

Transportation Infrastructure Revenue Interim Subcommittee

July 16, 2025



The Borderplex Region Offers a Unique Opportunity

- **Prime location** close to an inland port and near already existing infrastructure
- **Connection to the US highway system,** enabling trucks to easily travel to anywhere in the United States
- Abundant land for growth and expansion
- Rapidly growing trans-border market positioned for continued expansion following Bridge of Americas' impending closure
- Welcoming political environment and government that wants to work closely with you
- A reliable partner to provide power and water

The Borderplex Region: Gateway to America Connected to major US metropolitan areas



Strategic nexus at center of competitive landscape



The Bridge of Americas' impending closure presents a significant opportunity for expansion

Strategic Location in Close Proximity to Network of Electrical Equipment Manufacturers







The Power of Al

Explaining AI



Artificial Intelligence (AI) refers to computers that can learn, reason, and help make decisions.

It powers tools that can understand language, recognize patterns, and respond in real time

Examples For Everyday People

- Faster, cheaper healthcare access: AI chat tools can handle triage and routine medical questions, especially in rural areas with limited medical staff
- Individualized tutoring every student: AI tutors can offer personalized guidance in any subject, leveling the playing field for families without access to private tutoring.
- Job training at your fingertips: Workers can get hands-on coaching from AI to learn trades without costly courses.

Examples For Small Businesses & Local Employers

- **Marketing in minutes, not weeks:** A small business can use AI to create websites, ads, menus, hiring posts, and even legal templates without needing an agency.
- **Hiring and training support:** Al tools can screen resumes, help with onboarding, and guide new hires in real-time.
- Language access: Businesses can instantly translate materials or provide customer support in Spanish, Vietnamese, Navajo or other community languages.

Al will transform every industry: healthcare, education, energy, logistics, manufacturing, etc.

It's expected to add trillions to the global economy in the next decade.

But it needs infrastructure to work: massive data centers powered by land, electricity, and fiber.

The states that build this infrastructure will:

- Attract investment from top tech firms and manufacturers
- Create thousands of high-paying jobs in construction, tech, and support
- Generate massive new revenues
- Modernize local infrastructure: power, roads, water, education



Why New Mexico Can Lead

- Abundant land and sun
- Access to power
- A strategic border location for logistics
- World-class science hubs at Los Alamos & Sandia
- A chance to **anchor the Al economy** in the Borderplex region

Borderplex Digital Assets Offers a Fully–Integrated Approach to Powering the Future



Our Goal

Revolutionize Infrastructure for the 21st Century by unifying land, power, water, cooling, fiber, and compute into a single, software-optimized platform, and uses software to enable these physical elements to be consumed like digital infrastructure—simply, quickly and intuitively.

What We are Creating

A repeatable model of vertically–integrated Digital Infrastructure Campuses - traditional data centers, AI-specific data centers, advanced manufacturing, and other applications on a single campus. Through the collaboration with utility providers and microgrid generation, we aim to provide a de-risked path to cutting-edge electrical infrastructure being deployed in the BorderPlex region.



The Opportunity: An AI & Advanced Manufacturing Campus



Our Vision for Powering the Future of Infrastructure

We are seeking to build a next-generation fullstack infrastructure platform: Dedicated microgrid with integrated capacity purpose-built for AI and advanced manufacturing. Designed to meet the most demanding workloads and to evolve with the needs of the market.

- **Campus in Santa Teresa, NM:** Strategically located, energy-rich, and built for hyperscale growth
- Integrated Industrial Stack: Data centers, advanced manufacturing, and AI-optimized logistics – all on a single platform
- Al-Driven Orchestration: Autonomous management of power, compute, and cooling for peak efficiency



Transforming the Community with Sustainable Power and Economic Growth



Unlocking New Opportunities by Developing Datacenters and Advanced Manufacturing Hubs Powered by our Microgrid

This revenue potential sets the stage for a transformative community impact

Potentially 1,000s of jobs in construction, operations, and support Attracting hyperscalers and manufacturers to Santa Teresa Billions of dollars of economic growth, enhancing local infrastructure

The Borderplex has the potential to become a hub for the future



Power

The Problem – Powering the AI Revolution





2–3x growth in U.S. data center energy demand by 2028, driven by AI workloads, is outpacing infrastructure development



Permitting delays, interconnection hurdles, and **utility grid congestion** are choking deployment in the US

Disjointed infrastructure and **location-specific constraints** are bottlenecking AI innovation



Why Integrated Power Infrastructure Matters



Scalable Power Infrastructure

Incremental power and storage solutions align with our growing power ramp estimates, ensuring reliability and scalability.

Collaborative Utility Partnerships

Systems are designed in partnership with local utilities to integrate seamlessly and strengthen grid resilience.

Clean Energy Portfolio

Includes modular, scalable solutions with a mix of clean energy sources and natural gas, supported by carbon mitigation strategies.

Integrated Efficiency

Combines power generation, cooling, and storage to optimize energy use and operational efficiency.

Future-Proof Design

Designed to enable potential future advanced technologies like carbon capture, green hydrogen, and water sustainability for long-term viability.



The Future Role of SMRs in Clean Infrastructure



Emerging Solutions

Why Data Centers Need Reliable Clean Power:

- Companies want low-carbon sources to meet sustainability goals
- Face challenges with grid congestion or intermittent renewables in remote areas

How SMRs Can Help:

- Compact & Scalable: Potentially employable near or on-site
- **Carbon-Free:** No greenhouse gas emissions during operation
- Consistent Output: Provides steady baseload power
- Safe Design: Passive safety features, smaller fuel loads, simplified cooling systems
- Siting: Can be sited in areas with limited transmission infrastructure

Opportunity for New Mexico:

- Ideal for remote, high-solar-load areas with growing data center interest
- Aligns with Los Alamos and Sandia expertise in nuclear innovation
- Supports long-term economic development with clean energy leadership



Water, Roads & More

Building for Success



Water, roads, and workforce education form the foundation for attracting and sustaining large-scale digital infrastructure projects

Helping rural and border communities compete for 21st-century tech investment

Water Infrastructure Needs:

Reliable water supply for cooling systems (especially evaporative or hybrid systems) Potential sources:

Brackish groundwater treatment & reuse

Treated municipal or industrial effluent

Road and Transportation Access:

Heavy equipment transport and secure server deliveries require:

Upgraded local roads (widening, surfacing, turning radii) Close coordination needed with:

NMDOT, Doña Ana County, and the port authority

Education:

Al-enabled data centers need **skilled local workers** to fill roles in:

- IT support & cybersecurity
- HVAC and electrical systems
- Network operations
- Al system monitoring & maintenance

Partnerships with Doña Ana County, NMSU, EPCOR, MVEDA, El Paso Electric, Santa Teresa Land Co., and Road Recyclers



Questions