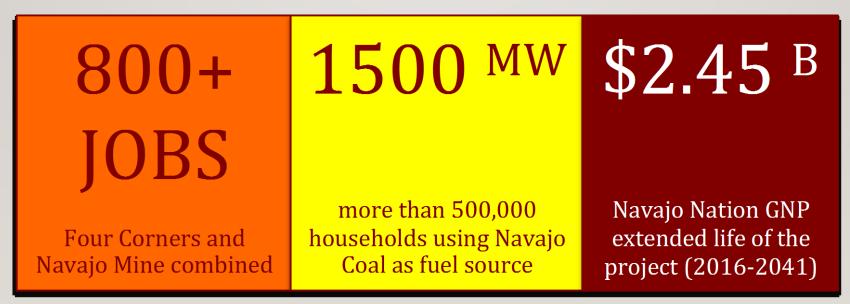
NAVAJO TRANSITIONAL ENERGY COMPANY

GRANTS, NEW MEXICO

JULY 14, 2016

"Navajo Coal Sustains the Region with Life"

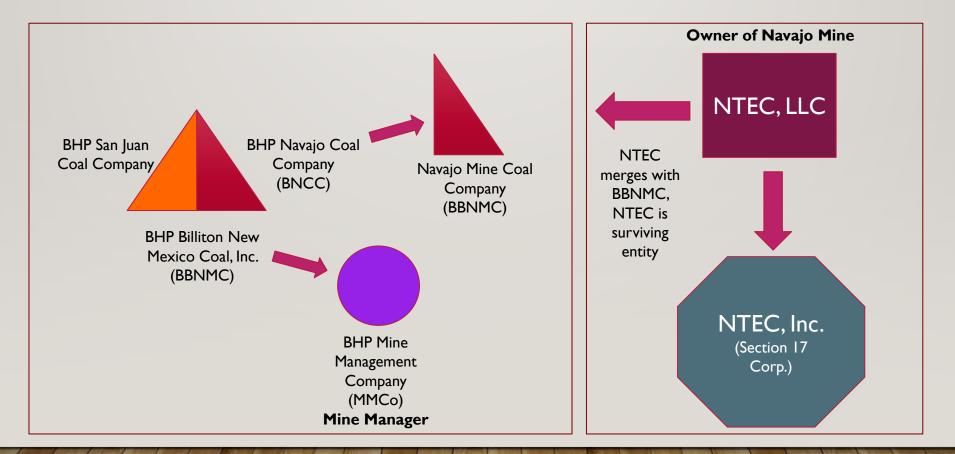
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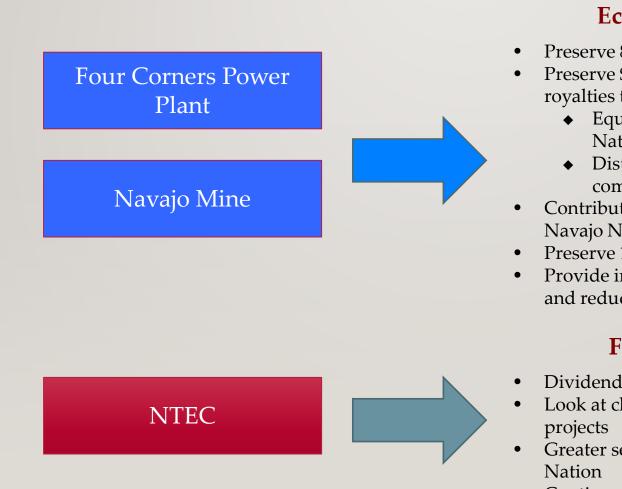
Source: Arizona State University – W.P. Carey School of Business | 2013 Four Corners Power Plant and Navajo Mine: An Economic Impact Analysis

Navajo Mine Transaction Summary

The Equity Interest Purchase Agreement was signed on October 31, 2013 and the Navajo Nation become the Natural owner of Navajo Mine.



Financial Impacts



4

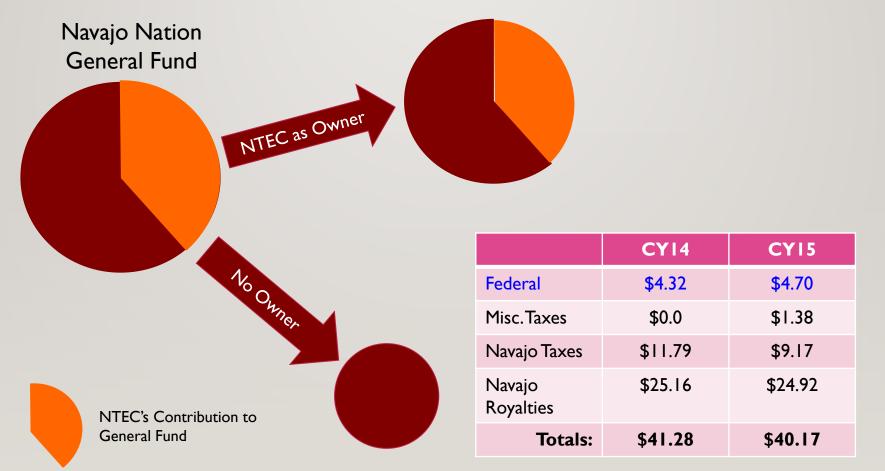
Economic Impact

- Preserve 800 + direct jobs
- Preserve \$65 million + of annual taxes and royalties to the Navajo Nation
 - Equates to 700 + FTE for Navajo Nation
 - Distribution to 110 Navajo communities
- Contribute \$1.8 billion of income to the Navajo Nation
- Preserve 17% of APS' base load supply
- Provide improvements to the air quality and reduces CO2 emissions

Future Impacts

- Dividends to the Navajo Nation
- Look at clean and alternative energy projects
- Greater self-sufficiency for the Navajo Nation
- Continue the viability of Navajo Coal
- Support the Navajo Nation Energy Policy

NTEC Sustains Revenue to the Nation



Note: FY14* taxes and royalties are unaudited information provided to the reader with a consolidated picture from Navajo Mine's operations. Royalties information comes directly from the APS invoices.

6 NTEC'S SEVEN PERCENT



- NTEC plans to purchase Seven Percent ownership in Four Corners Power Plant
- The option was part of the new Coal Sales Agreement
- Negotiations are ongoing
- Purchase must be finalized before July 2017

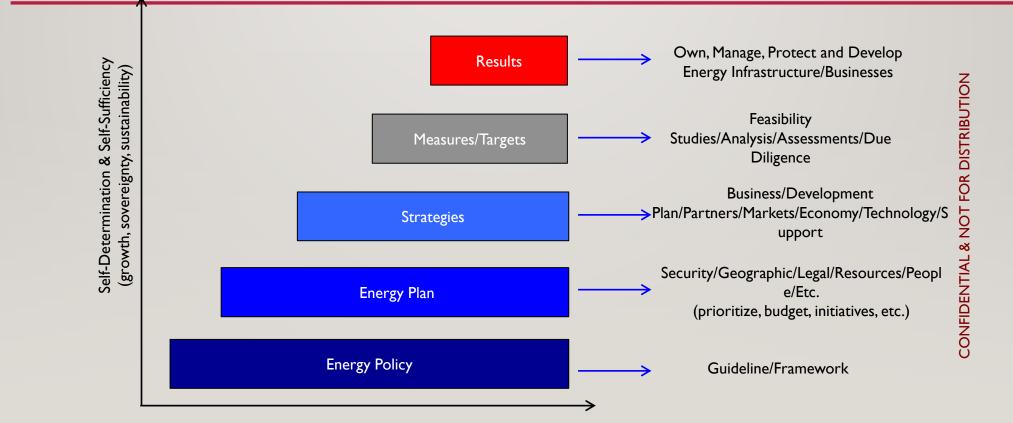
NEW MINE OPERATOR

7



- In December 2015, NTEC announced Bitsi Coal, LLC, a subsidiary of North American Coal, as new operator for Navajo Mine.
- We ensured that Navajo Laws are part of Navajo Mine's future.
- Bisti Fuels will start transitioning into their new role and operate the mine at the end of 2016.

STRATEGIC ENERGY APPROACH



CHALLENGES THAT WE FACE

- Lawsuit Challenging the Approval of the Extension of Mine and Power Plant for 25 more years
- Clean Power Plan and its impact to resources on the Nation
- OSM Stream Protection Rule
- Coal Leasing Moratorium

THANK YOU

- Steve Grey
- Governmental and External Affairs
- Work 505 278-8635
- Mobile 925 519-1001