
Paid Family & Medical Leave Task Force Report

REPORT TO LEGISLATIVE FINANCE COMMITTEE

NOVEMBER 17, 2022

SW
LC

Paid Family and Medical Leave in a nutshell

- What is it for?
 - Bonding with a new child
 - Caring for a family member with a serious medical condition
 - An employee's own serious medical condition
 - Exigencies arising out of family member being on active-duty military service* (8 states)
 - Leave necessary due to domestic violence, sexual assault, or stalking* (4 states)
 - Bereavement* (1 state)
- What does it do?
 - Provides a percentage of income to employees while they're on PFMLA leave
- How do you pay for it?
 - Employee and employer contributions
 - Held in a trust fund administered through the Department of Workforce Solutions
- Programs have been enacted in 11 states and the District of Columbia.

Economic Impacts

- Improved workforce participation for parents, unpaid family caregivers, and individuals with chronic health conditions
- Improved employee recruitment, retention, morale, and productivity
- A state-administered program allows small businesses to provide this benefit that large corporations and government entities offer, improving their ability to compete for employees
- Greater overall economic resilience to withstand disruptions like those experienced in COVID
 - States with PFML programs were able to respond more quickly to COVID, allowing people to abide by public health orders without overwhelming the states' UI systems
 - Those who were unemployed or working reduced hours in late 2021 reported that they would return to full employment more quickly if they had access to PFML

Impacts on Healthcare and Social Service Utilization

- Access to paid leave postpartum is associated with:
 - reduced utilization of public assistance and SNAP benefits
 - decreases in child abuse hospitalizations and domestic violence incidents
 - Improved breastfeeding rates, vaccination rates, and improved parental mental health
- Workers with job protected leave stay on their employer's health insurance program, reducing Medicaid utilization.
- Family caregiving decreases length of hospital stays, emergency room usage, and nursing home utilization among elders.
- When they can take leave and treat medical conditions earlier in a disease progression, workers are less likely to leave the workforce due to permanent disability.

2022 PFML Task Force

Task Force Composition

- 17 of 19 Task Force slots were filled through a call for application process
 - 7 advocacy organizations
 - 2 labor unions
 - 5 chambers of commerce
 - 1 small business owner
 - Acequia Association
 - UNM Bureau of Business and Economic Research
 - Despite repeated outreach by NMDWS, SWLC, and Kesselman-Jones, we were unable to identify representatives for the African American Chamber of Commerce & Tribal Government

Task Force Meetings

Task Force met for a total of approximately 12 hours via Zoom, focused on areas of concern raised in Committee hearings in past sessions and administrative costs and economic modeling.

- June 24 - Organizing meeting
- July 18 – Definitions
- August 3 – Request Process & Communications
- August 16 – Economic Modeling
- August 31 – Administration
- September 12 – Final Recommendations

All meetings after the organizing meeting were announced publicly and open to public participation. Videos are available through the NMDWS website.

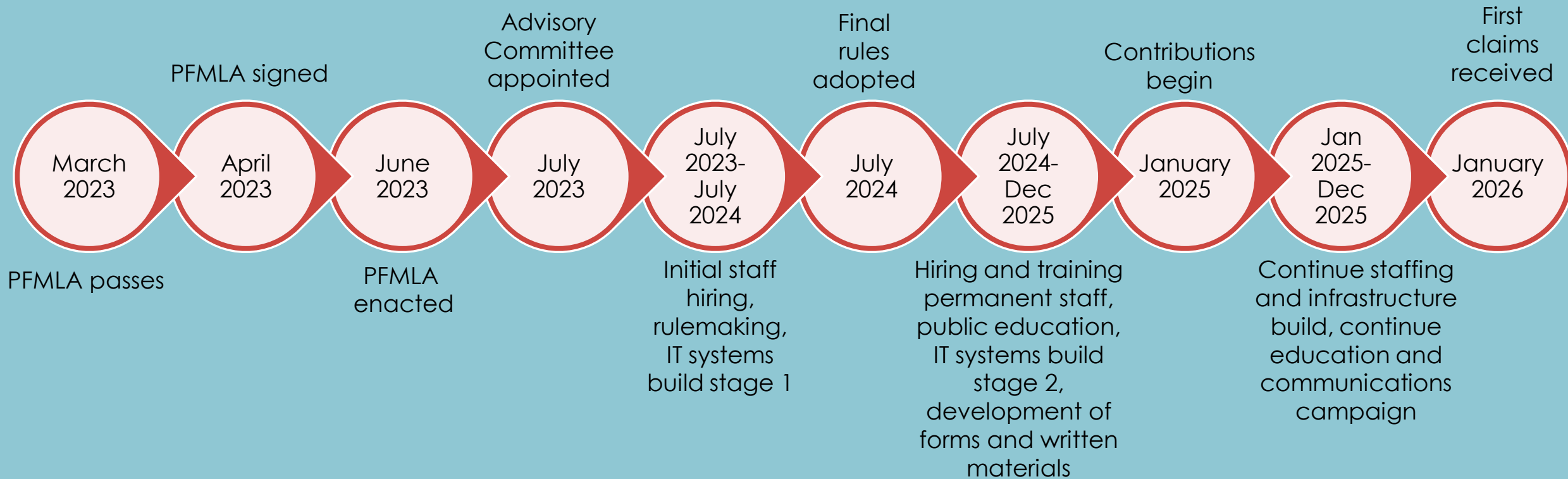
Task Force Decision-making

- The Task Force used 2021 HB38 as amended as the starting point for bill discussions. Task Force decisions were crafted as recommended revisions to that version of the bill.
- To the extent possible, we sought to achieve consensus, defined as 80% concurrence or neutrality.
- Areas with broad consensus were set aside to focus on other areas.
- On areas without broad consensus, a draft recommendation was prepared and distributed to the Task Force members prior to the September 12 meeting on final recommendations.
- An online survey was prepared with each of those draft recommendations, and members were asked to vote – “agree, neutral, disagree” on those issues.

Key Recommendations

- Include additional causes for leave:
 - Bereavement following the loss of a child
 - Leave necessary due to domestic violence, sexual assault, or stalking
- Include minimum increments of leave of four hours
- Include a solvency adjustment formula that includes benefits paid in the prior fiscal year, administration costs in the prior fiscal year, and net assets remaining in the fund
- Include a provision waiving the employer contribution for businesses with fewer than five employees and the equivalent of the employer contribution for self-employed individuals. (This covers nearly 66% of businesses.)
- Set a minimum of 90 days of employment before requiring job protection during leave
- Extend Implementation Timeline to allow time for education, employer support, and training
 - First contributions - January 1, 2025
 - First disbursements - January 1, 2026

Implementation Timeline



Year 1 Implementation costs

- NMDWS estimates FY2024 appropriations requirements of \$36.5 million
- Rulemaking, assessment, RFP
- IT system development
- Operations build
- Facilities and infrastructure build

Initial Estimated Project Costs	
Planning Activities: Rulemaking, Assessments & RFP Process	\$1,500,000.00
IT Systems PFML Build	\$32,000,000.00
Operations PFML Build	\$1,500,000.00
Facilities & Infrastructure Build	\$1,500,000.00
TOTAL	\$36,500,000.00

Year One Staffing Cost Breakdown	
Program Officer	\$150,000.00
Project Manager	\$115,000.00
Admin Person	\$70,000.00
Actuary	\$150,000.00
Policy Analyst (2)	\$190,000.00
Legal Consultant	\$140,000.00
Contract Support	\$575,000.00
Travel	\$25,000.00
Supplies including IT set up	\$60,000.00
Facilities	\$25,000.00
TOTAL	\$1,500,000.00

Year 2 Implementation costs

- NMDWS estimates FY2025 appropriations requirements of \$45 million
- Hiring permanent staff
- Staff training
- Employer & employee education
- Completion of IT build
- Development of forms and written materials
- Communications campaign
- Collection of contributions begins

Labor Category	FTE
Division Director	1
Division Management Supervisors	3
Supervisors	10
Business Analyst/Testers	10
Customer Service Agent – Specialist	9
Customer Service Agent – Advanced	20
Customer Service Agent – Basic	40
Customer Service Agent – Operational	60
Tax Specialists	13
Quality Control	4
Collections Specialist	4
Adjudication Law Judges	13
Administrative Support	6
Attorney	4
Paralegal	2
Policy Analyst	2
Trainer	2
Public Relations Coordinator (PB65)	2
Economist	2
Financial Coordinator	2
Accountant & Auditor	1
State Investigator	6
TOTAL ESTIMATED FULL-TIME EQUIVALENT (FTE)	216

Permanent Staffing Model Estimate



Modeling - Economic Considerations

- Premium on Wages paid by Employer 0.4%
- Premium on Wages paid by Employee 0.5%
- 6 months to contribute
- Max time 12 weeks, Duration for Model 100%
- Max pay out is for \$60,000
- Initial Fixed Costs Estimate, Amortization over 7 years.
- 2020 Base year Initial Claims 35,000. Population Births & Disability Claims.
- FORUNM - Employment projection applied moving forward.
- UNM GPS - Population estimate applied moving forward.
- Inflation projections applied to wages and administrative costs

NM Population			Updated	Inflation		Updated	ADJINC Factor	CPI-U
2000	1,821,204		Average History % Chg					
2001	1,831,690	0.58%	0.73%					
2002	1,855,309	1.29%						
2003	1,877,574	1.20%						
2004	1,903,808	1.40%						
2005	1,932,274	1.50%						
2006	1,962,137	1.55%						
2007	1,990,070	1.42%						
2008	2,010,662	1.03%						
2009	2,036,802	1.30%						
2010	2,064,552	1.36%						
2011	2,080,450	0.77%						
2012	2,087,309	0.33%						
2013	2,092,273	0.24%						
2014	2,089,568	-0.13%	Comment:					
2015	2,089,291	-0.01%	IRS Table 2 - Individual Income and Tax Data by State, 2018, Line 30 Amount Salaries and wages in AGI					
2016	2,091,630	0.11%						
2017	2,091,784	0.01%						
2018	2,092,741	0.05%						
2019	2,096,829	0.20%	GPS projections	PS Ann % chg				
2020	2,117,566	0.99%	2,106,981	0.074%				
2021	2,115,877	0.12%	Decided to remove the -					
2022	2,118,416	0.12%						
2023	2,120,958	0.12%						
2024	2,123,503	0.12%						
2025	2,126,052	0.12%	2,125,258					
2026	2,128,603	0.12%	0.87%					
2027	2,131,157	0.12%						
2028	2,133,714	0.12%						
2029	2,136,275	0.12%						
2030	2,138,838	0.12%	2,136,414					

Wages	IRS Wages	Wage Growth Foreca	QCEW
2018	34,686,083	5.0%	37,143,471,078
2019	36,872,187	6.3%	39,350,857,379
2020	37,808,741	2.5%	39,384,777,287
2021	38,753,959	2.5%	
2022	40,071,594	3.4%	
2023	41,474,099	3.5%	
2024	42,967,167	3.6%	
2025	44,556,952	3.7%	
2026	46,250,116	3.8%	
2027	48,007,621	3.8%	
2028			
2029			
2030			



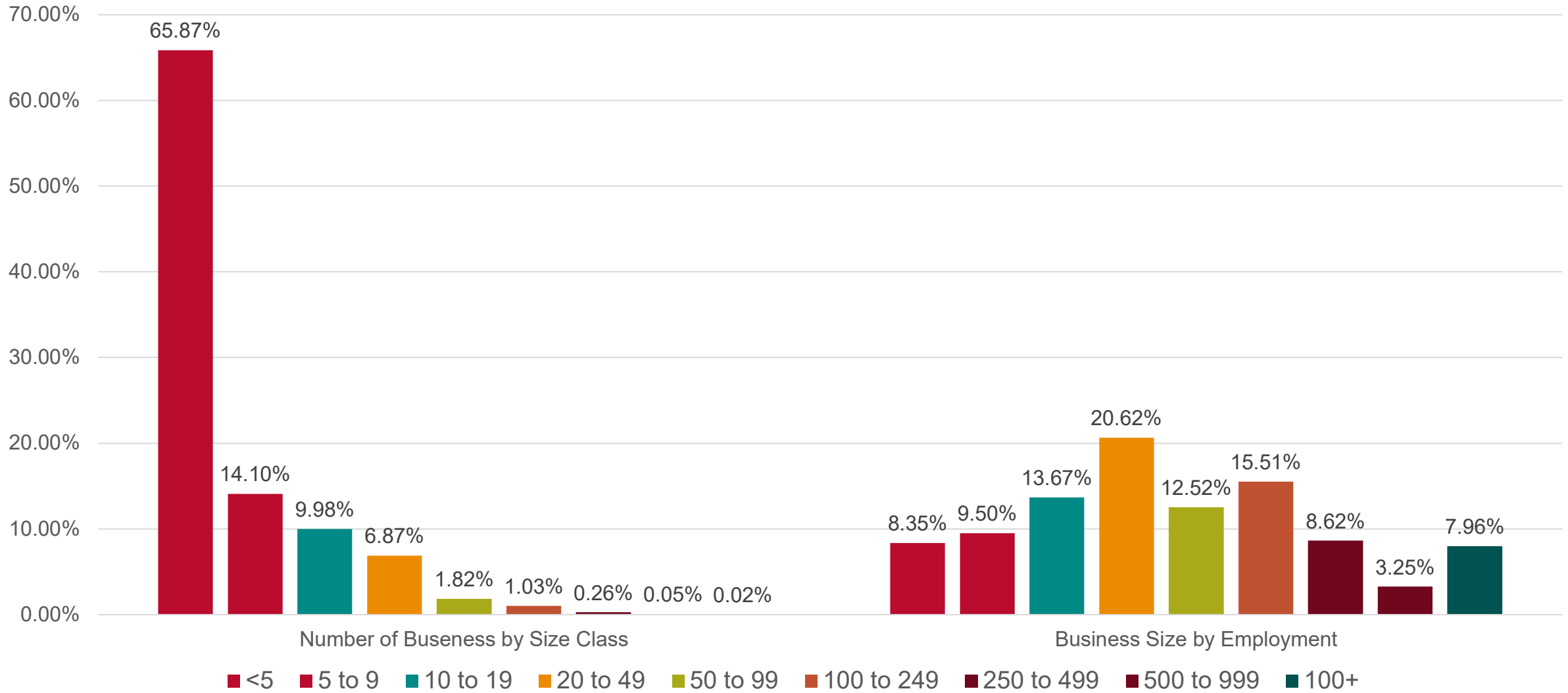
What the Fund Looks like

Summary Paid Family Leave Estimates Revised 1/24/2022

Based on 2020 U.S. Census American Community Survey 1-Year PUMS Experimental

	Estimated 2023	Estimated 2024	Estimated 2025	Estimated 2026
Eligible Workers (Weeks based)	846,469	859,234	871,247	883,184
Eligible Claims by Workers	35,126	35,168	35,211	35,253
Average Weekly Payout	\$ 819	\$ 840	\$ 853	\$ 871
Admin cost per employee	\$ 69.62	\$ 70.37	\$ 70.44	\$ 70.94
Admin cost per claim	\$ 1,677.66	\$ 1,719.21	\$ 1,742.91	\$ 1,777.38
Employer average premium per employee	\$ 247.03	\$ 253.45	\$ 257.25	\$ 262.65
Cost paid family leave	\$ 345,172,718	\$ 354,572,185	\$ 360,322,637	\$ 368,330,880
Administrative Cost	\$ 58,929,610	\$ 60,461,780	\$ 61,368,706	\$ 62,657,449
Amortization of Fixed Costs DWS	\$ 8,152,373	\$ 8,152,373	\$ 8,152,373	\$ 8,152,373
Total Est. Cost	\$ 412,254,701	\$ 423,186,338	\$ 429,843,716	\$ 439,140,702
Total Est. Collections	\$ 427,896,529	\$ 451,430,838	\$ 463,168,040	\$ 470,115,560
Balance¹	\$ 15,641,828	\$ 28,244,500	\$ 33,324,323	\$ 30,974,858
Total Wages Paid	\$ 49,515,283,291	\$ 50,802,680,657	\$ 51,564,720,866	\$ 52,647,580,005

New Mexico Business Size Class 2021*



Model - different levels business size

100% duration and exclusion of 5<

Total Est. Cost	\$ 412,254,701	\$ 423,186,338	\$ 429,843,716	\$ 439,140,702
Total Est. Collections	\$ 412,110,752	\$ 435,162,551	\$ 446,411,027	\$ 452,826,580
Balance ¹	\$ (143,949)	\$ 11,976,213	\$ 16,567,311	\$ 13,685,878

90% duration (10.8 weeks) and exclusion of 5<

Total Est. Cost	\$ 377,737,429	\$ 387,729,119	\$ 393,811,453	\$ 402,307,614
Total Est. Collections	\$ 412,110,752	\$ 435,162,551	\$ 446,411,027	\$ 452,826,580
Balance ¹	\$ 34,373,323	\$ 47,433,432	\$ 52,599,574	\$ 50,518,966

90% duration and exclusion of 10<

Total Est. Cost	\$ 377,737,429	\$ 387,729,119	\$ 393,811,453	\$ 402,307,614
Total Est. Collections	\$ 394,150,886	\$ 416,653,722	\$ 427,346,162	\$ 433,156,482
Balance ¹	\$ 16,413,457	\$ 28,924,603	\$ 33,534,710	\$ 30,848,869

90% duration and exclusions 20<

Total Est. Cost	\$ 377,737,429	\$ 387,729,119	\$ 393,811,453	\$ 402,307,614
Total Est. Collections	\$ 368,213,058	\$ 389,923,077	\$ 399,812,484	\$ 404,748,721
Balance ¹	\$ (9,524,371)	\$ 2,193,957	\$ 6,001,032	\$ 2,441,107

80% (9.6 weeks) duration and exclusion 20<

Total Est. Cost	\$ 343,220,157	\$ 352,271,901	\$ 357,779,189	\$ 365,474,526
Total Est. Collections	\$ 368,213,058	\$ 389,923,077	\$ 399,812,484	\$ 404,748,721
Balance ¹	\$ 24,992,901	\$ 37,651,176	\$ 42,033,295	\$ 39,274,195

Note: Washington average duration 7.5 weeks for 2021.



References



- A Better Balance. (2022). Comparative chart of paid family and medical leave laws in the United States. Retrieved on June 23, 2022 from <https://www.abetterbalance.org/resources/paid-family-leave-laws-chart/>.
- Arora K, Wolf DA. Does Paid Family Leave Reduce Nursing Home Use? The California Experience. *J Policy Anal Manage*. 2018;37(1):38-62. doi: 10.1002/pam.22038. PMID: 29320809.
- Baker, M., & Milligan, K. (2008). Maternal employment, breastfeeding, and health: Evidence from maternity leave mandates. *Journal of Health Economics*, 27(4), 871–887. <https://doi.org/10.1016/j.jhealeco.2008.02.006>
- Bartel, A.P., Soohyun Kim, Jaehyun Nam, Rossin-Slater, M., Ruhm, C., and Waldfogel, J. "Racial and ethnic disparities in access to and use of paid family and medical leave: evidence from four nationally representative datasets," *Monthly Labor Review*, U.S. Bureau of Labor Statistics, January 2019, <https://doi.org/10.21916/mlr.2019.2>.
- Bhandari, D., & Nepal, N. (2015). *Cost Benefit Analysis of Increasing Breastfeeding Rates in New Mexico*. MCS06 3510, 1 University of New Mexico, Albuquerque, NM 87131: Bureau of Business and Economic Research: University of New Mexico. Retrieved from https://bber.unm.edu/media/publications/Cost_Benefit_Analysis_of_Increasing_Breastfeeding_Rate_in_New_Mexico_r20151109.pdf
- Bullinger, L. R. (2019). The Effect of Paid Family Leave on Infant and Parental Health in the United States. *Journal of Health Economics*, 66, 101–116. <https://doi.org/10.1016/j.jhealeco.2019.05.006>
- Burtle, A., & Bezruchka, S. (2016). Population Health and Paid Parental Leave: What the United States Can Learn from Two Decades of Research. *Healthcare*, 4(2), 30. <https://doi.org/10.3390/healthcare4020030>
- Center for Law and Social Policy (2020). Paid Sick Days and Paid Leave Provisions in FFCRA and CARES Act. Accessed June 12, 2020. <https://www.clasp.org/publications/fact-sheet/paid-sick-days-and-paid-leave-provisions-ffcra-and-cares-act>
- Chuang, C.-H., Chang, P.-J., Chen, Y.-C., Hsieh, W.-S., Hung, B.-S., Lin, S.-J., & Chen, P.-C. (2010). Maternal return to work and breastfeeding: A population-based cohort study. *International Journal of Nursing Studies*, 47(4), 461–474. <https://doi.org/10.1016/j.ijnurstu.2009.09.003>
- Cooklin, A. R., Rowe, H. J., & Fisher, J. R. W. (2012). Paid parental leave supports breastfeeding and mother-infant relationship: a prospective investigation of maternal postpartum employment. *Australian and New Zealand Journal of Public Health*, 36(3), 249–256. <https://doi.org/10.1111/j.1753-6405.2012.00846.x>
- COVID-19 and the American Workplace. U.S. Department of Labor. Accessed April 14, 2020. <https://www.dol.gov/agencies/whd/pandemic>

References

- Esther M Friedman, PhD, Juleen Rodakowski, OTD, MS, OTR/L, Richard Schulz, PhD, Scott R Beach, PhD, Grant R Martsolf, PhD, MPH, RN, A Everette James, III, JD, MBA, Do Family Caregivers Offset Healthcare Costs for Older Adults? A Mapping Review on the Costs of Care for Older Adults With Versus Without Caregivers, *The Gerontologist*, Volume 59, Issue 5, October 2019, Pages e535–e551, <https://doi.org/10.1093/geront/gny182>
- Fry, R. (2022). Some gender disparities widened in the U.S. workforce during the pandemic. Pew Research center. Accessed June 23, 2022. <https://www.pewresearch.org/fact-tank/2022/01/14/some-gender-disparities-widened-in-the-u-s-workforce-during-the-pandemic/>
- Gassman-Pines, A., & Ananet, E. O. (2019, March). Paid Family Leave in North Carolina: A Cost Benefit Analysis. Retrieved October 23, 2019, from <https://duke.app.box.com/s/9wti16byhdyyz6k99ri2yib3ttlprgl8>
- Gallagher L. The State of Health in New Mexico 2018. Published 2018:103.
- Guendelman, S., Pearl, M., Graham, S., Hubbard, A., Hosang, N., & Kharrazi, M. (2009). Maternity Leave In The Ninth Month of Pregnancy and Birth Outcomes Among Working Women. *Women's Health Issues*, 19(1), 30–37. <https://doi.org/10.1016/j.whi.2008.07.007>
- Huang, R., & Yang, M. (2015). Paid maternity leave and breastfeeding practice before and after California's implementation of the nation's first paid family leave program. *Economics & Human Biology*, 16, 45–59. <https://doi.org/10.1016/j.ehb.2013.12.009>
- Klevens, J., Luo, F., Xu, L., Peterson, C., & Latzman, N. E. (2016). Paid family leave's effect on hospital admissions for pediatric abusive head trauma. *Injury Prevention : Journal of the International Society for Child and Adolescent Injury Prevention*, 22(6), 442–445. <https://doi.org/10.1136/injuryprev-2015-041702>
- Lawrence M. Berger, Jennifer Hill, & Jane Waldfogel. (2005). Maternity Leave, Early Maternal Employment and Child Health and Development in the US. *The Economic Journal*, (501), F29. Retrieved from <http://libproxy.unm.edu/login?url=https://search.ebscohost.com/login.aspx?direct=true&db=edsjrs&AN=edsjrs.3590462&site=eds-live&scope=site>
- Mandal, B., Roe, B. E., & Fein, S. B. (2010). The differential effects of full-time and part-time work status on breastfeeding. *Health Policy (Amsterdam, Netherlands)*, 97(1), 79–86. <https://doi.org/10.1016/j.healthpol.2010.03.006>
- Mirkovic, K., Perrine, C., & Scanlon, K. (n.d.). Paid Maternity Leave and Breastfeeding Outcomes - Mirkovic - 2016 - Birth - Wiley Online Library. Retrieved September 1, 2019, from <https://onlinelibrary-wiley-com.libproxy.unm.edu/doi/abs/10.1111/birt.12230>

References

- National Partnership for Women and Families. (2022). State Paid Family and Medical Leave Laws. Retrieved June 23, 2022. <https://www.nationalpartnership.org/our-work/resources/economic-justice/paid-leave/state-paid-family-leave-laws.pdf>
- National Partnership for Women and Families (2018). Paid family and medical leave: A racial justice issue and opportunity. <https://www.nationalpartnership.org/our-work/resources/economic-justice/paid-leave/paid-family-and-medical-leave-racial-justice-issue-and-opportunity.pdf>.
- New Mexico Aging and Long-term Services Department. Caregivers. Accessed June 12, 2020. <http://www.nmaging.state.nm.us/caregivers.aspx>
- Pedersen, N. B. (2017). Is More Parental Leave Always Better: An Analysis of Potential Employee Protection for Leave Offered outside the FMLA. *Cleveland State Law Review*, 66, 341–366. Retrieved from <https://heinonline.org/HOL/P?h=hein.journals/clevslr66&i=377>
- Rubin, R. (2016). Despite Potential Health Benefits of Maternity Leave, US Lags Behind Other Industrialized Countries. *JAMA*, 315(7), 643. <https://doi.org/10.1001/jama.2015.18609>
- Schwartz, K., D'Arcy, H. J. S., Gillespie, B., Bobo, J., Longeway, M., & Foxman, B. (2002). Factors associated with weaning in the first 3 months postpartum. *Journal of Family Practice*, 51(5), 439–444. Retrieved from <http://libproxy.unm.edu/login?url=https://search.ebscohost.com/login.aspx?direct=true&db=a9h&AN=6800701&site=eds-live&scope=site>
- Rutger Center for Women and Work. (2012) Pay Matters: The Positive Economic Impacts of Paid Family Leave for Families, Businesses and the Public. Retrieved from <https://www.nationalpartnership.org/our-work/resources/economic-justice/other/pay-matters.pdf>
- Steurer, L. M. (2017). Maternity Leave Length and Workplace Policies' Impact on the Sustainment of Breastfeeding: Global Perspectives. *Public Health Nursing (Boston, Mass.)*, 34(3), 286–294. <https://doi.org/10.1111/phn.12321>
- Weston Williamson, M., Gyory, M., Leiwant, S., & Bakst, D. (2018, February). Report: For the Health of Our Families: Engaging the Health Community in Paid Family Leave Outreach and Education. A Better Balance. Retrieved from <https://www.abetterbalance.org/resources/report-for-the-health-of-our-families-engaging-the-health-community-in-paid-family-leave-outreach-and-education/>