### State of New Mexico Capitol Buildings Master Plan\*

#### **Overview**

#### Adopted by the

**Capitol Buildings Planning Commission** 

12.13.99

#### The ARC - Dekker/Perich/Sabatini Association

\*Available at: http://www.state.nm.us/gsd/pcd/master\_plan/masterplan.htm

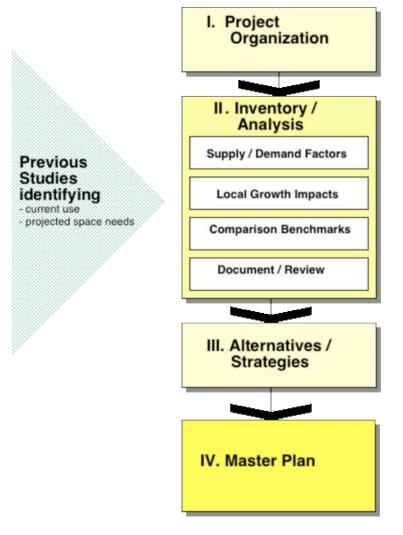
### State of New Mexico Capitol Buildings Master Plan

# Briefing to Legislative Finance Committee 1/09/00

The ARC - Dekker/Perich/Sabatini Association



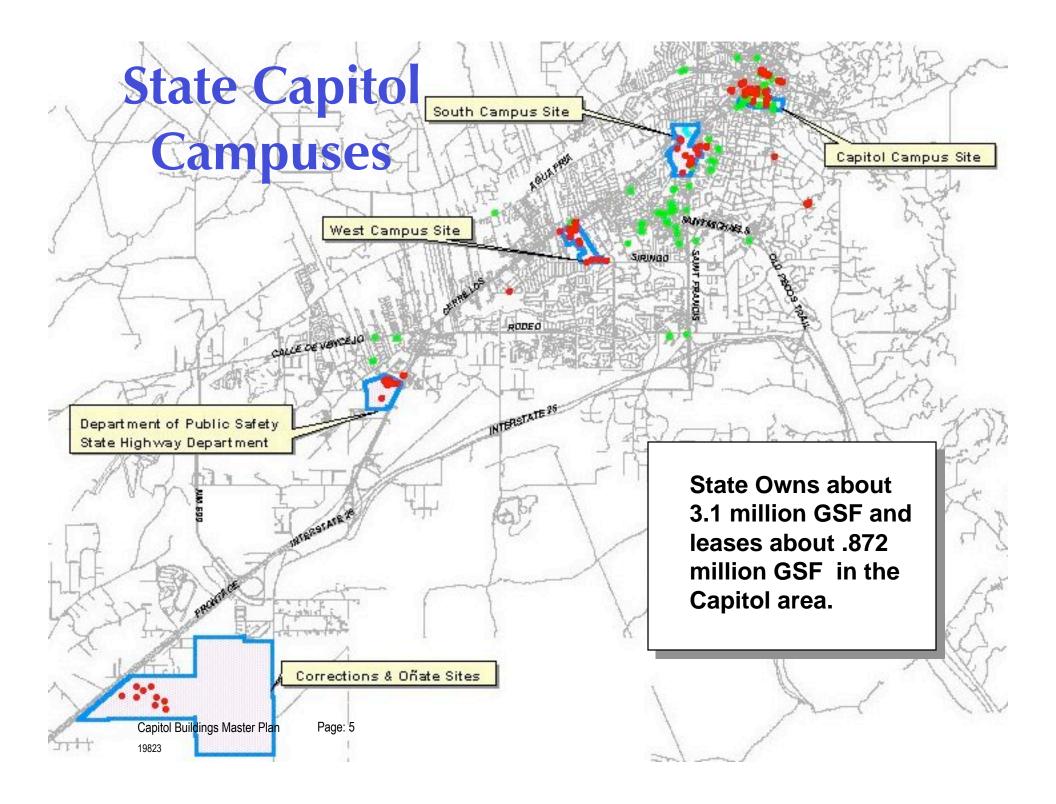
## **Planning Process**



- 3 What is the demand for space
  - how much, who, where?
- 3 What is the supply of space?
- 3 How do we plan state campuses to meet short-(five years) and long-range (50 years) needs?

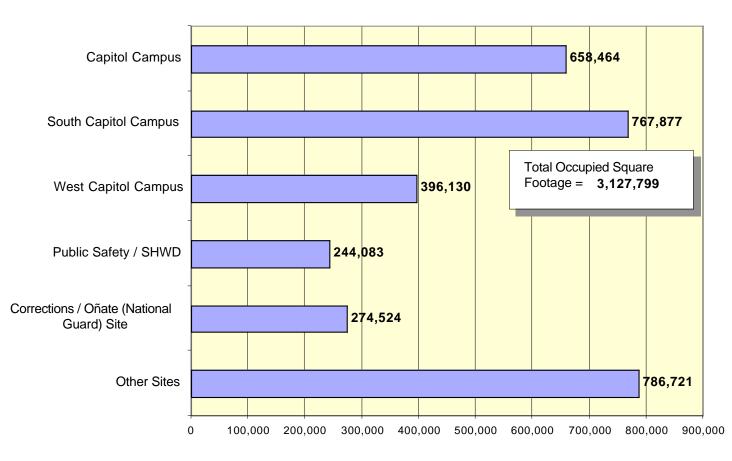


**Supply of Space** 



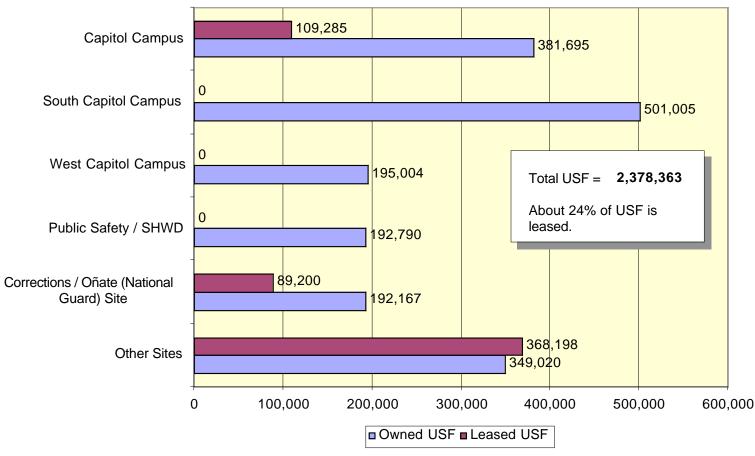
#### **Existing Space Use: Space Summary by Location**

State Capitol Campus Comparison - Total Gross Square Feet (GSF)



#### **Existing Space Use: Space Summary by Location / Type**

#### State Capitol Campus Comparison - Usable Square Feet Owned/Leased



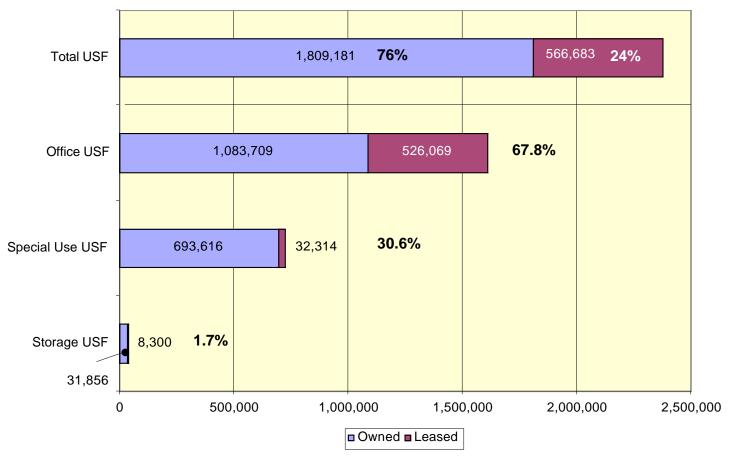
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#### **Issue: Lease vs. Buy**

State Capitol: Own vs. Lease (USF)



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### Issue: Lease vs. Own

- **3 What is the proper level of leased space?** 
  - Half of the states surveyed indicated that between 30 and 42 percent of office space for state agencies is leased.
    - Fifty percent of office space for State of New Mexico agencies is leased (~24% in the Capitol area).
    - Texas has over 30% leased space in Travis County (location of Capitol)
  - Industry benchmarks show that on the average 83% (17% leased) of Government facilities are owned (vs. 62% for total industry)

### Issue: Lease vs. Own

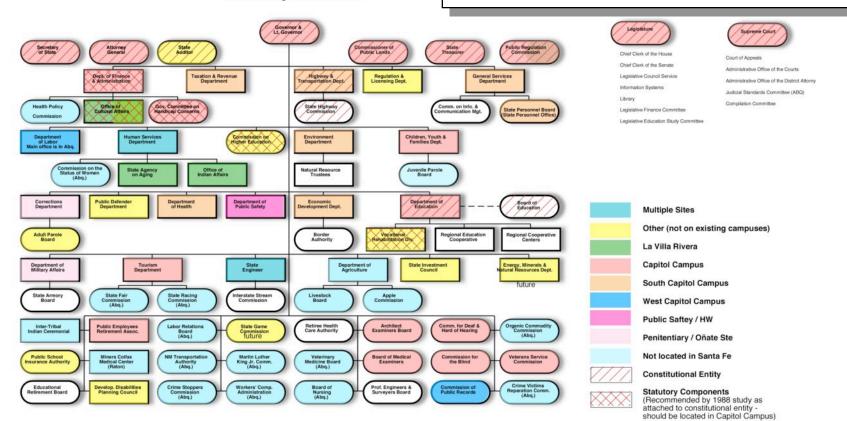
- 3 State should seek to own where twenty year or life cycle costs are clearly in the state's best long-term interest.
  - Lease rates are equal or greater than about \$13 / sf.
- 3 A portion of the state's space inventory should be leased to allow flexibility.
  - Agencies that can pay for leases from Federal revenue sources.
  - Agencies with high degree of uncertainty / fluctuations for future programs.
  - Ability to meet needs faster than capital funding availability
  - Contributes to local commercial real estate vitality.

## **Demand for Space**

## Organizations by Location

Executive Organizational Chart

There are about 50 state agencies in the capitol area. All were interviewed and a database developed describing existing and projected space needs and issues



State Agencies in Santa Fe, NM Capitol Buildings Master Plan

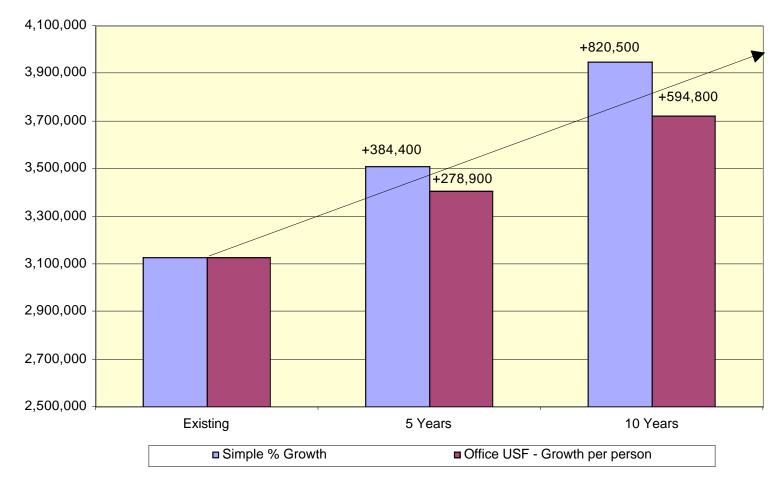
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### **Projected Space**

State Capitol Space Needs (average high / low)



## **Projected Space**

#### **3 Demand drivers**

- General incremental growth
- Gradually replacing a portion of leased space with owned space.
- Upgrade or changes in state space inventory

   Sale of La Villa Rivera (~140,000 net)

#### Addressing current deficiencies

- Functional
- Location (multiple, wrong)
- Upgrade of current facilities (condition and quality).

## **General Policies / Principles**

- 3 Management
  - Adopt space standards
- **3 Future development** 
  - Continue to meet state needs within existing 'campuses'.
  - Adopt location principles and gradually locate (re-locate) agencies as opportunities become available.
  - Collocate agencies or functions according to adopted criteria.

3 Campus Location Principles

#### Capitol Campus Campus

- Constitutionally created or statutorily attached agencies (elected officials).
- High degree of legal or financial responsibilities.
- High degree of interaction with constitutional agencies.
- Special Relationship to Capitol Area

#### South Capitol Campus

- Administrative and administrative Support
- Field offices (depending upon plan)

#### West Capitol Campus

- High Interaction with the public
  - n Field offices
  - n Support functions

#### Other Campuses

- Specialized to function.

#### **3 Future development (continued)**

- Seek to own sites and facilities (rather than lease) if it is shown to be in the best long-term interests of the state.
  - State should seek to own where twenty year or life cycle costs are clearly in the state's best long-term interest (Lease rates are equal or greater than about \$13 / nsf).
  - A portion of the state's space inventory should be leased to allow flexibility.
    - <sup>n</sup> Agencies that can pay for leases from Federal revenue sources.
    - Agencies with high degree of uncertainty / fluctuations for future programs.
    - <sup>n</sup> Ability to meet needs faster than capital funding availability.
    - n Contributes to local commercial real estate vitality.

#### **3 Future development (continued)**

- Land acquisition
  - Acquire designated parcels or land or buildings over the long-term based on established 'study area' line at each site.
  - Consider additional land acquisition to provide for contingencies, buffers etc.).

#### **3 Flexibility**

- Gradually construct new buildings to accommodate functions in leased facilities and to relieve overcrowding.
- Provide generic 'tenant' developed space.
- Allocate space by campus criteria.

Campus Planning Framework

	Study Area (ac.) 50.00
	State Property (ac.) 33.06
1. Capitol Campus	Potential Expansion (ac) 7.80
	Existing GSF (Owned) 658,464
	% Total Owned GSF on 21%
	this Campus
	Peak Occupants 2,374
Area D 1.5 ac	Total Parking 1,872
Area E	Mid-term <u>Demand</u> : 150,000 GSF
1.8 ac	Conservative <u>capacity</u> for an
	additional 500,000 GSF (.5 FAR)
Area B 7.8 ac	,,,,,,,,,,,,,,,,,,,,,,,,
	Jerson and an and an and an and a second
Are	
Area A1	ac Area H
1.9 ac	8.3 ac
Area A2	
2.7 ac	Area I
	10 10 1.6 ac
Area C	
4.9 ac	
	STATISTICS AND

#### Legend:



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#### **Capitol Campus Building Index**

6. State Capitol Building 7. State Land Office

- 1. Villagra Building 2. Bataan Building
- 3. State Education Building
- 4. Supreme Court Building
- 5. Legislative Office Building
- 10. PERA 11. Lew Wallace

9. NEA

8. Lamy Buildings

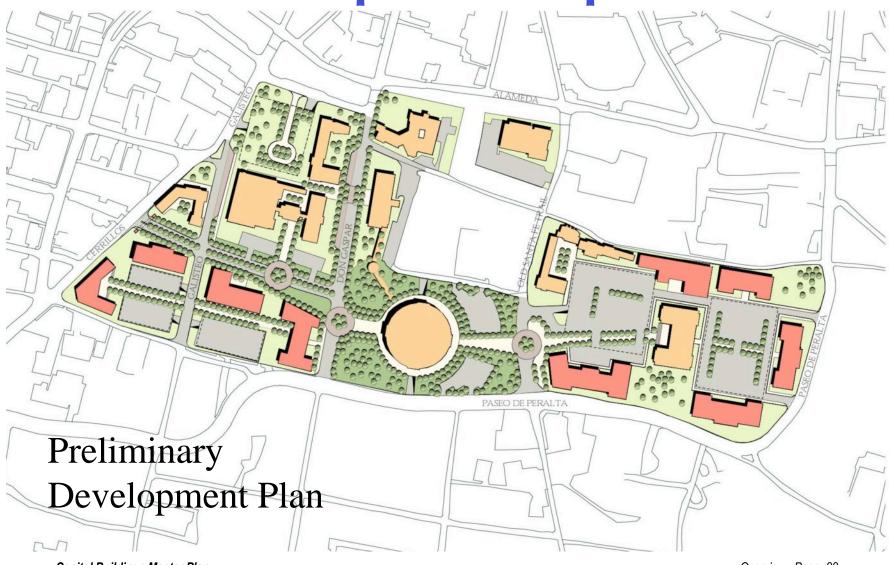
- Department of Labor
   Residence
   Residence
- 15. Residence
- 16. Residence





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## **1. Capitol Campus**



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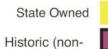
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## **1. Capitol Campus**

1.Acquire NEA Building

- 2. Acquire PERA building.
- 3. Acquire other property in study area as they become available.





developable)

Acquire - High Priority

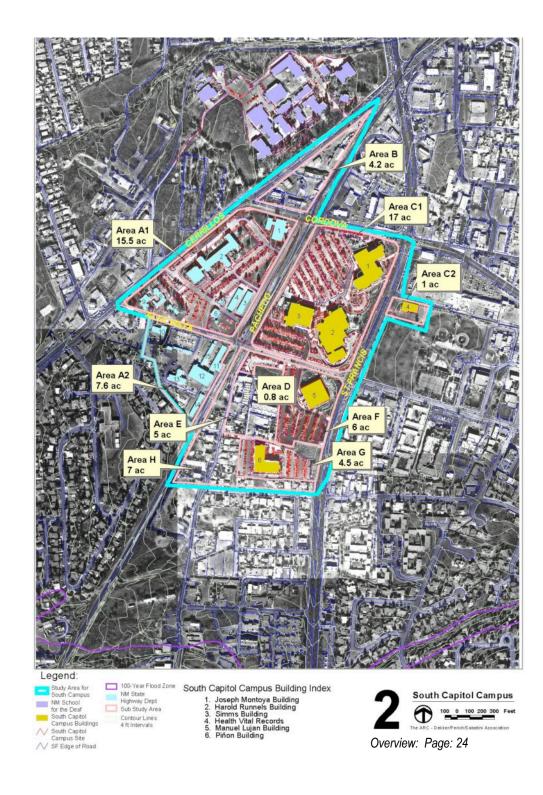
Acquire - As available





## 2. South Capitol Campus

Study Area (ac.)	95.00
State Property (ac.)	41.10
Potential Expansion (ac)	10.20
Existing GSF (Owned)	767,877
% Total Owned GSF on	25%
this Campus	
Peak Occupants	2,752
Total Parking	2,001
Mid-term <u>Demand</u> : 130,000 Conservative <u>capacity</u> for a 650,000 GSF (.6 FAR)	



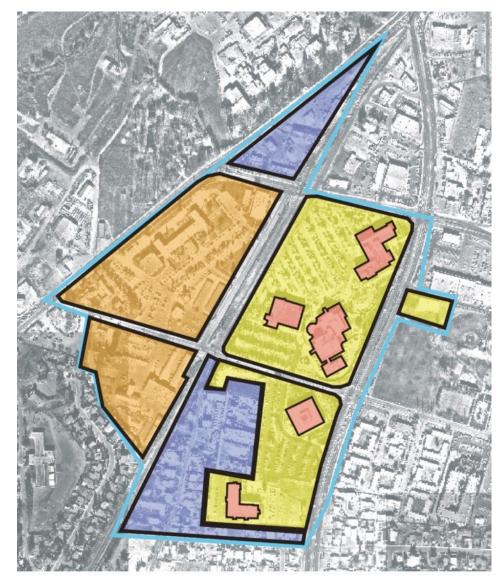
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## 2. South Capitol Campus

#### Preliminary **Development Plan**

2. South Capitol Campus

- 1.Relocate highway department.
- 2. Acquire other properties as available.



State Owned

State Owned -Relocate existing



Acquire - As available

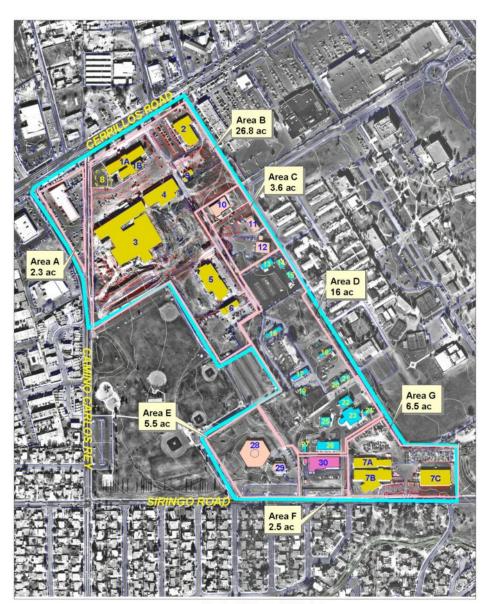
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## 3. West Capitol Campus

65.00	Study Area (ac.)
31.50	State Property (ac.)
26.20	Potential Expansion (ac)
396,130	Existing GSF (Owned)
13%	% Total Owned GSF on
	this Campus
248	Peak Occupants
998.00	Total Parking

Mid-term <u>Demand</u>: 100,000 GSF Conservative <u>capacity</u> for an additional 250,000 GSF (.5 FAR) w/o land acquisition to 950,000 GSF w/ land acquisition.



L	egend:
West	Capitol Campus Buildings
	City of Santa Fe
	Federal
	SF Public Schools
	State
N	West Capitol Campus Site
N	SF Edge of Road
	Study Area
	Sub Areas
	Conour Lines - 4 ft Intervals

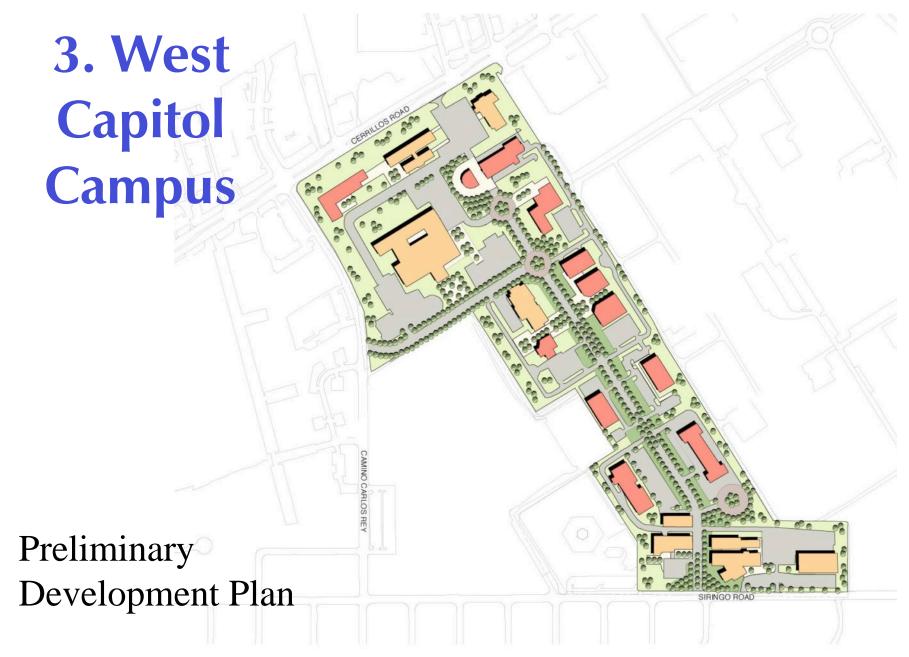
West Capitol Campus Building Index

- 1A. State Personnel Office (WC11)
- 1B. Kitchen Angel 2. Medical Assistance Division (WC8)
- State Library and Archives (WC6)
   Warehouse (WC4)
- Warehouse (WC4)
   Human Services Field Office
- 6. State Motor Pool & Car Wash
- 7a-c. State Printing Complex (WC9)
- Bomb Shelter
   Food Depot (WC3-WC3A)



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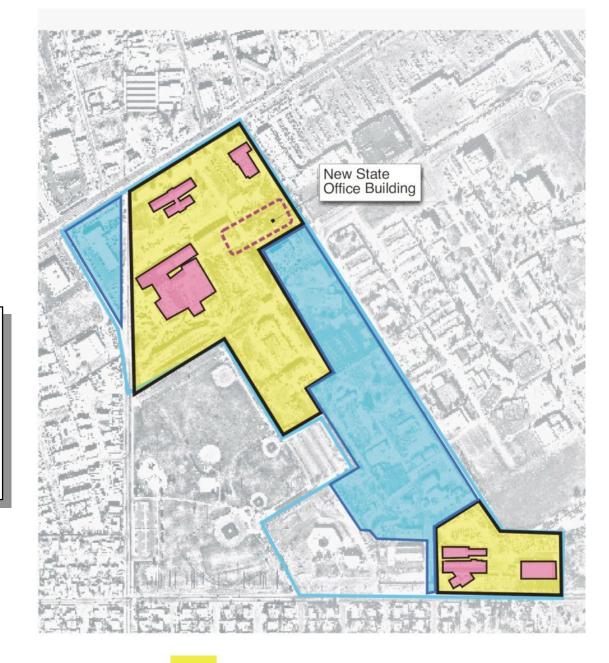


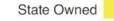
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## 3. West Capitol Campus

- 1.Construct new state office building.
- 2. Acquire other west capitol complex parcels.

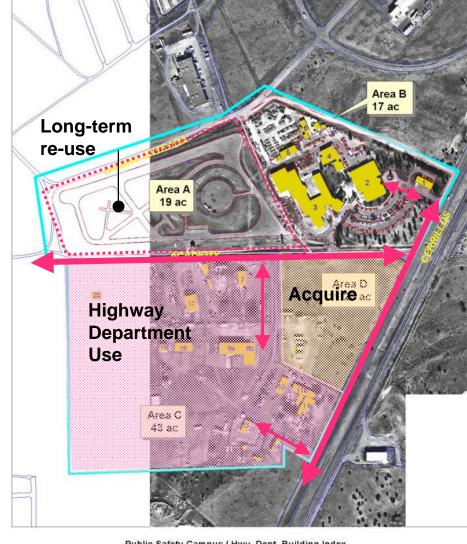




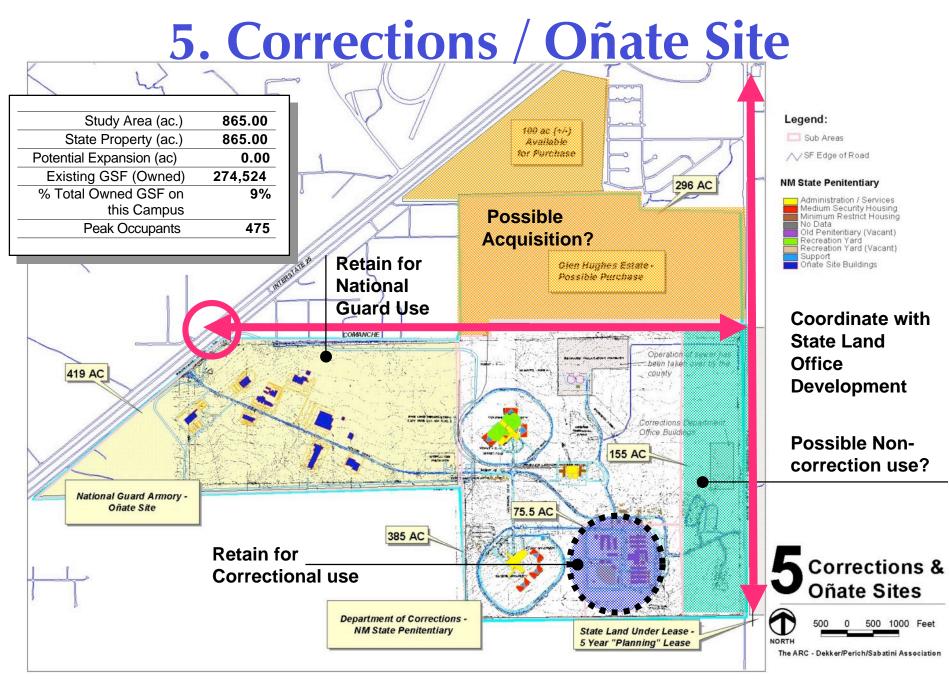


### 4. Public Safety / Highway Department

Study Area (ac.)	90.25
State Property (ac.)	79.00
Potential Expansion (ac)	0.00
Existing GSF (Owned)	244,083
% Total Owned GSF on	8%
this Campus	
Peak Occupants	243
Total Parking	482
Conservative capacity for 600,000 GSF (.2 FAR) w acquisition to 750,000 GS acquisition.	//o land







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**Recommendations for Short Term Priorities** 

### **Short-term Priority Recommendations**

#### 1. Buy NEA Building / Property

- Key parcel in Capitol development
- Keeps Treasurer in Capitol area
- Converts an operational expense (rent \$197k/year) to an asset (ownership)
- Provides additional short term space for state agencies

### **Short-term Priority Recommendations**

#### 2. Construct new state office building

- Provides space to begin addressing space deficiencies and to migrate agencies from leased space.
  - Consolidate State Engineer
    - <sup>n</sup> Currently in six different locations in an around the capitol area.
    - n \$225k in annual lease payments.
  - Makes space available in the Capitol area for other agencies (e.g., agencies at La Villa Rivera 140,000 GSF)
- Locate at West Capitol Campus
  - Site is available immediately
- *\$2 million has already been appropriated.*

### **Short-term Priority Recommendations**

#### 3. Buy PERA Building

- Key parcel in Capitol development
- Converts an operational expense (rent \$1.5 million / year) to an asset (ownership)
- Provides an opportunity to consolidate state agencies.

#### 4. Buy PS/HW Department Parcel

- Provides flexibility for future state development
- Helps to provide the ability to relocate the Highway Department to this site.