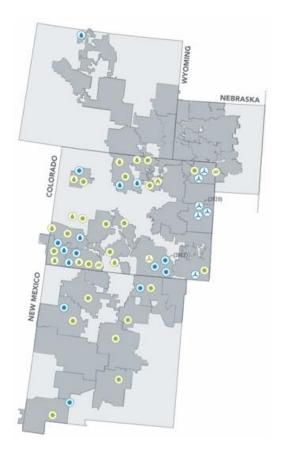
TRI-STATE

Generation and Transmission Association



Who we are





- 4 States
- 42 Member Coops
- 11 New Mexico Coops
- Not-for-Profit
- We are member driven, not profit driven

Where we are focused



Reliable

Affordable

• Flexibility

Responsible

Reliable



- Reliability is job #1
- Managing reliability together-recover from wildfire and wind events
- Our reliability has not faltered during the pandemic, or the challenges faced in Tx and Cal.
- Continue to look at clean alternatives to replace baseload such as blue/green hydrogen pilots.

Affordable



- Reducing rates 2% in 2021 and another 2% n 2022
- Evaluating all options to further reduce rates: Reduce costs, Increase margins from other sources, sale of assets and promote economic development in member areas.

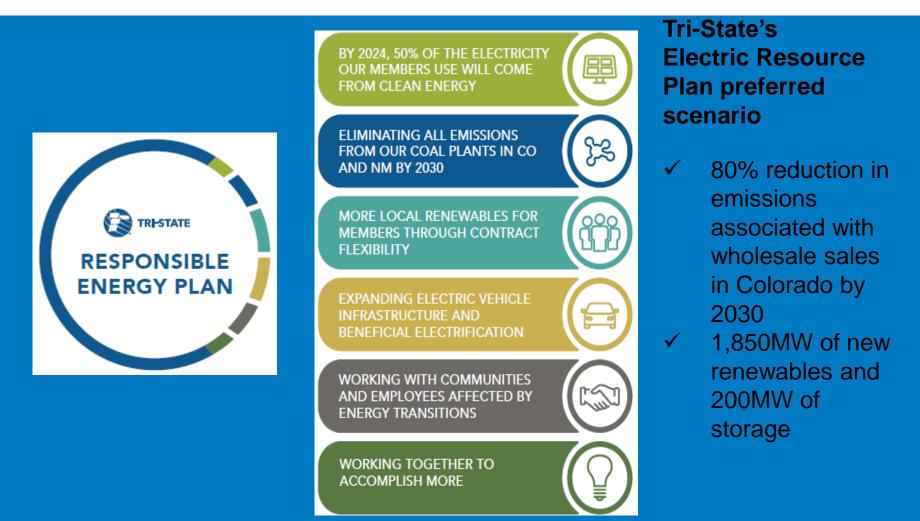




- Existing member self-supply policies include:
- Local generation of 5%
- Community solar of 2% or 2MW
- Partial requirements membership totaling 10% of Tri-State total load (300MW)

Responsible







Cornerstones of Economic Stability in rural New Mexico.

- Invested over \$1.7 billion to insure reliable service
- Employ over 630 New Mexicans
- Over \$13 million in higher education scholarships to more than 8900 students

Escalante Plant



- Announced Closure January 2020
- Last coal used August 30, 2020
- 200MW solar project
- \$5 million for local economic development opportunities.