

LFC Local Capital Outlay Panel

Joe Neeb, City Manager
City of Roswell
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City of Roswell

- Home to 50,000 local citizens
- Led by 11 elected officials including the Mayor
- All committed to doing their best for their constituents





Project Master List

Estimate of all projects on Master List

- \$400,000,000.00

Amount of Projects completed each year on average

- \$50,000,000.00

ICIP Legislative Funding received on average

- \$3,000,000.00

City of Roswell
Numbers rounded or averaged



Making Lemonade from Lemons



Pros:

- Project fully funded by ICIP funding.

Challenges:

- Project was not identified as a top priority by the elected body.
- Initiation Decisions of the project continued to change.
- No analysis had been completed on cost to maintain so expense may have an impact on other services.

Resolution:

- City Council accepted the project, the funding and will amend budget to cover operational expenses.



• Building the Plane while flying

Pros:

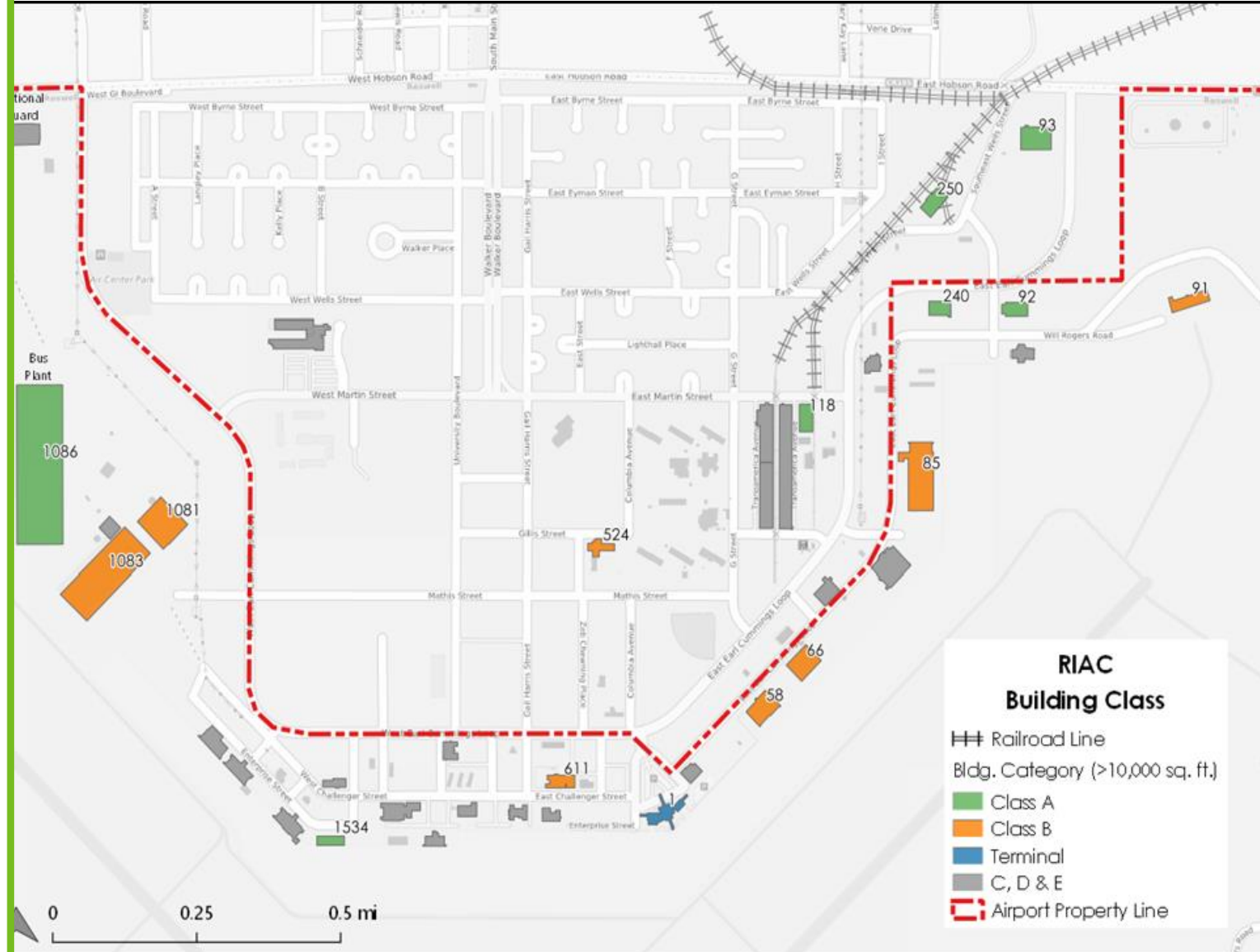
- \$5,000,000 of ICIP funding for the Air Center.

Challenges:

- City Council was not involved with the request.
- Use of funds not identified as a priority.
- County to serve as fiscal agent.

Resolution:

- City Council approved the relationships and some funds were agreed to be diverted to support infrastructure improvements for an incoming business on the airside.



Non-profit Assistance

- Roswell is happy to serve as fiscal agent for the city's non-profits.
- Challenges occur when non-profits go directly to the legislators and the City learns after passage that they are needed to serve as fiscal agent.
 - Additional challenges when the non-profit improvements requested are on city property due to the on-going maintenance needs.

Insight on Project Selection for Roswell

General Fund Services are the most difficult to locally fund due to revenue growth caps on Property and Gross Receipts Taxes

- Police
- Fire
- Streets
- Parks

Timeline for ICIP

- Considered and requested as a 5-year plan.
- For Roswell, the list annually changes and includes:
 - Average of 40 projects with a top 5
 - Used as an annual plan to assist the individual legislators with their vision and the 11 elected officials

Assisting the Legislator

- Interested in assisting with individual legislators priority and incorporating their vision into the City's plan
- May request a project of this type to be solely funded by ICIP funding so the City can assume the ongoing maintenance and upkeep of the final product.

Priority #2, Little League Fields

Description: Add two quads (4 fields each) to an area within the Cielo Grande Recreation Area to enhance sports tourism efforts.

The intent is to consolidate the tournament fields for the two Little League systems into one location and convert the existing fields to practice fields.

Estimated Project Start: Design Phase – To Start September 2020

Estimated Project Cost: \$13 Million

State Legislature Capital Outlay Request: \$750,000

Remaining Capital Outlay Needed: Funding for remaining needed amounts may include future capital outlay requests, grants, donations, and funding thru the use of a TIDD.



- Roswell's goal for seeking ICIP funding:
 - Meet earlier with the legislators on tentative expectations. This helps mesh the vision of City and local legislators.
 - **May need to develop a better method of helping local non-profits understand what is needed to participate with the ICIP. This will reduce the surprise of learning at a late date the City has some fiscal agency responsibility with the project.**
 - The City uses its Master Plan to determine and prioritize what projects it intends to take on annually. From that list, an ICIP list is created with approximately 40 projects and a top 5.
 - With the presentation, a 1-sheet outline will be created covering clear idea of the project's scope of work; the estimated cost of the project, identifying who will benefit from the project and how soon the money is needed.
 - The project will also include a clear and identifiable source of revenue for maintenance and operation after its completion.
 - If successful with ICIP funding, City will commit the freed up revenue to the next priorities on the City's master plan list.



We BELIEVE in You!

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