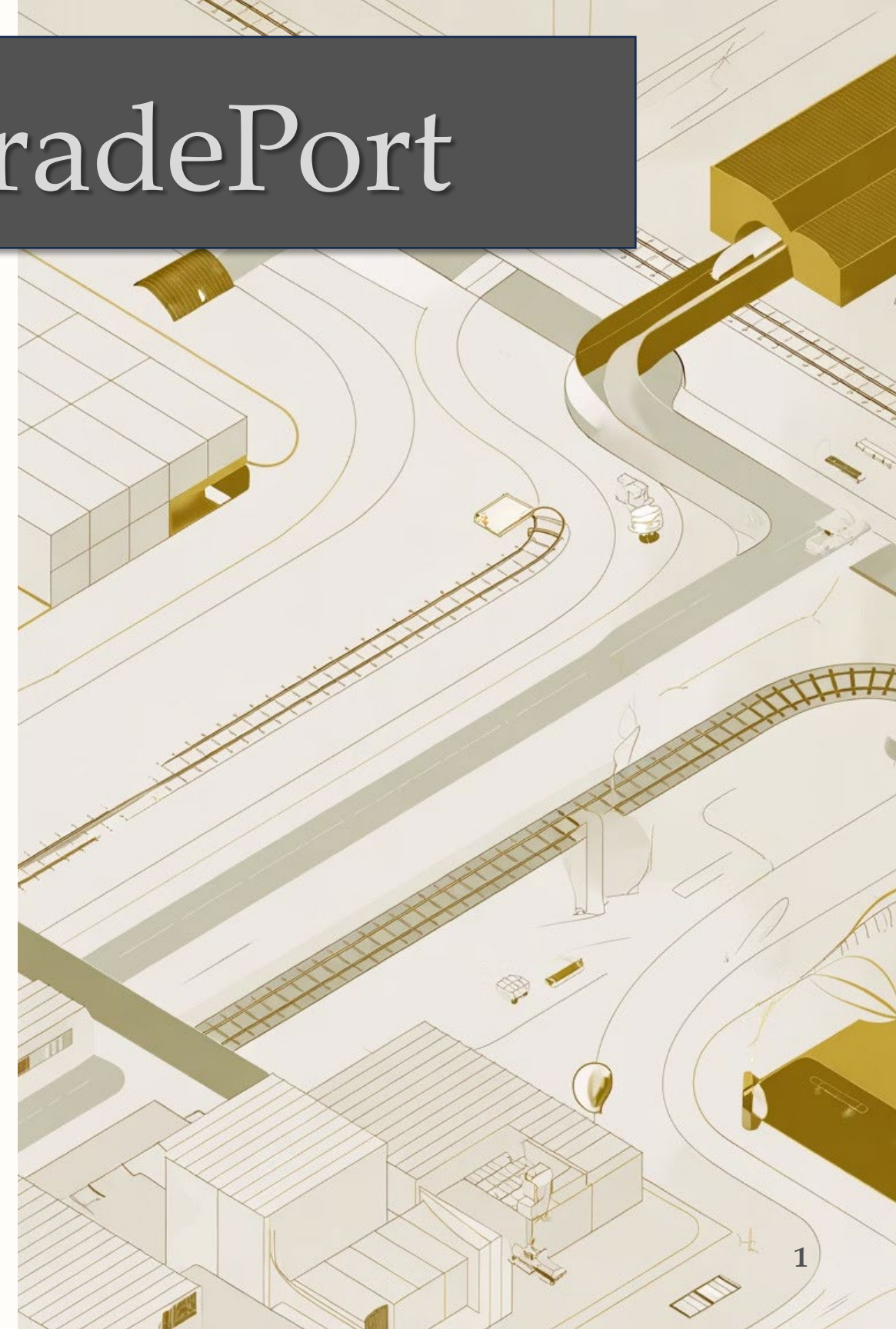
Gallup-McKinley TradePort

A Strategic, High-Impact Investment

Ask: Funding for "outside-the-fence" infrastructure and site readiness investments that will unlock immediate development opportunities.

Partners: McKinley County, City of Gallup, GGEDC, GLP, NWNMCOG, BNSF Railway, NMDOT, and regional utility providers working in coordinated partnership.

Outcome: Rail-served, pad-ready industrial sites within Phase 1 that rapidly attract private capital and quality tenants.



Why Gallup, Why Now?

Strategic Crossroads of the Southwest

Located at the intersection of I-40 and the BNSF Southern Transcon rail line, the site experiences extraordinary daily freight velocity - approximately **7,000 trucks** and **120 trains**.

Positioned for unmatched distribution efficiency for bulk commodities and manufactured goods. Gallup is within the **Federal Motor Carrier Safety Administration's 11-Hour Driving Limit** of five major metropolitan markets: Los Angeles/Long Beach, Phoenix, Denver, Dallas-Fort Worth, Salt Lake City and Oklahoma City.

Infrastructure Ready

The completion of Carbon Coal Road and January 2025 annexation now enable full City utility service to the trade port.

Complementary Market Position

Bulk/breakbulk cargo, manufacturing, and energy industries—creating a distinct, complementary role in New Mexico's logistics ecosystem.

Introduction | Development Drivers | Trade Port Concept | Implementation Plan | Appendix McKinley County Trade Port

INTRODUCTION AND BACKGROUND

McKinley County, in partnership with the City of Gallup, the Greater Gallup Economic Development Corporation (GGEDC) and Gallup Land Partners (GLP), is seeking to establish a viable and competitive Trade Port north of the City of Gallup in McKinley County, New Mexico.

Project Background

The City of Gallup is strategically located along a major east-west transportation corridor, which includes Interstate-40 (I-40) and the BNSF Railway "Southern Transcon" main line. These transportation corridors provide critical access across the southwest, including to and from major transportation hubs at the Port of Los Angeles and Long Beach, Oklahoma City, Dallas-Fort Worth, and Port of Houston. Gallup is also a principal transportation node for north-south truck transportation to and from Farmington, New Mexico and the San Juan Basin.

Gallup is also conveniently located within a 10-hour drive of major U.S. cities including Phoenix, Los Angeles, Long Beach, Denver, Albuquerque, Las Vegas, Oklahoma City, and Salt Lake City.

As such, the City of Gallup is well positioned to leverage these transportation and logistics assets, particularly as regional and transcontinental supply chains evolve.

McKinley County commissioned the Trade Port Plan to make strides toward the establishment of a Trade Port to foster economic growth in northwestern New Mexico.

This strategic location has defined important economic characteristics of the City, with substantial activity reaching 7,000 trucks per day along I-40, and 120 trains per day along the BNSF rail network.

Map 1: Gallup in context to I-40 and BNSF

Copyright © Hatch 2025. All rights reserved. MARTIN HATCH
FOUR PARTNERS 4
H375604-0000-820-066-0001

HB19 Project Criteria: 'Shovel-Forward'

Beyond district-level readiness, the Gallup-McKinley TradePort excels across all HB19 Section 4 project-specific criteria, positioning it as an ideal candidate for immediate funding deployment.

01

Exceptional Readiness

Phase 1 infrastructure design will bring utilities, rail spurs, and access roads directly to individual parcels. Pad-ready engineering and earthwork plans are advancing rapidly.

03

State Policy Alignment

Directly advances New Mexico's strategic priorities in logistics infrastructure, manufacturing growth, clean energy development, and Foreign Trade Zone strategy.

02

Significant Economic Impact

Target industries—advanced manufacturing, metals processing, resin production, warehousing, and transportation technology services—deliver strong job creation with above-average wages and substantial capital investment.

04

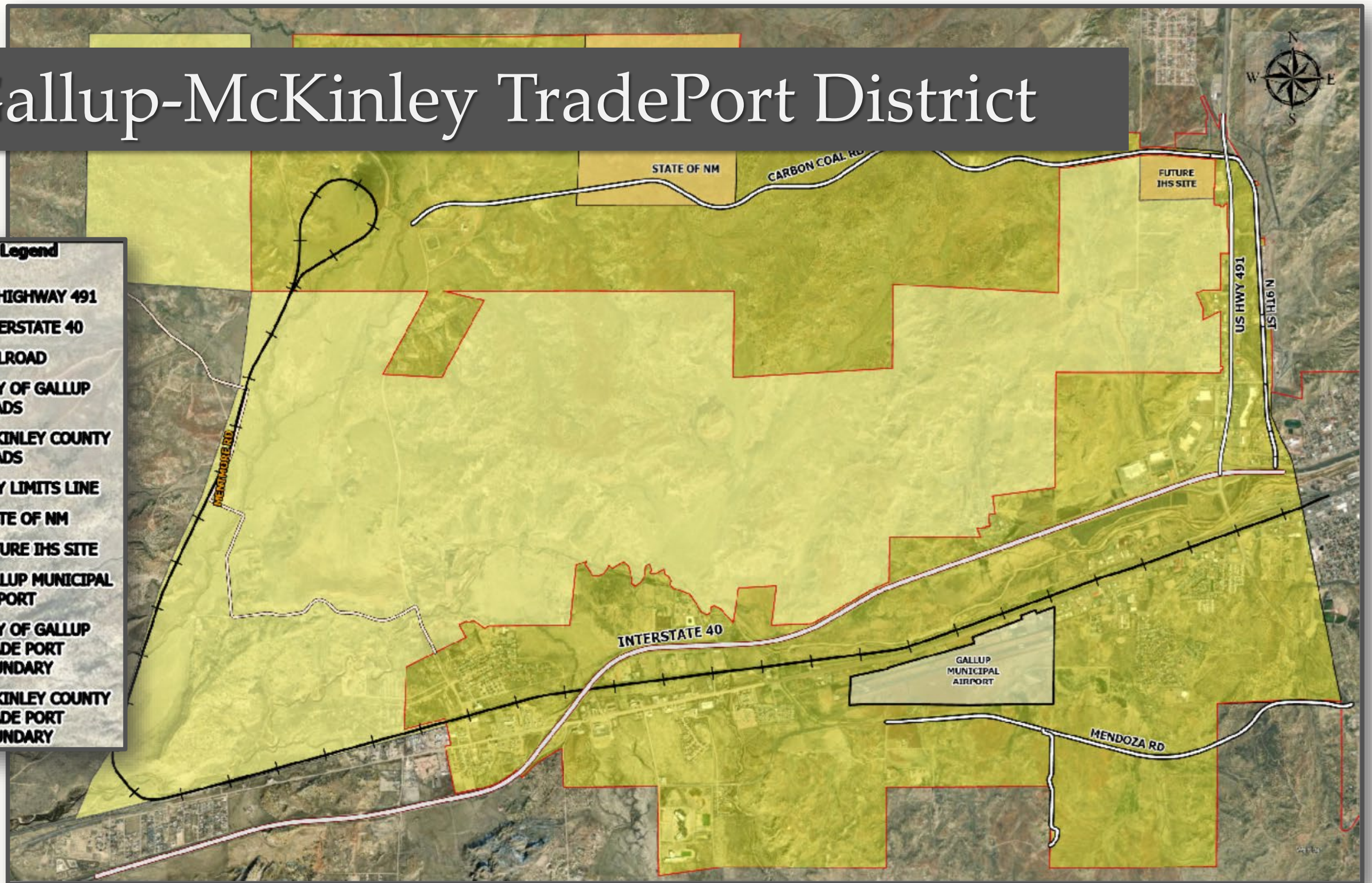
Environmental & Community Stewardship

Incorporates wastewater effluent reuse, industrial pretreatment systems, and strategic pump stations. Active engagement with neighboring Navajo Nation communities ensures respectful development.

Gallup-McKinley TradePort District

Legend

- US HIGHWAY 491
- INTERSTATE 40
- RAILROAD
- CITY OF GALLUP ROADS
- MCKINLEY COUNTY ROADS
- CITY LIMITS LINE
- STATE OF NM
- FUTURE IHS SITE
- GALLUP MUNICIPAL AIRPORT
- CITY OF GALLUP TRADE PORT BOUNDARY
- MCKINLEY COUNTY TRADE PORT BOUNDARY



Coalition & Momentum

Coordinated Partnership Delivering Results

Since 2024, a formal steering committee has driven the Gallup-McKinley TradePort forward through coordinated action. Members include the City of Gallup, McKinley County, GGEDC, GLP, NWNMCOG, BNSF Railway, NMDOT, and regional utility providers.

→ Annexation: **Complete**

January 2025 annexation enables full City utility services—water, wastewater, and electric power—to reach the trade port site.

→ Carbon Coal Road: **Finished**

New arterial road completed, connecting to US-491 and I-40 while diverting heavy truck traffic away from residential neighborhoods.

→ Rail Infrastructure: **Ready**

BNSF Gallup Yard, Fort Defiance Subdivision, and Carbon Coal Loop provide excellent rail geometry for direct parcel access and efficient switching operations.

Coalition & Momentum (continued)

Coordinated Partnership Delivering Results

→ **Water Infrastructure: Progressing**

Nearing completion of the \$2 billion-dollar Navajo-Gallup Water Supply Project, the second largest water project in the history of the West, ensuring long-term water security for the region. Continued state partnership will help get it over the finish line.

→ **Workforce Resources: Available**

Trades and advanced manufacturing workforce training programs in active deployment in the public schools, regional colleges and university campuses including the University of New Mexico-Gallup and Navajo Technical College in addition to the local non-profit Industrial Workforce Program.

Private Capital, FTZ & Energy Advantage

Beyond public infrastructure, the Gallup-McKinley TradePort benefits from substantial private investment, strategic Foreign Trade Zone positioning, and exceptional energy resources—creating a complete value proposition for industrial tenants.

Private Investment Committed

\$65M+ by GLP already deployed in land acquisition, planning, and preliminary infrastructure. Public infrastructure investment to date exceeds **\$50M+** in Carbon Coal Road and supporting systems.

Foreign Trade Zone Strategy

FTZ designation enables duty deferral and reduction for imported materials, streamlined inland customs processing, and reduced exposure to coastal port congestion—significant competitive advantages for manufacturing and distribution tenants.

Energy Platform & Resilience

Utility-scale and behind-the-meter renewable energy options provide **low-cost, resilient power** for energy-intensive operations including advanced manufacturing, data centers, and metals processing.

Strong Tenant Pipeline

Active prospect pipeline includes advanced manufacturing operations, metals recycling facilities, resin producers, AI/data center operations, agribusiness distribution, and transportation technology services.

Gallup-McKinley TradePort Authority

- Established July 2025 by Joint Powers Agreement to implement HB19
- Created a five-member board:
 - 2 members appointed by City of Gallup
 - 2 members appointed by McKinley County
 - 1 member appointed jointly
- City, County and GLP each contribute \$150,000 start-up funds
- Money used by Board to hire staff for day-to-day operations
- Preparing applications for NMEDD Trade Port funding opportunities

Timeline & Next Steps

Ready to Execute—Immediate Action Requested



Investment Decision Point

The Gallup-McKinley Trade Port represents a **ready, high-ROI opportunity** for strategic HB19/SB169 deployment. With governance, partnerships, engineering, and momentum in place, state investment will unlock immediate private capital, quality jobs, and diversified economic growth across northwestern New Mexico.