# Hagerman Municipal School District 406 N. Cambridge Hagerman, New Mexico 



## LESC Presentation

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## Vision

The Vision of the Hagerman Municipal Schools is to create a learning community that provides quality education services to all students

## Mission

The Mission of the Hagerman Municipal Schools is to make sure that all students who enroll graduate with the skills and knowledge needed to pursue a rewarding career or attend college without remediation.

## Introduction

This report provides information to evaluate the current status of the educational system in Hagerman. Data in this report provides important information about our students, teachers, and our schools from multiple perspectives. It also includes information about our demographic characteristics and patterns in courses taken.

A district-wide Instructional Framework has been developed; "Multiple Paths, One Destination"

## Conceptual Framework

The conceptual framework establishes the shared vision for student and institutional success within Hagerman Municipal Schools. It provides direction for program, courses, instruction and accountability.

## Enrollment

- The number of students enrolling in Hagerman Municipal Schools over the past five years has shown a fluctuating cycle.
- Over the past three years Hispanic students make up an average of 73 percent of the student body.
- The percent of students eligible for free or reduced lunch is 100 percent.
- The percent of English Language Learners (EL) make-up an average of 20 percent of the student population 2015-2017
- The percent of SPED students make-up an average of 16 percent of the student population 2015-2017


## Instructional Leaders (Teachers)

- Mobility for Teachers, 2013-2017, range between 6-10 vacancies each year.
- The Hagerman average regular teacher salary increased 1.0 percent year 2013 \& year 2014
- Teacher Summative Evaluation 2013-2014 59\% effective or higher (D,D,A)
- Teacher Summative Evaluation 2014-2015 81\% effective or higher (C,C,A)
- Teacher Summative Evaluation 2015-2016 54\% effective or higher (B,D,C)
- Teacher Summative Evaluation 2016-2017 73\% effective or higher (B,D,C)


## Student Performance

- Since 2014-2015, Hagerman's progress toward academic growth has been up and down. The results from 2012-2013 School Grading Report Card yielded the following: Elementary " F "; Middle " F " and High school "A".
- School Grade Report Card for 2013-2014 yielded the following: Elementary "D"; Middle "D" and High school "A"
- School Grade Report Card for 2014-2015 yielded the following: Elementary "C"; Middle "C" and High school "A"
- School Grade Report Card for 2015-2016 yielded the following: Elementary "B"; Middle "D" and High school "C"
- School Grade Report Card for 2016-2017 yielded the following: Elementary "B"; Middle "D" and High school "C"
- EL students ACCESS scores has provided the following results: 2015-2017 Chart
- Third grade PARCC results in reading: 2015-2017 Chart
- Percent of students taking and passed with a C or better in Dual Enrollment Courses 2014 (44.8); 2015 (50.4); and 2016 (67.0)
- Percent of students taking ACT 2014 (68.1); 2015 (28.4); and 2016 (45.0).


## Challenges

A diverse student population can enhance the learning environment; it can also create new or increased challenges for the staff.

- Teacher mobility rate
- Common Curriculum
- Moving away from the survival way of educating our children
- Single accountability model does not work for all schools
- Appropriate autonomy
- Rebalancing our educational structure (stronger focus on Economic Development)
- Alignment between Policies and Practices
- Various statistical models utilized by the PED
- Developing partnerships with Post-Secondary for research opportunities
- Adequate funding to create the appropriate infrastructure to meet the needs of all students.
- Sustaining external assessments tools (solution) for short cycle assessments


## Success

- Identification of learning gaps for our students and an effective Instructional Framework developed and implemented K-12 "Hagerman Municipal Schools Multiple Paths, One Destination".
- Comprehensive Instructional Framework
- K-12 collaboration
- Conceptual Framework - Early Childhood K-2 Multiage Grouping, Grades 3-5 Foundational Skills and Knowledge, 6-8 Skills and Knowledge Connections, 9-12 Two Plus Two system, Grades 9-10 Exploration and Critical Thinking and Grades 11-12 Real World Application
- Five teachers taking masters course work from New Mexico Tech "Master of Science for Teachers"
- Ongoing teacher enrollment in TESOL cognate of courses at ENMU-Portales for TESOL endorsement


## Systematic Process to Achieve Student Academic Growth

- Genera Evaluation Model - Needs Assessment, Acceptance of Needs, Baseline Data, Procedures to achieve objectives, Program Implementation Assessment, Post Assessment
- Leadership -
- Strategic Planning - Short term \& Long term
- Student Focus
- Assessment System
- Staff Focus
- Process Management
- Performance Results.


## Next Steps - Improve our Infrastructure

- Develop Common Curriculum district-wide to include a series of measures that will be implemented over time. We believe that education is central to building the economy in the town of Hagerman.
Intent: To graduate all students to become the engine for economic growth and create a sense of identity. Evolve in tandem with our changing economy.
- Year One - move away from the survival stage way of educating students.
- Year Two - increase the understanding of how education has shifted to include a focus on skilled Human Capital.
Intent: Increase efficiency of our education system. Isolate K-2 to better understand child developmental trends. Implement Multi-Age Grouping.
Question: Does child developmental trends have an impact on cognition?
Note: We understand that not all students grow academically at the same pace.
- Year Three - study the characteristics of our education system (Hagerman). Conduct multiple analysis of our data results to include all programs and hiring practices. Intent: Create high order thinking skills.
- Year Four - Research and development of the Multiple Paths, One Destination Instructional Framework.
Intent: Pilot framework intent that included getting feedback from all stakeholders
- Year Five - District wide Theme "Education Through The Eyes of a Child" Intent : Rebalance our Educational Structure to meet the Federal Mandate of Every Child Succeeds Act (ESSA) utilizing the Multiple Paths, One Destination Framework.
- Create an alignment between Policies and Practices
- Improve our Social Structure
- Engage/Participate in project ECHO
- Stronger focus of Economic Development "Linking Education"
- Laser focus on 2 plus 2 model found in the Multiple Paths, One Destination Framework


## Areas of Focus

| Strategic Plan for District Improvement |  |
| :---: | :---: |
| Roles and Responsibilities in the strategic Plan to improve instructional practices |  |
| Components of the Comprehensive improvement Plan :Educational Challenge" |  |
| Data points that determine greatest areas of need from 2016-2017 school year "Gap Analysis" |  |
| Action Learning Plan for Goal Areas: Curriculum, Instruction, Assessment, and Learning Support |  |
| Goal 1: Curriculum - Hagerman's Discovery, Istation, and PARCC Performance Index |  |
| Goal 1: Focus Teams, Initiatives, Timelines, Artifacts, Evidence and Budget |  |
| Goal 2: Instruction - Process will study, design, and develop instructional strategies around the domains of A. Memory; B. Attention; C. Executive Functions; D. Acquisition of reading and math skills and E. Developmental Trends and Impact on cognition. |  |
| Goal 2: Instruction - Focus Teams, Initiatives, Timelines, Artifacts, Evidence and Budget |  |
| Goal 3: Assessment - We will analyze academic and non-academic content studies 2016-2017 to include ESSA requirements |  |
| Goal 3: Assessment - Strengthen the alignment between what is taught and what is tested. Research the Ideal growth Targets on PARCC based on established range of academic proficiency "Statistical Model" |  |
| Goal 4: Learning Supports - Offer guidelines for assessment strategies that include sample of the kind of items appropriate for each content K-11. |  |
| Goal 4: Learning Supports - Identify key design considerations for Common Core Standards "Multiple Paths, One Destination Framework" |  |
| Goal 5: Design Action Learning Project 90-Day Plan "Schedule for District, School site, and Focus Teams meetings" |  |
| Goal 5: Schedule for Professional Development meetings |  |

## Data Points used to identify greatest areas of need for the 2017-2018 school year

| Data Used to inform planning | Diagnostic Purpose/Intent |
| :---: | :---: |
| College and Career Readiness Performance Index | Identify student readiness K-12 for College and Career utilizing academic results from PARCC and Discovery Education |
| Istation Performance Index | Build on Vygotsky's Social Learning Theory. Three major themes: 1. Social Interaction; 2. More knowledgeable other; and 3. Zone of Proximal Development |
| College and Career Readiness Performance Index | Identify the number of students that scored college ready or remedial |
| ACT Student Results | Calculate student growth percentile |
| Accuplacer | Identify themes as they may present in math, reading, and writing |
| Discovery Education Math | Identify themes as they may present in math |
| Discovery Education Reading / ELA | Identify themes as they may present in reading |
| PSAT | Identify areas of strength for Honors and/or Advance Placement |
| SBA Grades 4, 7, and 11 | Create current and prior year assessment growth percentiles |
| Dual Enrollment Student Academic Results | Collect degree / post-secondary achievement information |
| PARCC baseline Student Academic Results | Identify specific academic needs for all students |
| Attendance | Analyze correlation for average to above average attendance and academic growth |
| Discipline Reporting | Collect student and incident level discipline data through student data base system |
| Social Work and Academic Advisor referrals | Decrease in overall referrals |
| Professional Development Training | Create systematic professional development based on teachers summative results |
| Teacher and Administrator Summative Evaluations | Develop a system to maintain professional growth plans connecting specific course schedules and student outcomes |

## Hagerman Municipal School Profile

Our schools are learning communities that provide quality educational services to all students. We work with our students, parents, and community members to create a positive educational atmosphere which will in turn create healthy, responsible citizens that have attained a quality of academic foundation through a sound, relevant curriculum taught by a caring, qualified staff in a technology rich environment.

Enrollment (120 ${ }^{\text {th }}-$ Day $)$

| Student <br> Enrollment | 2014-2015 |  |  |  |  | 2015-2016 |  |  |  | 2016-2017 |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | All | SPED | EL | GT | All | SPED | EL | GT | All | SPED | EL | GT |
| Kinder | 31 | 5 | 6 | 0 | 33 | 10 | 7 | 0 | 15 | 2 | 5 | 0 |
| $\mathbf{0 1}$ | 29 | 4 | 6 | 0 | 32 | 6 | 10 | 0 | 30 | 8 | 6 | 0 |
| $\mathbf{0 2}$ | 46 | 6 | 18 | 0 | 33 | 4 | 6 | 0 | 31 | 6 | 13 | 0 |
| $\mathbf{0 3}$ | 35 | 3 | 9 | 0 | 43 | 5 | 9 | 0 | 33 | 5 | 9 | 0 |
| $\mathbf{0 4}$ | 30 | 3 | 6 | 0 | 29 | 3 | 8 | 0 | 37 | 5 | 9 | 0 |
| $\mathbf{0 5}$ | 38 | 8 | 12 | 1 | 30 | 4 | 5 | 0 | 30 | 3 | 11 | 0 |
| $\mathbf{0 6}$ | 31 | 7 | 5 | 1 | 41 | 8 | 11 | 0 | 30 | 5 | 6 | 0 |
| $\mathbf{0 7}$ | 43 | 9 | 5 | 3 | 29 | 6 | 3 | 1 | 41 | 6 | 12 | 0 |
| $\mathbf{0 8}$ | 40 | 8 | 9 | 1 | 44 | 11 | 6 | 3 | 33 | 5 | 6 | 1 |
| $\mathbf{0 9}$ | 42 | 3 | 5 | 0 | 36 | 8 | 4 | 0 | 45 | 13 | 7 | 3 |
| $\mathbf{1 0}$ | 33 | 3 | 5 | 0 | 3 | 2 | 0 | 0 | 32 | 9 | 3 | 1 |
| $\mathbf{1 1}$ | 30 | 5 | 6 | 0 | 33 | 5 | 4 | 0 | 32 | 1 | 1 | 0 |
| $\mathbf{1 2}$ | 28 | 3 | 1 | 0 | 26 | 4 | 2 | 0 | 31 | 4 | 4 | 0 |

Enrollment by Demographic (120 ${ }^{\text {th }}-$ Day) 2015-2017

| 2014-2015 |  | 2015-2016 |  | 2016-2017 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| K-12 Hispanic | 319 | K-12 Hispanic | 315 | K-12 Hispanic | 296 |
| K-12 White | 128 | K-12 White | 126 | K-12 White | 120 |
| K-12 Asian | 2 | K-12 Asian | 1 | K-12 Asian | 3 |
| K-12 Nat. |  | K-12 Nat. |  | K-12 Nat. |  |
| American | 1 | American | 1 | American | 0 |
| K-12 Black | 0 | K-12 Black | 1 | K-12 Black | 1 |

## Classroom Teacher Characteristics

Instructional staff Experience in Years and Educational Level

| 2015-2016 |  |  |  |
| :---: | :---: | :---: | :---: |
| Experience | BA | MA | PhD |
| <2 | 5 | 1 | 0 |
| 2 to 5 | 3 | 1 | 0 |
| 6 to 10 | 4 | 2 | 0 |
| 11 or > | 2 | 13 | 0 |
| Total | 14 | 17 | 0 |
| 2016-2017 |  |  |  |
| Experience | BA | MA | PhD |
| <2 | 2 | 0 | 0 |
| 2 to 5 | 7 | 1 | 0 |
| 6 to 10 | 2 | 1 | 0 |
| 11 or > | 1 | 15 | 0 |
| Total | 12 | 17 | 0 |
| 2017-2018 |  |  |  |
| Experience | BA | MA | PhD |
| <2 | 3 | 0 | 0 |
| 2 to 5 | 5 | 1 | 0 |
| 6 to 10 | 6 | 2 | 0 |
| 11 or > | 5 | 13 | 0 |
| Total | 19 | 16 | 0 |

Teacher Summative Overall Report 2015-2017

|  | $\mathbf{2 0 1 5}$ | $\mathbf{2 0 1 6}$ | $\mathbf{2 0 1 7}$ |
| :--- | :---: | :---: | :---: |
| Ineffective | 0 | 2 | 2 |
| Minimally Effective | 6 | 12 | 6 |
| Effective | 15 | 10 | 11 |
| Highly Effective | 7 | 5 | 10 |
| Exemplary | 0 | 2 | 2 |

## Hagerman High School

| Reading Proficency (percent scoring 4+ on PARCC) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | All students | Female | Male | White | Hispanic | SWD | EL |
| 2017 | 30 | 37 | 24 | 37 | 27 | <2 | <2 |
| 2016 | 29 | 34 | 23 | 42 | 23 | 8 | 8 |
| 2015 | 27 | 37 | 16 | 33 | 23 |  | <2 |
| 2014 | 40 | 44 | 34.6 | 41.7 | 40.5 |  |  |
| Math Proficency (percent scoring 4+ on PARCC) |  |  |  |  |  |  |  |
|  | All students | Female | Male | White | Hispanic | SWD | EL |
| 2017 | 16 | 17 | 14 | 23 | 12 | <2 | <2 |
| 2016 | 8 | 6 | 12 | 10 | 7 | 14 | 12 |
| 2015 | 2 | <2 | 4 | <2 | 3 |  | <2 |
| 2014 | 31.5 | 34.5 | 28 | 33.3 | 31.7 |  |  |


| Attendance (percent average daily attendance rate) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | All students | Female | Male | White | Hispanic | SWD | EL |
| 2016 | 95 | 95 | 95 | 93 | 96 | 93 | 96 |
| 2015 | 97 | 96 | 97 | 96 | 97 | 95 | 97 |
| 2014 | 96 | 95.5 | 96.6 | 96.2 | 95.9 | 93.2 | 95.2 |


|  | ACT (percent of students meeting benchmark) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | All students | Female | Male | White | Hispanic | SWD | EL |  |
| 2016 | 45 | 64 | 22 | 58 | 40 | $<2$ | 38 |  |
| 2015 | 28.4 | 33.9 | 23.4 | 23.8 | 28.2 | $<2$ | 25.1 |  |
| 2014 | 68.1 | 71.8 | 63.3 | 66.1 | 68.2 | 44.8 | 35.3 |  |

Dual Enrollment (percent of students taking DC classes)

| Dual Enrollment (percent of students taking DC classes) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | All students | Female | Male | White | Hispanic | SWD | EL |
| 2016 | 67 | 68 | 67 | 98 | 62 | 46 | 78 |
| 2015 | 50.4 | 71 | 31.8 | 27.9 | 56.8 | 26.7 | 60.2 |
| 2014 | 44.8 | 42.7 | 47.3 | 41.9 | 44.5 | 44.8 | 49.1 |


|  | CTE (percent of students taking CTE classes) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | All students | Female | Male | White | Hispanic | SWD | EL |  |
| 2016 | 31 | 42 | 17 | 16 | 36 | 46 | 78 |  |
| 2015 | 6.1 | $<2$ | 11.7 | 14 | 3.9 | 26.7 | 8.4 |  |
| 2014 | 44.2 | 47.5 | 46 | 34.8 | 49.5 | $<2$ | 49.1 |  |


| Graduation rate (percent of students graduating in four years) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | All students | Female | Male | White | Hispanic | SWD | EL |
| 2016 | 78 | 75 | 81 | 80 | 76 | 65 | 77 |
| 2015 | 76.1 | 81.1 | 71.5 |  | 75.6 |  | 81.7 |
| 2014 | 84.7 | 93.7 | 73.2 | 77.7 | 90.1 |  |  |

## Hagerman Elementary School

|  | Reading Proficency (percent scoring 4+ on PARCC) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | All students | Female | Male | White | Hispanic | SWD | EL |  |
| 2017 | 45 | 40 | 49 | 40 | 47 | 47 | 34 |  |
| 2016 | 46.9 | 46 | 47.7 | 47.1 | 46.5 | 43.3 | 38.2 |  |
| 2015 | 38 | 39.5 | 36.4 | 50 | 33.6 | 30.8 | 6.7 |  |
|  | 41.7 | 36.4 | 45.1 | 66.7 | 33.3 | 26.7 | 21.7 |  |


|  |  |  |  |  |  |  |  |  | Math Proficency (percent scoring 4+ on PARCC) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | All students | Female | Male | White | Hispanic | SWD | EL |  |  |
| 2017 | 24 | 23 | 25 | 30 | 22 | $<2$ | 19 |  |  |
| 2016 | 35 | 35 | 36 | 58 | 27 | 30 | 14 |  |  |
| 2015 | 11 | 9 | 13 | 21 | 8 | 8 | 10 |  |  |
|  | 32.6 | 29.5 | 35.3 | 37.6 | 27.8 | 26.7 | 21.7 |  |  |


| Attendance (percent average daily attendance rate) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | All students | Female | Male | White | Hispanic | SWD | EL |
| 2016 | 95 | 95 | 95 | 95 | 95 | 95 | 95 |
| 2015 | 95 | 95 | 95 | 95 | 95 | 94 | 96 |
| 2014 | 94.1 | 93.6 | 94.6 | 94.5 | 93.9 | 92.4 | 94.8 |

## Hagerman Middle School

| Reading Proficency (percent scoring 4+ on PARCC) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | All students | Female | Male | White | Hispanic | SWD | EL |
| 2017 | 20 | 25 | 16 | 32 | 15 | $<2$ | $<2$ |
| 2016 | 17 | 25 | 11 | 21 | 14 | 10 | 14 |
| 2015 | 27.5 | 32.1 | 22.6 | 45.2 | 19.5 | $<2$ | 10.5 |
| 2014 | 50.5 | 58.1 | 40.8 | 62.1 | 45.7 | 11.8 | 20 |


| Math Proficency (percent scoring 4+ on PARCC) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | All students | Female | Male | White | Hispanic | SWD | EL |
| 2017 | 13 | 18 | 10 | 20 | 10 | $<2$ | $<2$ |
| 2016 | 15 | 16 | 14 | 18 | 14 | 14 | 5 |
| 2015 | 15.6 | 14.3 | 17 | 29 | 10.4 | $<2$ | 5.3 |
| 2014 | 30.6 | 29 | 32.7 | 37.9 | 27.2 | 11.8 | 20 |


| Attendance (percent average daily attendance rate) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | All students | Female | Male | White | Hispanic | SWD | EL |
| 2016 | 96 | 96 | 95 | 94 | 96 | 94 | 95 |
| 2015 | 96 | 97 | 96 | 95 | 97 | 95 | 96 |
| 2014 | 96.2 | 96.3 | 96 | 94.9 | 96.6 | 93.3 | 96.3 |

## ACCESS Scores 2015-2017

Average ACCESS (English Language Proficiency Test) score result by grade level.

|  | 2015 | 2016 | 2017 |
| :---: | :---: | :---: | :---: |
| Grade |  |  |  |
| Kinder | 2.1 | 2.5 | 3.2 |
| Grade 1 | 3.7 | 3.0 | 3.9 |
| Grade 2 | 3.8 | 4.4 | 3.2 |
| Grade 3 | 3.9 | 4.6 | 3.9 |
| Grade 4 | 4.5 | 4.1 | 3.8 |
| Grade 5 | 4.1 | 4.7 | 3.9 |
| Grade 6 | 4.1 | 3.9 | 4.1 |
| Grade 7 | 3.2 | 4.1 | 3.2 |
| Grade 8 | 3.8 | 3.9 | 3.0 |
| Grade 9 | 5.3 | 4.3 | 3.8 |
| Grade 10 | 4.4 | 5.3 | 3.6 |
| Grade 11 | 4.2 | 2.9 | 3.5 |
| Grade 12 |  | 2.9 | 2.6 |

Note: Information taken from WIDA
Third Grade PARCC scores 2015-2017

| ELA |  |  |  |
| :--- | :---: | :---: | :---: |
| Score | $\mathbf{2 0 1 5}$ | $\mathbf{2 0 1 6}$ | $\mathbf{2 0 1 7}$ |
| 3 | 5 or $15 \%$ | 11 or $29 \%$ | 13 or $39 \%$ |
| 4 | 3 or $9 \%$ | 9 or $22 \%$ | 9 or $27 \%$ |
| Math |  |  |  |
| 3 | 7 or $21 \%$ | 8 or $20 \%$ | 14 or $42 \%$ |
| 4 | 5 or $15 \%$ | 17 or $41 \%$ | 7 or $21 \%$ |

## Hagerman Municipal Schools

Multiple Paths, One Destination


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Data Analysis following framework K-2 and isolation for Grade 3

|  | Discovery Education 2016-2017 |  | Istation 2016-2017 <br> Reading | Istation 2017-18 <br> Reading | Istation 2017-18 <br> Math |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Grade |  |  |  |  |  |
| Kinder |  | Kinder |  |  |  |
| Goal 30\% <br> Prof <br> Level 3> |  |  |  |  |  |
| Test A | 0 | Sept. | 19\% | 33\% | 50\% |
| Test B | 5 or 36\% | Jan. | 64\% | - |  |
| Test C | 11 or 74\%\% | May | 77\% | - |  |
| Grade 1 |  | Grade 1 |  |  |  |
| Goal 35\% <br> Prof <br> Level 3> |  |  |  |  |  |
| Test A | 0 | Sept. | 50\% | 57\% | 43\% |
| Test B | 0 | Jan. | 82\% | - |  |
| Test C | 11 or 73\% | May | 77\% | - |  |
| Grade 2 |  | Grade 2 |  |  |  |
| Goal 40\% <br> Prof <br> Level 3> |  |  |  |  |  |
| Test A | 0 | Sept. | 46\% | 72\% | 78\% |
| Test B | 19 or 73\% | Jan. | 71\% | - |  |
| Test C | 24 or 83\% | May | 81\% | - |  |
| Grade 3 |  | Grade 3 |  |  |  |
| Goal 45\% <br> Prof <br> Level 3> |  |  |  |  |  |
| Test A | 0 | Sept. | 47\% | 63\% | 66\% |
| Test B | 0 | Jan. | 76\% | - |  |
| Test C | 21 or 64\% | May | 79\% | - |  |

