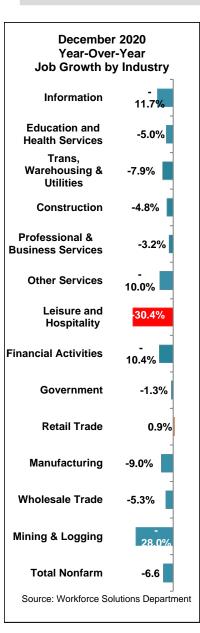


ACTION PLAN



Tourism Department

Covid-19 has had a substantial negative impact on the tourism industry in New Mexico. Jobs in the leisure and hospitality sector continued to show year-over-year declines in the third quarter of FY21, with an overall average decline of 24 percent. This is an improvement over previous quarters and a slight improvement over the first and second quarter of FY21, but still represents substantial losses.

Marketing and Promotion

According to the Tourism Department, jobs in the leisure and hospitality sector continued to show year-over-year declines in the third quarter of FY21, with an overall average decline of 24.3 percent. While this is an improvement over the previous quarters of FY20 and a slight improvement over Q1, the decrease still represents substantial losses.

Digital engagement grew year-over-year during the third quarter of FY21, increasing by 25 percent. This growth is primarily due to Twitter engagement, which more than doubled, and Instagram engagement, which saw a 44 percent increase. As the Covid-19 pandemic has changed marketing priorities, the Tourism Department has worked to increase digital engagement through virtual experiences and motivational posting to encourage delayed visitation. The department focused on earned media in the first quarter of FY21, with the addition of a dedicated public relations firm to assist with developing and implementing an earned media strategy. This strategy continued to show positive results in the third quarter, resulting in over \$938.3 thousand in earned media value generated, which, if maintained, will result in the department exceeding the annual target of \$1 million.

Budget: \$14,795.1 FTE: 16	FY19	FY20	FY21	FY21	FY21	FY21	
Measure	Actual	Actual	Target	Q1	Q2	Q3	Rating
Change in New Mexico leisure and hospitality employment	5%	-27.5%	3%	-26%	-24%	-24	R
Change in total digital engagement	New	New	3%	24.7%	34%	25	G
Amount of earned media value generated in millions	New	New	\$1	\$0.657	\$0.835	\$0.340	G
Program Rating							Y

New Mexico Magazine

New Mexico Magazine exceeded its target for advertising revenue per issue, reaching an average of \$132 thousand in the third quarter. Due to the Covid-19 pandemic, the department re-evaluated its sales strategy, which, combined with a fully staffed sales team, accounted for the increase in advertising revenue. New Mexico Magazine has a



circulation of approximately 68 thousand customers. The magazine's digital engagement reaches more than 200 thousand visitors per month across various platforms.

Budget: \$3,231.9 FTE: 10	FY19	FY20	FY21	FY21	FY21	FY21	
Measure	Actual		Target	Q1	Q2	Q3	Rating
Advertising revenue per issue, in thousands	\$67.8	\$75	\$80	\$123.5	\$131.5	132.0	G
Program Rating							G

Tourism Development Program

The Tourism Development Program provides tourism support for communities, regions, and other entities around the state by providing training, litter prevention, cultural heritage outreach, and financial support in the form of competitive grants. The tourism development division made collaboration with Native American partners a priority in recent years, hiring a full-time cultural heritage coordinator in late FY20. The New Mexico True Certified program continued to grow in the third quarter, and the agency anticipates further increases in participants though the remainder of FY21 as businesses realize the potential of branding for growing small businesses, especially during the pandemic.

Budget: \$2,305.8 FTE: 18	FY19 Actual	FY20 Actual	FY21 Target	FY21 Q1	FY21 Q2	FY21 Q3	
Measure							Rating
Number of meetings or events conducted with Native American entities	NEW	NEW	16	31	44	52	G
Number of participants in New Mexico True Certified Program	NEW	NEW	250	400	415	425	G
Program Rating							G